

PRELIMINARY OFFICIAL STATEMENT DATED DECEMBER 23, 2019

**NEW ISSUE
BOOK-ENTRY ONLY**

**S&P Global Ratings (Program Rating): “AA+”
S&P Global Ratings (Underlying Rating): “AA”
See “MISCELLANEOUS-Bond Ratings” herein**

The interest on the Bonds (including any original issue discount properly allocable to an owner thereof) is included in gross income for federal income tax purposes, and is not exempt from Missouri income taxation. See “TAX MATTERS” in this Official Statement.

\$54,410,000*
**THE SCHOOL DISTRICT OF COLUMBIA,
BOONE COUNTY, STATE OF MISSOURI
TAXABLE GENERAL OBLIGATION REFUNDING BONDS
(MISSOURI DIRECT DEPOSIT PROGRAM)
SERIES 2020**

Dated: Date of Delivery

Due: March 1, as shown below

The Taxable General Obligation Refunding Bonds (Missouri Direct Deposit Program), Series 2020 (the “Bonds”), will be issued as fully registered bonds and will be registered in the name of Cede & Co., as registered owner and nominee for The Depository Trust Company, New York, New York (“DTC”). DTC will act as securities depository for the Bonds. The Bonds will be available for purchase in denominations of \$5,000 or any integral multiple thereof, under the book-entry system maintained by DTC. DTC will receive all payments with respect to the Bonds from UMB Bank, N.A., St. Louis, Missouri, as paying agent for the Bonds. DTC is required to remit such payments to DTC Participants (hereinafter defined) for subsequent disbursement to the beneficial owners of the Bonds. Semiannual interest will be payable on March 1 and September 1, beginning on September 1, 2020.

The Bonds and the interest thereon will constitute general obligations of the District, payable from ad valorem taxes, which may be levied without limitation as to rate or amount upon all the taxable tangible property, real and personal, within the territorial limits of the District. See the section “THE BONDS – Security and Sources of Payment for the Bonds” herein.

The Bonds are subject to optional redemption and payment prior to maturity as set forth herein. See the section “THE BONDS – Redemption Provisions” herein.

MATURITY SCHEDULE*
Base CUSIP: 198037

Maturity March 1	Principal Amount	Interest Rate	Price	CUSIP	Maturity March 1	Principal Amount	Interest Rate	Price	CUSIP
2021	\$235,000				2028	\$3,105,000			
2022	240,000				2029	6,815,000			
2023	245,000				2030	7,170,000			
2024	250,000				2031	9,110,000			
2025	255,000				2032	9,350,000			
2026	265,000				2033	7,645,000			
2027	270,000				2034	9,455,000			

The Bonds are offered when, as and if issued by the District, subject to the approval of legality by Gilmore & Bell, P.C., Kansas City, Missouri, as Bond Counsel to the District. Certain matters relating to this Official Statement will be passed upon by Gilmore & Bell, P.C., as disclosure counsel to the District. It is expected that the Bonds will be available for delivery in book-entry form through DTC, New York, New York, on or about January __, 2020.

Bids for the Bonds will only be received electronically through PARITY electronic bid submission system until 9:30 A.M., Central Time, on Tuesday, January 7, 2020.

The date of this Official Statement is January __, 2020.

* Preliminary, subject to change.

**THE SCHOOL DISTRICT OF COLUMBIA,
BOONE COUNTY, STATE OF MISSOURI**

ADMINISTRATIVE OFFICES

1818 West Worley
Columbia, Missouri 65203
(573) 214-3400

ELECTED OFFICIALS

BOARD OF EDUCATION

Ms. Helen Wade, President and Member
Mr. Jonathan Sessions, Vice President and Member
Mr. Paul Cushing, Member
Ms. Susan Blackburn, Member
Ms. Teresa Maledy, Member
Dr. Della Streaty-Wilhoit, Member
Mr. Blake Willoughby, Member

Ms. Tracy Davenport, Board Secretary

ADMINISTRATION

Dr. Peter Stiepleman, Superintendent of Schools
Ms. Heather McArthur, Board Treasurer and Chief Financial Officer

BOND COUNSEL AND DISCLOSURE COUNSEL

Gilmore & Bell, P.C.
Kansas City, Missouri

FINANCIAL ADVISOR

Piper Jaffray & Co.
Leawood, Kansas

REGARDING USE OF THIS OFFICIAL STATEMENT

No dealer, broker, salesperson or other person has been authorized by the District or the Underwriter to give any information or to make any representations with respect to the Bonds other than those contained in this Official Statement, and, if given or made, such other information or representations must not be relied upon as having been authorized by any of the foregoing. This Official Statement does not constitute an offer to sell or the solicitation of an offer to buy nor shall there be any sale of the Bonds by any person in any jurisdiction in which it is unlawful for such person to make such offer, solicitation or sale. The information set forth herein has been furnished by the District and other sources believed to be reliable, but such information is not guaranteed as to accuracy or completeness, and is not to be construed as a representation, by the Underwriter. The information and expressions of opinion herein are subject to change without notice and neither the delivery of this Official Statement nor any sale made hereunder shall, under any circumstances, create any implication that there has been no change in the affairs of the District or others since the date hereof.

The Underwriter has reviewed the information in this Official Statement in accordance with, and as part of, its responsibilities to investors under the federal securities laws as applied to the facts and circumstances of this transaction, but the Underwriter does not guarantee the accuracy or completeness of that information.

IN CONNECTION WITH THIS OFFERING, THE UNDERWRITER MAY OVERALLOTT OR EFFECT TRANSACTIONS THAT STABILIZE OR MAINTAIN THE MARKET PRICE OF THE BONDS AT A LEVEL ABOVE THAT WHICH MIGHT OTHERWISE PREVAIL IN THE OPEN MARKET. SUCH STABILIZING, IF COMMENCED, MAY BE DISCONTINUED AT ANY TIME.

THE BONDS HAVE NOT BEEN REGISTERED WITH THE SECURITIES AND EXCHANGE COMMISSION UNDER THE SECURITIES ACT OF 1933, AS AMENDED, OR UNDER ANY STATE SECURITIES OR “BLUE SKY” LAWS. THE BONDS ARE OFFERED PURSUANT TO AN EXEMPTION FROM REGISTRATION WITH THE SECURITIES AND EXCHANGE COMMISSION.

CAUTIONARY STATEMENTS REGARDING FORWARD-LOOKING STATEMENTS IN THIS OFFICIAL STATEMENT

Certain statements included or incorporated by reference in this Official Statement constitute “forward-looking statements” within the meaning of the United States Private Securities Litigation Reform Act of 1995, Section 21E of the United States Securities Exchange Act of 1934, as amended, and Section 27A of the United States Securities Act of 1933, as amended. Such statements are generally identifiable by the terminology used such as “plan,” “expect,” “estimate,” “anticipate,” “projected,” “budget” or other similar words.

THE ACHIEVEMENT OF CERTAIN RESULTS OR OTHER EXPECTATIONS CONTAINED IN SUCH FORWARD-LOOKING STATEMENTS INVOLVE KNOWN AND UNKNOWN RISKS, UNCERTAINTIES AND OTHER FACTORS, INCLUDING THOSE DESCRIBED UNDER THE SECTION **“RISK FACTORS”** HEREIN, WHICH MAY CAUSE ACTUAL RESULTS, PERFORMANCE OR ACHIEVEMENTS DESCRIBED TO BE MATERIALLY DIFFERENT FROM ANY FUTURE RESULTS, PERFORMANCE OR ACHIEVEMENTS EXPRESSED OR IMPLIED BY SUCH FORWARD-LOOKING STATEMENTS. NEITHER THE DISTRICT NOR ANY OTHER PARTY PLANS TO ISSUE ANY UPDATES OR REVISIONS TO THOSE FORWARD-LOOKING STATEMENTS IF OR WHEN THEIR EXPECTATIONS, OR EVENTS, CONDITIONS OR CIRCUMSTANCES UPON WHICH SUCH STATEMENTS ARE BASED OCCUR.

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BOND ISSUE SUMMARY

This Bond Issue Summary is expressly qualified by the entire Official Statement, which is provided for the convenience of potential investors and which should be reviewed in its entirety by potential investors.

District:	The School District of Columbia, Boone County, State of Missouri.
Issue:	\$54,410,000* Taxable General Obligation Refunding Bonds (Missouri Direct Deposit Program), Series 2020.
Dated Date:	Date of Delivery.
Interest Date:	March 1 and September 1, commencing September 1, 2020.
Principal Due:	Serially each March 1 in the years 2021* through 2034*, as detailed on the cover page of this Official Statement.
Optional Redemption:	The Bonds or portions thereof maturing on March 1, 2031, and thereafter may be called for redemption and payment prior to maturity on March 1, 2030, and thereafter, in whole or in part at any time, at a redemption price of 100% of the principal amount thereof, plus accrued interest thereon to the redemption date.
Authorization:	The Bonds are authorized by a resolution adopted by the Board of Education of the District on December 9, 2019, pursuant to and in full compliance with the Constitution and statutes of the State of Missouri, including particularly Article VI, Section 28 of the Missouri Constitution and Chapter 108 of the Revised Statutes of Missouri, as amended.
Security:	The Bonds will be general obligations of the District and will be payable from ad valorem taxes which may be levied without limitations as to rate or amount upon all taxable property, real and personal, within the territorial limits of the District. See also the section “THE BONDS – Security and Sources of Payment For The Bonds” herein.
Credit Ratings:	<p>Program Rating. S&P Global Ratings, a division of Standard & Poor’s Financial Services, LLC (“S&P”), has assigned the Bonds the rating shown on the cover page hereof conditioned upon the execution and delivery of the Direct Deposit Agreement described under the section “THE BONDS - Direct Deposit of State Aid Payments” herein.</p> <p>Underlying Rating. S&P has assigned the Bonds the underlying rating shown on the cover page hereof reflecting the investment quality of the Bonds without regard to the Direct Deposit Agreement. See the section “MISCELLANEOUS – Bond Ratings” herein.</p>
Purpose:	The Bonds are being issued for the purpose of (1) refunding the portion of the District’s General Obligation Refunding and Improvement Bonds, Series 2012, scheduled to mature on March 1, 2028 through 2032, outstanding in the principal amount of \$16,380,000, (2) refunding the portion of the District’s General Obligation Bonds, Series 2014, scheduled to mature on March 1, 2029 through 2034, outstanding in the principal amount of \$37,045,000, and (3) paying costs of issuing the Bonds. See the section “PLAN OF FINANCING” herein.
<u>No</u> Tax Exemption:	The interest on the Bonds is <u>included</u> in gross income for federal income tax purposes and is not exempt from income taxation by the State of Missouri. See the section “TAX MATTERS” in this Official Statement.
Paying Agent	UMB Bank, N.A., St. Louis, Missouri (the “Paying Agent”).
Book-Entry Form:	The Bonds will be registered in the name of Cede & Co. as nominee for The Depository Trust Company (“DTC”), New York, New York. DTC will act as securities depository of the Bonds. See Appendix D attached hereto.

* Preliminary, subject to change.

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OFFICIAL STATEMENT

\$54,410,000*

**THE SCHOOL DISTRICT OF COLUMBIA,
BOONE COUNTY, STATE OF MISSOURI
TAXABLE GENERAL OBLIGATION REFUNDING BONDS
(MISSOURI DIRECT DEPOSIT PROGRAM)
SERIES 2020**

INTRODUCTION

This introduction is only a brief description and summary of certain information contained in this Official Statement and is qualified in its entirety by reference to more complete and detailed information contained in the entire Official Statement, including the cover page and appendices hereto, and the documents summarized or described herein. A full review should be made of the entire Official Statement.

Purpose of the Official Statement

The purpose of this Official Statement is to furnish information relating to (1) The School District of Columbia, Boone County, State of Missouri (the **“District”**), and (2) the Taxable General Obligation Refunding Bonds (Missouri Direct Deposit Program), Series 2020 (the **“Bonds”**) of the District, dated the date of delivery, to be issued in the principal amount of \$54,410,000*.

The District

The District is a school district and political subdivision organized and existing under the laws of the State of Missouri. For information about the District, see **Appendix A** attached hereto.

Purpose of the Bonds

The Bonds are being issued pursuant to a resolution adopted by the District’s Board of Education on December 9, 2019 (the **“Bond Resolution”**), in order to provide funds, together with other available funds of the District, to (1) refund the portion of the District’s General Obligation Refunding and Improvement Bonds, Series 2012, scheduled to mature on March 1, 2028 through 2032, outstanding in the aggregate principal amount of \$16,380,000 (the **“Refunded Series 2012 Bonds”**), (2) refund the portion of the District’s General Obligation Bonds, Series 2014, scheduled to mature on March 1, 2029 through 2034, outstanding in the aggregate principal amount of \$37,045,000 (the **“Refunded Series 2014 Bonds,”** together with the Refunded Series 2012 Bonds, the **“Refunded Bonds”**), and (3) pay costs of issuing the Bonds. See the sections **“PLAN OF FINANCING”** and **“THE BONDS”** herein. *All capitalized terms not otherwise defined herein have the meanings assigned to those terms in the Bond Resolution.*

Security and Sources of Payment

General. The Bonds will be general obligations of the District and will be payable from ad valorem taxes which may be levied without limitations as to rate or amount upon all taxable property, real and personal, within the territorial limits of the District. See also the section **“THE BONDS – Security and Sources of Payment for the Bonds”** herein.

Direct Deposit Agreement. Pursuant to a Direct Deposit Agreement among the Office of the Treasurer of the State of Missouri, the Department of Elementary and Secondary Education of the State of

* Preliminary, subject to change.

Missouri, the Health and Educational Facilities Authority of the State of Missouri, BOKF, N.A. and the District, the District will agree that a portion of its State Aid (defined herein) payments will be transferred to BOKF, N.A., as Direct Deposit Trustee, in order to pay the debt service on the Bonds. See the section h **“THE BONDS - Direct Deposit of State Aid Payments”** herein.

Other Outstanding Obligations Payable

In addition to the Bonds, the District is obligated to meet from ad valorem taxes the principal and interest requirements on the District’s other general obligation bonds as set forth in the section **“DEBT STRUCTURE OF THE DISTRICT – Current Long-Term General Obligation Indebtedness”** in *Appendix A* attached hereto. The District is also obligated on an annually renewable basis to make certain lease payments under lease purchase financings described under the section **DEBT STRUCTURE OF THE DISTRICT – Other Obligations of the District”** in *Appendix A* attached hereto. The lease payments are payable solely from available money in the District’s Capital Projects Fund and not from moneys in the District’s Debt Service Fund, which is available solely to make payments on the District’s general obligation bonds.

Financial Statements

Audited financial statements of the District, as of and for the year ended June 30, 2019, are included in *Appendix B* attached hereto. These financial statements have been audited by Kerber, Eck & Braeckel LLP, Certified Public Accountants, to the extent and for the period indicated in their report which is also included in *Appendix B* attached hereto.

Continuing Disclosure Information

The District has agreed to provide certain annual financial information and notices of certain enumerated material events relating to the Bonds to the Municipal Securities Rulemaking Board via the Electronic Municipal Market Access system (**“EMMA”**), in accordance with Rule 15c2-12 promulgated by the Securities and Exchange Commission. See the section **“MISCELLANEOUS – Continuing Disclosure”** herein and *Appendix C: “Form of Continuing Disclosure Undertaking”* attached hereto.

Bond Ratings

The District has received the ratings set forth on the cover page from S&P Global Ratings, a division of Standard & Poor’s Financial Services, LLC (**“S&P”**), on the Bonds. See the section **“MISCELLANEOUS – Bond Ratings”** herein.

Description of Documents

Brief descriptions of the Bonds, the security for the Bonds and certain other matters are included in this Official Statement. Such information, summaries and descriptions do not purport to be comprehensive or definitive. All references herein to the Bonds and the Bond Resolution are qualified in their entirety by reference to such documents.

PLAN OF FINANCING

Authorization and Purpose of Bonds

The Bonds are authorized pursuant to and in full compliance with the Constitution and statutes of the State of Missouri, including particularly Article VI, Section 28 of the Missouri Constitution and Chapter 108 of the Revised Statutes of Missouri, as amended, and are being issued pursuant to the Bond Resolution for the

purposes of providing funds, together with other available funds of the District, to (1) refund the Refunded Bonds and (2) pay the costs of issuing the Bonds.

Refunding of the Refunded Bonds

In order to provide for the refunding of the Refunded Bonds, the District will transfer \$_____ of the proceeds of the Bonds, together with \$_____ of District funds (aggregating \$_____ in total), to UMB Bank, N.A., St. Louis, Missouri, as escrow agent (the “**Escrow Agent**”), for deposit in the escrow fund (the “**Escrow Fund**”) established under an Escrow Trust Agreement (the “**Escrow Agreement**”), between the District and the Escrow Agent. The moneys deposited in the Escrow Fund will be used to purchase direct non-callable obligations of, or obligations the principal of and interest on which are unconditionally guaranteed by, the United States of America (the “**Escrowed Securities**”) maturing in such amounts and at such times as shall be sufficient, together with the interest to accrue thereon, to:

- (i) pay interest on the Refunded Series 2012 Bonds when due prior to and on March 1, 2022, and to redeem and pay the principal of the Refunded Series 2012 Bonds remaining outstanding on March 1, 2022, at a redemption price equal to 100% of the principal amount thereof; and
- (ii) pay interest on the Refunded Series 2014 Bonds when due prior to and on March 1, 2023, and to redeem and pay the principal of the Refunded Series 2014 Bonds remaining outstanding on March 1, 2023, at a redemption price equal to 100% of the principal amount thereof.

Set forth below is a description of the Refunded Series 2012 Bonds being called for redemption on March 1, 2022:

REFUNDED SERIES 2012 BONDS

<u>Dated Date</u>	<u>Maturity Date</u> *	<u>Principal Amount</u> *	<u>Interest Rate</u>	<u>CUSIP Number</u>	<u>Redemption Date</u>	<u>Redemption Price</u>
04/04/2012	03/01/2028	\$2,855,000	4.250%	198036 6Y6	03/01/2022	100%
04/04/2012	03/01/2029	3,055,000	4.250	198036 6Z3	03/01/2022	100
04/04/2012	03/01/2030	3,265,000	4.375	198036 7A7	03/01/2022	100
04/04/2012	03/01/2031	3,485,000	4.500	198036 7B5	03/01/2022	100
04/04/2012	03/01/2032	3,720,000	4.500	198036 7C3	03/01/2022	100

* Preliminary, subject to change.

REFUNDED SERIES 2014 BONDS

Set forth below is a description of the Refunded Series 2014 Bonds being called for redemption on March 1, 2023:

<u>Dated Date</u>	<u>Maturity Date*</u>	<u>Principal Amount*</u>	<u>Interest Rate</u>	<u>CUSIP Number</u>	<u>Redemption Date</u>	<u>Redemption Price</u>
03/05/2014	03/01/2029	\$3,595,000	5.000%	198036 8J7	03/01/2023	100%
03/05/2014	03/01/2030	3,880,000	5.000	198036 8K4	03/01/2023	100
03/05/2014	03/01/2031	5,770,000	5.000	198036 8L2	03/01/2023	100
03/05/2014	03/01/2032	3,000,000	4.500	198036 8M0	03/01/2023	100
03/05/2014	03/01/2032	2,955,000	5.000	198036 8Q1	03/01/2023	100
03/05/2014	03/01/2033	4,000,000	4.500	198036 8N8	03/01/2023	100
03/05/2014	03/01/2033	3,935,000	5.000	198036 8R9	03/01/2023	100
03/05/2014	03/01/2034	5,000,000	4.500	198036 8P3	03/01/2023	100
03/05/2014	03/01/2034	4,910,000	5.000	198036 8S7	03/01/2023	100

After the issuance of the Bonds and the deposit of a portion of the proceeds thereof (together with funds contributed by the District) with the Escrow Agent pursuant to the Escrow Agreement, (i) interest on the Refunded Series 2012 Bonds scheduled to become due prior to and on March 1, 2022, and the principal amount of the Refunded Series 2012 Bonds remaining outstanding on March 1, 2022, to be redeemed and paid on March 1, 2022, and (ii) interest on the Refunded Series 2014 Bonds scheduled to become due prior to and on March 1, 2023, and the principal amount of the Series 2014 Bonds remaining outstanding on March 1, 2023, to be redeemed and paid on March 1, 2023, will be paid from the maturing principal of the Escrowed Securities, together with the earnings thereon and other moneys held for such purpose by the Escrow Agent. Under the Escrow Agreement, cash and Escrowed Securities held by the Escrow Agent are irrevocably pledged to the payment of the amounts specified in the preceding sentence and may be applied only to such payment.

Robert Thomas CPA, LLC, Shawnee Mission, Kansas, a firm of independent certified public accountants, will give an opinion to the effect that the principal of and interest income on the Escrowed Securities will provide sufficient moneys, together with the moneys held uninvested by the Escrow Agent, to make the required payments in accordance with the District's refunding plan as set forth herein. See the section captioned "**MISCELLANEOUS - Verification of Mathematical Computations**" herein.

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Sources and Uses of Funds

The following table summarizes the estimated sources of funds, including the proceeds from the sale of the Bonds, and the expected uses of such funds, in connection with the plan of financing:

Sources of Funds:

Principal Amount of the Bonds	\$54,410,000.00*
District cash contribution	_____
Original issue [premium/discount]	_____
Total	<u>\$ _____</u>

Uses of Funds:

Deposit to Escrow Fund for Refunded Bonds	\$ _____
Costs of issuance for the Bonds, including Underwriter's discount	_____
Total	<u>\$ _____</u>

THE BONDS

The following is a summary of certain terms and provisions of the Bonds. Reference is hereby made to the Bonds and the provisions with respect thereto in the Bond Resolution for the detailed terms and provisions thereof.

General Description

The Bonds are being issued in the aggregate principal amount of \$54,410,000*. The Bonds are dated as of the date of original delivery of and payment for such Bonds and the principal is payable on March 1 in the years and in the principal amounts set forth on the cover page of this Official Statement, subject to redemption and payment prior to maturity upon the terms and conditions described under the section below captioned **“Redemption Provisions.”** Interest on the Bonds is calculated at the rates per annum set forth on the cover page hereof, computed on the basis of a 360-day year of twelve 30-day months. The Bonds shall consist of fully registered bonds without coupons in denominations of \$5,000 or any integral multiple thereof. Interest on the Bonds is payable from the date thereof or the most recent date to which said interest has been paid and is payable semiannually on March 1 and September 1 in each year, beginning September 1, 2020.

Payment of the interest on the Bonds will be made to the person in whose name such Bond is registered on the registration books (the **“Bond Register”**) at the close of business on the 15th day (whether or not a business day) of the calendar month next preceding an interest payment date (the **“Record Date”**). Interest on the Bonds will be paid to the Registered Owners thereof by check or draft mailed by UMB Bank, N.A., St. Louis, Missouri (the **“Paying Agent”**), to each Registered Owner at the address shown on the Bond Register or at such other address as is furnished to the Paying Agent in writing by such Registered Owner, or by electronic transfer to such Registered Owner upon written notice signed by such Registered Owner and given to the Paying Agent not less than 15 days prior to the Record Date for such interest payment, containing the electronic transfer instructions including the name and address of the bank (which shall be in the continental United States), the ABA routing number and the account number to which such Owner wishes to have such transfer directed and an acknowledgement that an electronic transfer fee may be applicable.

* Preliminary, subject to change.

Principal of the Bonds will be paid by check or draft to the Registered Owner of such Bond at the maturity of such Bond or otherwise, upon presentation and surrender of such Bond at the designated payment office of the Paying Agent.

While the Bonds remain in book-entry only form, payments to Beneficial Owners (as defined in *Appendix D* hereto) are governed by the rules of DTC as described in *Appendix D* attached to this Official Statement. If DTC ceases to act as securities depository for the Bonds, payment may be made as described in the Bond Resolution.

Security and Sources of Payment for the Bonds

Pledge of Full Faith and Credit. The Bonds will constitute general obligations of the District and will be payable as to both principal, Redemption Price and interest from ad valorem taxes, which may be levied without limitation as to rate or amount upon all the taxable tangible property, real and personal, within the territorial limits of the District.

Levy and Collection of Annual Tax. Under the Bond Resolution, the District has authorized the imposition upon all of the taxable tangible property within the District of a direct annual tax sufficient to produce the amounts necessary for the payment of the principal of and interest on the Bonds as the same become due and payable in each year. Such taxes shall be extended upon the tax rolls in each year, and shall be levied and collected at the same time and in the same manner as the other ad valorem taxes of the District are levied and collected. Except as otherwise provided under the section **“THE BONDS - Direct Deposit of State Aid Payments,”** below, the proceeds derived from said taxes shall be deposited in the Debt Service Fund, shall be kept separate and apart from all other funds of the District, and shall be used solely for the payment of the principal and interest on the Bonds as and when the same become due, taking into account scheduled mandatory redemptions, if any, and the fees and expenses of the Paying Agent.

Direct Deposit of State Aid Payments

Pursuant to Section 360.111 *et seq.* of the Revised Statutes of Missouri, as amended, and related statutes (the **“Deposit Law”**), the State of Missouri (the **“State”**) and the District may agree to transfer to a Missouri bank, as direct deposit trustee (the **“Deposit Trustee”**), a portion of the District’s State aid payments and distributions normally used for operational purposes (**“State Aid”**) in order to provide for payment of debt service on the Bonds. On the date of issuance of the Bonds, the District will enter into a Direct Deposit Agreement (the **“Deposit Agreement”**) with the Office of the Treasurer of the State of Missouri (**“Treasurer’s Office”**), the Department of Elementary and Secondary Education of the State of Missouri (**“DESE”**), the Health and Educational Facilities Authority of the State of Missouri (the **“Authority”**) and the Deposit Trustee. The Deposit Agreement will provide that (a) one-tenth (1/10th) of the annual debt service to be paid on the Bonds during the bond year ending March 1, 2021, will be deposited with the Deposit Trustee in each of the ten (10) months of March 2020 through October 2020 and in January 2021 through February 2021, and (b) for each bond year thereafter, one-tenth (1/10th) of the annual debt service to be paid on the Bonds during each bond year will be deposited with the Deposit Trustee in each of the ten (10) similar months of March through October and January through February so long as the Bonds are outstanding. Amounts of State Aid to the District in excess of the monthly deposit will not be deposited with the Deposit Trustee but will be transferred directly to the District as has historically been the case with all State Aid.

Each month, pursuant to the terms of the Deposit Agreement, DESE will advise the Treasurer’s Office of the amount of the District’s State Aid to be deposited with the Deposit Trustee for the purpose of paying the Bonds, as specified in the Deposit Agreement. If there is a shortfall in a monthly payment, it is to be made up in the succeeding monthly payment of State Aid. Following receipt of the deposits, the Deposit Trustee will invest the amounts for the benefit of the District. The Deposit Trustee will transfer to the Paying Agent the amount necessary for payment of debt service on the Bonds not later than the day prior to each payment date

with respect to the Bonds. The District remains obligated to provide funds to the Paying Agent for debt service on the Bonds if the amounts of State Aid transferred are not sufficient to pay the Bonds when due.

Nothing in the Deposit Law or the Deposit Agreement relieves the District of its obligation to make payments of principal and interest on the Bonds, or to impose any debt service levy sufficient to retire the Bonds. Moneys of the District which would otherwise be used to pay the Bonds on each payment date may be transferred to the District's operational funds to replace State Aid funds used to pay the Bonds. The State has not committed pursuant to the Deposit Law, the Deposit Agreement or otherwise to maintain any particular level of State Aid on behalf of the District, and the State is not obligated in any manner, contractually or morally, to make payments of debt service on the Bonds, other than its obligation to make transfers to the Deposit Trustee as described above. No assurance can be made that the amount of annual State Aid to the District will not in the future drop below that of the annual debt service requirements on the Bonds.

Redemption Provisions

Optional Redemption. At the option of the District, the Bonds or portions thereof maturing on March 1, 2031, and thereafter may be called for redemption and payment prior to maturity on March 1, 2030, and thereafter, in whole or in part, at any time at the redemption price of 100% of the principal amount thereof, plus accrued interest thereon to the redemption date.

Selection of Bonds to be Redeemed. Bonds shall be redeemed only in the principal amount of \$5,000 or any integral multiple thereof. When less than all of the Outstanding Bonds are to be redeemed, such Bonds shall be redeemed from Stated Maturities selected by the District, and Bonds of less than a full Stated Maturity shall be selected by the Paying Agent in \$5,000 units of principal amount by lot or in such other equitable manner as the Paying Agent may determine.

In the case of a partial redemption of Bonds, when Bonds of denomination greater than \$5,000 are Outstanding, then for all purposes in connection with such redemption each \$5,000 of face value shall be treated as though it were a separate Bond of the denomination of \$5,000. If it is determined that one or more, but not all, of the \$5,000 units of face value represented by any Bond are selected for redemption, then upon notice of intention to redeem such \$5,000 unit or units, the Registered Owner of such Bond or the Registered Owner's duly authorized agent shall present and surrender such Bond to the Paying Agent (1) for payment of the price which such Bonds are to be redeemed (the "**Redemption Price**") and interest to the date fixed for redemption (the "**Redemption Date**") of such \$5,000 unit or units of face value called for redemption, and (2) for exchange, without charge to the Registered Owner thereof, for a new Bond or Bonds of the aggregate principal amount of the unredeemed portion of the principal amount of such Bond. If the Registered Owner of any such Bond fails to present such Bond to the Paying Agent for payment and exchange as aforesaid, such Bond shall, nevertheless, become due and payable on the redemption date to the extent of the \$5,000 unit or units of face value called for redemption (and to that extent only).

Notice and Effect of Call for Redemption. Unless waived by any Registered Owner of Bonds to be redeemed, official notice of any redemption shall be given by the Paying Agent on the District's behalf by mailing a copy of an official redemption notice by first class mail at least 30 days prior to the Redemption Date to the State Auditor of Missouri and each Registered Owner of the Bond or Bonds to be redeemed at the address shown on the Bond Register. All official notices of redemption shall be dated and shall contain the following information: (1) the Redemption Date; (2) the Redemption Price; (3) if less than all Outstanding Bonds of a maturity are to be redeemed, the identification, number and Stated Maturity (and, in the case of partial redemption of any Bonds, the respective principal amounts), of the Bonds to be redeemed; (4) a statement that on the Redemption Date the Redemption Price will become due and payable upon each such Bond or portion thereof called for redemption and that interest thereon shall cease to accrue from and after the Redemption Date; (5) the place where such Bonds are to be surrendered for payment of the Redemption Price, which shall be the principal payment office of the Paying Agent; and (6) if applicable, that the proposed

redemption is conditioned upon there being on deposit with the Paying Agent on the Redemption Date sufficient money to pay the full Redemption Price of the Bonds to be prepaid.

With respect to optional redemptions, such notice may be conditioned upon moneys being on deposit with the Paying Agent on or prior to the Redemption Date in an amount sufficient to pay the Redemption Price on the Redemption Date. If such notice is conditional and either the Paying Agent receives written notice from the District that moneys sufficient to pay the Redemption Price will not be on deposit on the Redemption Date, or such moneys are not received on the Redemption Date, then such notice shall be of no force and effect, the Paying Agent shall not redeem such Bonds and the Paying Agent shall give notice, in the same manner in which the notice of redemption was given, that such moneys were not or will not be so received and that such Bonds will not be redeemed.

Official notice of redemption having been given as aforesaid, the Bonds or portions of Bonds to be redeemed shall become due and payable on the Redemption Date, at the Redemption Price therein specified, and from and after the Redemption Date (unless the District defaults in the payment of the Redemption Price) such Bonds or portion of Bonds shall cease to bear interest.

So long as DTC is effecting book-entry transfers of the Bonds, the Paying Agent will provide the notices specified in the Bond Resolution of the Bonds to be redeemed to DTC. It is expected that DTC will, in turn, notify the DTC Participants and that the DTC Participants, in turn, will notify or cause to be notified the Beneficial Owners. Any failure on the part of DTC or a DTC Participant, or failure on the part of a nominee of a Beneficial Owner of a Bond (having been mailed notice from the Paying Agent, a DTC Participant or otherwise) to notify the Beneficial Owner of the Bond so affected, will not affect the validity of the redemption of such Bond.

The failure of any Registered Owner to receive the foregoing notice or any defect therein shall not invalidate the effectiveness of the call for redemption.

Book-Entry Only System

Ownership interests in the Bonds will be available to purchasers only through a book-entry only system (the “**Book-Entry Only System**”) described in *Appendix D* attached hereto. If, however, the Book-Entry Only System has been discontinued and a Direct Participant has elected to withdraw its Bonds from DTC (or such successor securities depository), Bond certificates may be delivered to Beneficial Owners in the manner described herein under the caption “**Registration, Transfer and Exchange of Bonds**” below.

Registration, Transfer and Exchange of Bonds Upon Discontinuance of Book-Entry Only System

Bonds may be transferred and exchanged only on the Bond Register as provided in the Bond Resolution. Upon surrender of any Bond at the principal payment office of the Paying Agent or such other office designated by the Paying Agent, the Paying Agent shall transfer or exchange such Bond for a new Bond or Bonds in any authorized denomination of the same Stated Maturity and in the same aggregate principal amount as the Bond that was presented for transfer or exchange. Bonds presented for transfer or exchange shall be accompanied by a written instrument or instruments of transfer or authorization for exchange, in a form and with guarantee of signature satisfactory to the Paying Agent, duly executed by the Registered Owner thereof or by the Registered Owner’s duly authorized agent. The District shall pay the reasonable fees and expenses of the Paying Agent for the registration, transfer and exchange of Bonds provided for by the Bond Resolution and the reasonable cost of printing a reasonable supply of registered bond blanks. Any additional costs or fees that might be incurred in the secondary market, other than fees of the Paying Agent, are the responsibility of the Registered Owners of the Bonds. If any Registered Owner fails to provide a correct taxpayer identification number to the Paying Agent, the Paying Agent may make a charge against such Registered Owner sufficient to pay any governmental charge required to be paid as a result of such failure. In

compliance with Section 3406 of the Code, such amount may be deducted by the Paying Agent from amounts otherwise payable to such Registered Owner under the Bond Resolution or under the Bonds.

CUSIP Numbers

It is anticipated that CUSIP identification numbers will be printed on the Bonds, but neither the failure to print such numbers on any Bonds, nor any error in the printing of such numbers shall constitute cause for a failure or refusal by the purchaser thereof to accept delivery of and payment for any Bonds.

RISK FACTORS

The following is a discussion of certain risks that could affect the payments to be made by the District with respect to the Bonds. In order to identify risk factors and make an informed investment decision, potential investors should be thoroughly familiar with this entire Official Statement (including its appendices) in order to make a judgment as to whether the Bonds are an appropriate investment. Prospective purchasers of the Bonds should consider carefully all possible factors that may result in a default in the payment of the Bonds, the redemption of the Bonds prior to maturity, or that may affect the market price or liquidity of the Bonds. This discussion of risk factors is not, and is not intended to be, comprehensive or exhaustive.

Ad Valorem Property Taxes

The Bond Resolution levies a direct annual tax on all taxable tangible property within the District sufficient to produce amounts necessary for the payment of the principal of and interest on the Bonds each year. Declining property values in the District, whether caused by national or global financial crises, natural disasters, local economic downturns, or other reasons, may require higher levy rates, which may increase the burden on local taxpayers and affect certain taxpayers' willingness or ability to continue timely paying property taxes. See the section **"PROPERTY TAX INFORMATION CONCERNING THE DISTRICT – Property Valuations – History of Property Valuations"** in *Appendix A* attached to this Official Statement. In addition, the issuance of additional general obligation bonds by the District or by other political subdivisions in the District would increase the tax burden on taxpayers in the District. See the section **"DEBT STRUCTURE OF THE DISTRICT – Overlapping or Underlying General Obligation Indebtedness"** in *Appendix A* attached to this Official Statement. Missouri law limits the amount of general obligation debt issuable by the District to 15% of the assessed valuation of taxable tangible property in the District. See the section **"DEBT STRUCTURE OF THE DISTRICT – Legal Debt Capacity"** in *Appendix A* attached to this Official Statement. Other political subdivisions in the District are subject to similar limitations on general obligation debt imposed by Missouri law, including cities, counties and certain other political subdivisions, which are limited to general obligation debt of 20%, 10% and 5% of assessed valuation of taxable tangible property, respectively.

The concentration of property ownership in the District would expose the District's ability to collect ad valorem property taxes to the financial strength and ability and willingness of major taxpayers to pay property taxes. See the sections **"PROPERTY TAX INFORMATION CONCERNING THE DISTRICT – Property Valuations – Current Assessed Valuation"** and **"PROPERTY TAX INFORMATION CONCERNING THE DISTRICT – Major Property Taxpayers"** in *Appendix A* attached to this Official Statement.

Secondary Market Prices and Liquidity

The Underwriter will not be obligated to repurchase any of the Bonds, and no representation is made concerning the existence of any secondary market for the Bonds. No assurance is given that any secondary market will develop following the completion of the offering of the Bonds and no assurance is given that the initial offering price for the Bonds will continue for any period of time.

Prices of municipal securities in the secondary market are subject to adjustment upward and downward in response to changes in the credit markets and changes in the operating performance or tax collection patterns of issuers. Particularly, prices of outstanding municipal securities should be expected to decline if prevailing market interest rates rise. Municipal securities are generally viewed as long-term investments, subject to material unforeseen changes in the investor's or the issuer's circumstances, and may require commitment of the investor's funds for an indefinite period of time, perhaps until maturity.

No Reserve Fund or Credit Enhancement

No debt service reserve fund will be funded and no financial guaranty insurance policy, letter of credit or other credit enhancement will be issued to ensure payment of the Bonds. Accordingly, any potential purchaser of the Bonds should consider the financial ability of the District to pay the Bonds. As described under **"THE BONDS – Security and Sources of Payment for the Bonds"** in this Official Statement, the District has irrevocably pledged its full faith, credit and resources for the prompt payment of the Bonds and levied a direct annual tax, without limitation, sufficient to pay principal and interest on the Bonds on all taxable tangible property in the District.

Ratings

S&P has assigned the Bonds the program rating set forth on the cover page of this Official Statement as further described under the section captioned **"MISCELLANEOUS - Bond Rating – Program Rating"** herein and has assigned the Bonds the underlying rating set forth on the cover page of this Official Statement as further described under the section captioned **"MISCELLANEOUS - Bond Rating – Underlying Rating"** herein. Such ratings reflect only the views of such rating agency, and an explanation of the significance of such ratings may be obtained therefrom. There is no assurance that the ratings will remain in effect for any given period of time or that they will not be revised, either downward or upward, or withdrawn entirely, by said rating agencies if, in their judgment, circumstances warrant. Any such downward revisions or withdrawal of the ratings may have an adverse effect on the market price of the Bonds.

Bankruptcy

In addition to the limitations on remedies contained in the Bond Resolution, the rights and remedies provided by the Bonds may be limited by and are subject to (i) bankruptcy, insolvency, reorganization, arrangement, fraudulent conveyance, moratorium and other laws affecting creditors' rights, (ii) the application of equitable principles, and (iii) the exercise of judicial discretion in appropriate cases and to limitations on legal remedies against political subdivisions in the State of Missouri. Section 108.180 of the Revised Statutes of Missouri, as amended, requires that any interest and sinking fund moneys only be used to pay principal and interest on the Bonds. The District, like all other Missouri political subdivisions, is specifically authorized by Missouri law to institute proceedings under Chapter 9 of the Federal Bankruptcy Code. Such proceedings, if commenced, are likely to have an adverse effect on the market price of the Bonds.

Pensions and Other Postemployment Benefits

The District contributes to two cost-sharing multiple-employer defined benefit pension plans on behalf of its employees: (i) The Public School Retirement System of Missouri (**"PSRS"**) and (ii) The Public Education Employee Retirement System of Missouri (**"PEERS"**). See the section **"FINANCIAL INFORMATION CONCERNING THE SCHOOL DISTRICT – Pension and Employee Retirement Plans"** in *Appendix A* attached to this Official Statement. The District also provides other postemployment benefits as part of the total compensation offered to attract and retain the services of qualified employees. See the section **"FINANCIAL INFORMATION CONCERNING THE SCHOOL DISTRICT – Other Postemployment Benefits"** in *Appendix A* attached to this Official Statement.

The discount rate used by PSRS and PEERS to calculate each school district's net pension liability is equal to a projected long-term actuarial rate of return on plan investments. This assumed actuarial rate of return was 8.0% from 1980 through fiscal year ended June 30, 2016. The Board of Trustees of PSRS (the **"PSRS Board"**) adopted a new actuarial assumed rate of return of 7.75% effective with the June 30, 2016 valuation (applicable to the fiscal year ended June 30, 2017), based on the actuarial experience studies and asset liability study conducted during the 2016 fiscal year. The PSRS Board further reduced this assumed actuarial rate of return to 7.6% effective with the June 30, 2017, valuation (applicable to the fiscal year ended June 30, 2018), which was further reduced to 7.5% effective with the June 30, 2018, valuation (applicable to the fiscal year ended June 30, 2019). Further reductions in the assumed actuarial rate of return could significantly increase the District's net pension liability for PSRS and PEERS plans in the future. Although the Missouri statutes prohibit the PSRS Board from approving an increase in contribution requirements of PSRS and PEERS members that is greater than 1.0% and 0.5% in aggregate, respectively, of contributing member covered pay from the previous year, future substantial reductions in the assumed actuarial rate of return may result in significant increases to school districts' net pension liability, which may force the Missouri legislature to amend those statutes and require employee members and school districts to contribute greater amounts.

Such future required contribution increases may require the District to increase its revenues, reduce its expenditures, or some combination thereof, which may impact the District's operations or limit the District's ability to generate additional revenues in the future. For more information about PSRS and PEERS, see the section **"FINANCIAL INFORMATION CONCERNING THE SCHOOL DISTRICT – Pension and Employee Retirement Plans"** in *Appendix A* attached to this Official Statement.

State Aid and Direct Deposit Agreement

Approximately 24.3% of the District's revenue for the fiscal year ended June 30, 2019, was derived from moneys provided by the State as State Aid. See the section captioned **"FINANCIAL INFORMATION CONCERNING THE SCHOOL DISTRICT - Sources of Revenue,"** **"– State Revenue"** and **"– Missouri School Finance Laws"** in *Appendix A* of this Official Statement. A portion of the District's State Aid is currently pledged to the payment of the Bonds and will be directly deposited by the State with the Deposit Trustee for payment of the Bonds. See the section captioned **"THE BONDS – Direct Deposit of State Aid Payments"** in this Official Statement. Reductions in State Aid could occur in the future if, for example, the State of Missouri faces fiscal problems in the future or the District experiences a decline in enrollment. Reductions in State Aid could force the District to make budget cuts or operational adjustments and may adversely affect the rating on the Bonds or the market price of the Bonds.

Enrollment

Significant portions of the revenue the District receives are directly affected by the District's enrollment. A significant decrease in enrollment could reduce the amount of future revenue the District receives, which may adversely affect the District's financial position and results of operations. No assurance can be given that economic, social, legislative and other factors beyond the control of the District will not negatively impact student enrollment and revenues dependent thereon. Increased competition from other educational facilities, including virtual facilities and charter schools, which may offer comparable programs at lower prices, could adversely affect the ability of the District to maintain enrollment, or could adversely affect the ability of the District to attract faculty and other staff. Under the Missouri Course Access and Virtual School Program, eligible students may enroll in virtual courses, and the school district will have to pay for that course if certain criteria are met. Charter schools are allowed in certain limited areas of Missouri provided certain criteria are met; there are or may be pending in the General Assembly of Missouri legislative proposals that, if enacted, could expand the prevalence of charter schools. It cannot be predicted whether or in what form any proposed legislation might be enacted or whether, if enacted, it would negatively impact the District's enrollment, financial position or operations. For information about the historical enrollment of the

District, see the section **“THE DISTRICT – History of Enrollment”** in *Appendix A* of this Official Statement.

Amendment of the Bond Resolution

Certain amendments, effected by resolution of the District, to the Bonds and the Bond Resolution may be made with the written consent of the Registered Owners of not less than a majority in principal amount of the Bonds then outstanding. Such amendments may adversely affect the security of the owners of the Bonds; provided that, no amendments may (a) extend the maturity of any payment of principal or interest due upon any Bond; (b) alter the optional redemption provisions of any Bond; (c) effect a reduction in the amount which the District is required to pay as principal of or interest on any Bond; (d) permit preference or priority of any Bond over any other Bond; or (e) reduce the percentage in principal amount of Bonds required for the written consent to any modification or alteration of the provisions of the Bond Resolution without the written consent of the Registered Owners of all of the Bonds at the time outstanding.

Loss of Premium from Redemption

Any person who purchases the Bonds at a price in excess of their principal amount or who holds such Bonds trading at a price in excess of par should consider the fact that the Bonds are subject to redemption prior to maturity at the redemption prices described herein in the event such Bonds are redeemed prior to maturity. See the section **“THE BONDS – Redemption Provisions”** in this Official Statement.

Defeasance Risks

When all Bonds are deemed paid and discharged as provided in the Bond Resolution, the requirements contained in the Bond Resolution and the pledge of the District’s faith and credit thereunder and all other rights granted thereby will terminate with respect to the Bonds or scheduled interest payments thereon so paid and discharged. Bonds or scheduled interest payments thereon shall be deemed to have been paid and discharged within the meaning of the Bond Resolution if there has been deposited with the Paying Agent, or other commercial bank or trust company moneys and/or Defeasance Obligations (as defined in the Bond Resolution) that, together with the interest to be earned on any such Defeasance Obligations, will be sufficient for the payment of the Bonds to the stated maturity or prior redemption date. There is no legal requirement in the Bond Resolution that Defeasance Obligations be rated in the highest rating category by any rating agency. Prices of municipal securities in the secondary market are subject to adjustment upward and downward in response to changes in the credit markets, and that could include the rating of Bonds defeased with Defeasance Obligations to the extent the Defeasance Obligations have a change or downgrade in rating.

Cybersecurity Risks

The District relies on its information systems to provide security for processing, transmission and storage of confidential personal, health-related, credit and other information. It is possible that the District’s security measures will not prevent improper or unauthorized access or disclosure of personally identifiable information resulting from cyber-attacks. Security breaches, including electronic break-ins, computer viruses, attacks by hackers and similar breaches can create disruptions or shutdowns of the District and the services it provides, or the unauthorized disclosure of confidential personal, health-related, credit and other information. If personal or otherwise protected information is improperly accessed, tampered with or distributed, the District may incur significant costs to remediate possible injury to the affected persons, and the District may be subject to sanctions and civil penalties if it is found to be in violation of federal or state laws or regulations. Any failure to maintain proper functionality and security of information systems could interrupt the District’s operations, delay receipt of revenues, damage its reputation, subject it to liability claims or regulatory penalties and could have a material adverse effect on its operations, financial condition and results of operations.

LEGAL MATTERS

Legal Proceedings

As of the date hereof, there is no controversy, suit or other proceeding of any kind pending or threatened wherein or whereby any question is raised or may be raised, questioning, disputing or affecting in any way the legal organization of the District or its boundaries, or the right or title of any of its officers to their respective offices, or the legality of any official act in connection with the authorization, issuance and sale of the Bonds, or the constitutionality or validity of the Bonds or any of the proceedings had in relation to the authorization, issuance or sale thereof, or the levy and collection of a tax to pay the principal and interest thereof, or which might affect the District's ability to meet its obligations to pay the Bonds.

Approval of Legality

All legal matters incident to the authorization and issuance of the Bonds are subject to the approval of Gilmore & Bell, P.C., Kansas City, Missouri, as Bond Counsel to the District. Certain matters relating to this Official Statement will also be passed upon by Gilmore & Bell, P.C., as disclosure counsel to the District.

The various legal opinions to be delivered concurrently with the delivery of the Bonds express the professional judgment of the attorneys rendering the opinions as to the legal issues explicitly addressed therein. By rendering a legal opinion, the opinion giver does not become an insurer or guarantor of that expression of professional judgment, of the transactions opined upon or of the future performance of parties to such transaction, nor does the rendering of an opinion guarantee the outcome of any legal dispute that may arise out of the transaction.

TAX MATTERS

The following is a summary of the material federal and State of Missouri income tax consequences of holding and disposing of the Bonds. This summary is based upon laws, regulations, rulings and judicial decisions now in effect, all of which are subject to change (possibly on a retroactive basis). This summary does not discuss all aspects of federal income taxation that may be relevant to investors in light of their personal investment circumstances or describe the tax consequences to certain types of owners subject to special treatment under the federal income tax laws (for example, dealers in securities or other persons who do not hold the Bonds as a capital asset, tax-exempt organizations, individual retirement accounts and other tax deferred accounts, and foreign taxpayers), and, except for the income tax laws of the State of Missouri, does not discuss the consequences to an owner under any state, local or foreign tax laws. The summary does not deal with the tax treatment of persons who purchase the Bonds in the secondary market. Prospective investors are advised to consult their own tax advisors regarding federal, state, local and other tax considerations of holding and disposing of the Bonds.

Tax Status - Federal and State of Missouri

No Federal or Missouri Tax Exemption. The interest on the Bonds is *included* in gross income for federal income tax purposes, in accordance with an owner's normal method of accounting, and is *not* exempt from income taxation by the State of Missouri.

No Other Opinions. Gilmore & Bell, P.C., as Bond Counsel to the District ("**Bond Counsel**"), is expressing no opinion regarding other federal, state or local tax consequences arising with respect to the Bonds, except as expressly provided herein. Purchasers of the Bonds should consult their tax advisors as to the applicability of these tax consequences and other income tax consequences of the purchase, ownership and disposition of the Bonds, including the possible application of state, local, foreign and other tax laws.

Other Tax Consequences

Original Issue Discount. For federal income tax purposes, original issue discount is the excess of the stated redemption price at maturity of a Bond over its issue price. The issue price of a Bond is the first price at which a substantial amount of the Bonds of that maturity have been sold to the public. If the original issue discount on a Bond is more than a *de minimis* amount (generally $\frac{1}{4}$ of 1% of the stated redemption price at maturity of the Bond multiplied by the number of complete years to its maturity date), then that Bond will be treated as issued with original issue discount. The amount of original issue discount that accrues to an owner of a Bond during any accrual period generally equals (1) the issue price of that Bond, plus the amount of original issue discount accrued in all prior accrual periods, multiplied by (2) the yield to maturity on that Bond (determined on the basis of compounding at the close of each accrual period and properly adjusted for the length of the accrual period), minus (3) any interest payable on that Bond during that accrual period. The amount of original issue discount accrued in a particular accrual period will be considered to be received ratably on each day of the accrual period, will be included in gross income for federal income tax purposes, and will increase the owner's tax basis in that Bond. Prospective investors should consult their own tax advisors concerning the calculation and accrual of original issue discount.

Original Issue Premium. For federal income tax purposes, premium is the excess of the issue price of a Bond over its stated redemption price at maturity. The issue price of a Bond is generally the first price at which a substantial amount of the Bonds of that maturity have been sold to the public. Under Section 171 of the Code, the owner of a Bond having bond premium may elect to amortize the premium over the term of the Bond using constant yield principles, based on the purchaser's yield to maturity. An owner of a Bond amortizes bond premium by offsetting the qualified stated interest allocable to an accrual period with the bond premium allocable to that accrual period. This offset occurs when the owner takes the qualified stated interest into income under the owner's regular method of accounting. If the premium allocable to an accrual period exceeds the qualified stated interest for that period, the excess is treated by the owner as a deduction under Section 171(a)(1) of the Code. As premium is amortized, the owner's basis in the Bond will be reduced by the amount of amortizable bond premium properly allocable to the owner. Prospective investors should consult their own tax advisors concerning the calculation and accrual of bond premium.

Sale, Exchange or Retirement of Bonds. Upon the sale, exchange or retirement (including redemption) of a Bond, an owner of the Bond generally will recognize gain or loss in an amount equal to the difference between the amount of cash and the fair market value of any property received on the sale, exchange or retirement of the Bond (other than in respect of accrued and unpaid interest) and such owner's adjusted tax basis in the Bond. To the extent a Bond is held as a capital asset, such gain or loss will be capital gain or loss and will be long-term capital gain or loss if the Bond has been held for more than 12 months at the time of sale, exchange or retirement. Further, if the District establishes a legal defeasance of any Bond, that Bond may be deemed to be retired and "reissued" for U.S. federal income tax purposes as a result of the defeasance. In that event, in general, an owner will recognize taxable gain or loss equal to the difference between (i) the amount realized from the deemed sale, exchange or retirement (less any accrued qualified stated interest) and (ii) the owner's adjusted tax basis in the Bond.

Reporting Requirements. In general, information reporting requirements will apply to certain payments of principal, interest and premium paid on the Bonds, and to the proceeds paid on the sale of the Bonds, other than certain exempt recipients (such as corporations and foreign entities). A backup withholding tax will apply to such payments if the owner fails to provide a taxpayer identification number or certification of foreign or other exempt status or fails to report in full dividend and interest income. The amount of any backup withholding from a payment to an owner will be allowed as a credit against the owner's federal income tax liability.

Collateral Federal Income Tax Consequences. Prospective purchasers of the Bonds should be aware that ownership of the Bonds may result in collateral federal income tax consequences to certain taxpayers. Bond Counsel expresses no opinion regarding these tax consequences. Purchasers of Bonds should consult their tax advisors as to the applicability of these tax consequences and other federal income tax consequences of the purchase, ownership and disposition of the Bonds, including the possible application of state, local, foreign and other tax laws.

MISCELLANEOUS

Verification of Mathematical Computations

Upon delivery of the Bonds, Robert Thomas CPA, LLC, Shawnee Mission, Kansas, a firm of independent certified public accountants, will deliver to the Underwriter a report verifying the mathematical accuracy of certain computations relating to the adequacy of the maturing principal amount of the securities held in the Escrow Fund, interest earned thereon and certain uninvested cash to pay the amounts required as described under the section captioned **“PLAN OF FINANCING - Refunding of Refunded Bonds.”** Such verification of the accuracy of the computations will be based upon information supplied by the Underwriter.

Bond Ratings

Program Rating. The Bonds have been qualified for the program rating set forth on the cover page hereof by S&P, said rating being conditioned upon the execution and delivery of the Deposit Agreement described herein under the section captioned **“THE BONDS-Direct Deposit of State Aid Payments.”**

Underlying Rating. In addition, S&P has assigned the Bonds the underlying rating set forth on the cover page hereof which reflects their evaluation of the investment quality of the Bonds without regard to the Deposit Agreement.

Such ratings reflect only the view of S&P at the time such ratings are given, and an explanation of the significance of such ratings may be obtained therefrom. There is no assurance that the ratings will remain in effect for any given period of time or that such ratings will not be revised, either downward or upward, or withdrawn entirely, by S&P if, in its judgment, circumstances warrant. Any such downward revisions or withdrawal of the ratings may have an adverse effect on the market price of the Bonds.

The District has furnished S&P with certain information and materials relating to the Bonds and the District that have not been included in this Official Statement. Generally, rating agencies base their ratings on the information and materials so furnished and on investigations, studies and assumptions made by the rating agencies. There is no assurance that a particular rating will be maintained for any given period of time or that it will not be lowered or withdrawn entirely if, in the judgment of the rating agency originally establishing such rating, circumstances so warrant. The Underwriter has not undertaken any responsibility to bring to the attention of the holders of the Bonds any proposed revision or withdrawal of the rating of the Bonds or to oppose any such proposed revision or withdrawal. Any such revision or withdrawal of the ratings could have an adverse effect on the market price and marketability of the Bonds.

Underwriting

Based upon bids received by the District on January 7, 2020, the Bonds were awarded to _____ (the **“Underwriter”**). The Underwriter has agreed, subject to certain conditions, to purchase the Bonds from the District at a purchase price of \$ _____ (equal to the par amount of the Bonds plus/minus a net original issue premium/discount of \$ _____, less an underwriting discount of \$ _____). The Underwriter is purchasing the Bonds from the District for resale in the normal course of the Underwriter’s business activities. The Underwriter may sell certain of the Bonds at a price greater than such

purchase price, as shown on the cover page hereof. The Underwriter reserves the right to offer any of the Bonds to one or more purchasers on such terms and conditions and at such price or prices as the Underwriter, in its discretion, shall determine. The Underwriter reserves the right to join with dealers and other purchasers in offering the Bonds to the public. The Underwriter may offer and sell Bonds to certain dealers (including dealers depositing Bonds into investment trusts) at prices lower than the public offering prices.

Financial Advisor

Piper Jaffray & Co., Leawood, Kansas, is employed as financial advisor to the District to render certain professional services, including advising the District on a plan of financing in connection with the planning, structuring and issuance of the Bonds and various other debt related matters (the “**Financial Advisor**”). The Financial Advisor will not be a manager or a member of any purchasing group submitting a proposal for the purchase of the Bonds.

Certain Relationships

Gilmore & Bell, P.C., as Bond Counsel to the District, has represented the Financial Advisor in transactions unrelated to the issuance of the Bonds, but is not representing the Financial Advisor in connection with the issuance of the Bonds.

Certification and Other Matters Regarding Official Statement

Information set forth in this Official Statement has been furnished or reviewed by certain officials of the District, certified public accountants, and other sources, as referred to herein, which are believed to be reliable. Any statements made in this Official Statement involving matters of opinion, estimates or projections, whether or not so expressly stated, are set forth as such and not as representations of fact, and no representation is made that any of the estimates or projections will be realized.

Simultaneously with the delivery of the Bonds, the President of the Board of Education, acting on behalf of the District, will furnish to the purchaser of the Bonds a certificate which shall state, among other things, that to the best knowledge and belief of such officer, this Official Statement (and any amendment or supplement hereto) as of the date of sale and as of the date of delivery of the Bonds does not contain any untrue statement of a material fact or omit to state a material fact required to be stated therein or necessary to make the statements herein, in light of the circumstances under which they were made, not misleading in any material respect.

The form of this Official Statement, and its distribution and use by the purchaser of the Bonds has been approved by the District. Neither the District nor any of its officers, directors or employees, in either their official or personal capacities, has made any warranties, representations or guarantees regarding the financial condition of the District or the District’s ability to make payments required of it; and further, neither the District nor its officers, directors or employees assumes any duties, responsibilities or obligations in relation to the issuance of the Bonds other than those either expressly or by fair implication imposed on the District by the Bond Resolution.

Continuing Disclosure

Pursuant to a Continuing Disclosure Undertaking, the District has agreed to provide to the Municipal Securities Rulemaking Board (the “**MSRB**”), *via* the EMMA system, not later than 180 days after the end of each fiscal year, beginning with the District’s fiscal year ending June 30, 2020, (1) the audited financial statements of the District for that fiscal year and (2) certain operating data of the District (the “**Annual Report**”). The financial statements of the District are audited by the District’s independent certified public accountants. The District has also agreed to provide prompt notice of the occurrence of certain enumerated material events with respect to the Bonds. See *Appendix C: “Form of Continuing Disclosure Undertaking”* attached to this Official Statement.

The District has entered into prior undertakings under Rule 15c2-12 (the “**Rule**”). The District believes that in the past five years it has complied in all material respects with its prior undertakings under the Rule, except as follows:

- The District timely filed on EMMA its audited financial statements and operating data for fiscal year ended June 30, 2018; however, such audited financial statements and operating data were not properly linked on EMMA to the CUSIPS for certain outstanding obligations of the District that were subject to prior undertakings under the Rule. The District has corrected this issue and linked the audited financial statements and operating data for fiscal year ended June 30, 2018, to such CUSIPS on EMMA.

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Additional Information

Additional information regarding the District or the Bonds may be obtained from the District, Ms. Heather McArthur, Chief Financial Officer, 1818 West Worley, Columbia, Missouri 65203 (573-214-3400) or from the Financial Advisor, Piper Jaffray & Co., Attention: Mr. Todd Goffoy, 11635 Rosewood Street, Leawood, Kansas 66211 (913-345-3373).

**THE SCHOOL DISTRICT OF COLUMBIA,
BOONE COUNTY, STATE OF MISSOURI**

By: _____
President of the Board of Education

APPENDIX A

**THE SCHOOL DISTRICT OF COLUMBIA,
BOONE COUNTY, STATE OF MISSOURI**

GENERAL, ECONOMIC AND FINANCIAL INFORMATION

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GENERAL AND ECONOMIC INFORMATION CONCERNING THE DISTRICT

Location and Size

The District is located in Boone County, Missouri, and encompasses approximately 303 square miles. Most of the residents of the District reside within the City of Columbia (highlighted in map at right). The District also includes surrounding unincorporated areas in Boone County.



Population

	<u>1980</u>	<u>1990</u>	<u>2000</u>	<u>2017</u>
District	80,456	94,307	112,803	147,408
Columbia	62,061	69,101	84,531	121,717
Boone County	100,376	112,379	135,454	178,271
State of Missouri	4,916,766	5,117,073	5,595,211	6,113,532

Source: U.S. Census Bureau, American Community Survey.

Government and Organization

The District is a seven-director school district formed pursuant to Chapter 162 of the Revised Statutes of Missouri. The District is governed by a seven-member Board of Education. The members of the Board are elected by the voters of the District for three-year staggered terms. All Board members are elected at-large and serve without compensation. The Board is responsible for all policy decisions. The President of the Board is elected by the Board from among its members for a term of one year and has no regular administrative duties. The Secretary and Treasurer are appointed by the Board and may or may not be members of the Board.

The Board of Education appoints the Superintendent of Schools who is the chief administrative officer of the District responsible for carrying out the policies set by the Board. Additional members of the administrative staff are appointed by the Board of Education upon recommendation by the Superintendent.

The current members and officers of the Board of Education are:

<u>Name</u>	<u>Office</u>	<u>First Elected or Appointed</u>	<u>Current Term Began</u>	<u>Current Term Expires</u>
Ms. Helen Wade	President and Member	4/2011	4/2017	4/2020
Mr. Jonathan Sessions	Vice President and Member	4/2010	4/2017	4/2020
Mr. Paul Cushing	Member	4/2014	4/2017	4/2020
Ms. Susan Blackburn	Member	4/2018	4/2018	4/2021
Ms. Teresa Maledy	Member	4/2018	4/2018	4/2021
Dr. Della Streaty-Wilhoit	Member	4/2019	4/2019	4/2022
Mr. Blake Willoughby	Member	4/2019	4/2019	4/2022

The Board has appointed Tracy Davenport, as Secretary of the Board of Education. Ms. Davenport is also employed by the District as Executive Assistant to the Chief Financial Officer.

The Superintendent of Schools is Dr. Peter Stiepleman. He has served as an educator and an administrator for approximately 19 years. Prior to his appointment in 2014, Dr. Stiepleman served as Assistant Superintendent for Elementary Education at the District from 2010 to 2014. Dr. Stiepleman holds a Bachelor of Arts in Spanish from Skidmore College in Saratoga Springs, New York, and a Master of Education and an Education Doctorate from Mills College in Oakland, California.

The Chief Financial Officer of the District is Ms. Heather M. McArthur, and she also serves as the Treasurer of the Board of Education. Ms. McArthur is a licensed certified public accountant, who has been employed by the District for over 12 years. Prior to her appointment as the District's Chief Financial Officer in 2018, Ms. McArthur served as the District's Administrative Project Manager from 2015 to 2018 and served as the Senior Accountant in the Department of Business Services from 2006 to 2015. Ms. McArthur holds a Bachelor of Arts in Accounting and Mathematics from Central Methodist University in Fayette, Missouri.

Educational Facilities

The following table contains descriptive information on the various schools and sites owned by the District. Beginning in the fall of 2013, all secondary schools were reorganized. All schools serving grades 6 through 9 became middle schools for grades 6 through 8. All four high schools now serve grades 9 through 12.

<u>Name of School</u>	<u>Grades Served</u>
Battle High School 7575 St. Charles Road	PS/9-12
Hickman High School 1104 North Providence Road	PS/9-12
Rock Bridge Senior High School 4303 South Providence Road	PS/9-12
Frederick Douglass High School 310 North Providence Road	PS/6-12
Jefferson Middle School 713 Rogers Street	6-8
Oakland Middle School 3405 Oakland Place	6-8
West Middle School 401 Clinkscapes Road	6-8
Ann Hawkins Gentry Middle School 4200 Bethel Street	6-8
John B. Lange Middle School 2201 E. Smiley Lane	6-8
Smithton Middle School 3600 West Worley Street	6-8
Benton Elementary School 1410 Hinkson Avenue	K-5
Blue Ridge Elementary School 2801 Leeway Drive	PS-5
Cedar Ridge Elementary School 1100 Roseta Avenue	K-5
Derby Ridge Elementary School 4000 Derby Ridge Drive	K-5
Fairview Elementary School 909 Fairview Road	PS-5
Alpha Hart Lewis Elementary School 5801 Arbor Pointe Parkway	PS-5
Grant Elementary School 10 East Broadway	PK/PS-5
Locust Street Expressive Arts Elementary School 1208 Locust	K-5
Midway Heights Elementary School 8130 West Highway 40	K-5

<u>Name of School</u>	<u>Grades Served</u>
Mill Creek Elementary School 2200 Nifong Blvd. West	K-5
New Haven Elementary School 3301 New Haven Road	K-5
Parkade Elementary School 111 Parkade Boulevard	K-5
Mary Paxton Keeley Elementary School 201 Park DeVille	K-5
John Ridgeway Elementary School 107 East Sexton Road	K-5
Rock Bridge Elementary School 5151 S. Highway 163	PS-5
Russell Boulevard Elementary School 1800 West Rollins Road	PS-5
Shepard Boulevard Elementary School 2616 Shepard Boulevard	PS-5
Two Mile Prairie Elementary School 5450 North Highway Z	K-5
West Boulevard Elementary School 319 West Boulevard North	PS-5
Eliot Battle Elementary School 2500 Battle Avenue	PS-5
Beulah Ralph Elementary School 5801 South Highway KK	K-5
Center for Gifted Education (Field School) 1010 Range Line	2-5
Early Childhood Discovery Center 901 Rainforest Parkway	PS/PK
Center for Early Learning – North 2191 E. Smiley Lane	PS/PK
Center for Responsive Education (CORE) 4600 Bethel Road	--

History of Enrollment

The following table shows student enrollment in the District as of the last Wednesday in September, for each of the last four completed school years (ended June 30, 2016 through 2019) and the current school year (ending June 30, 2020).

	<u>2015-16</u>	<u>2016-17</u>	<u>2017-18</u>	<u>2018-19</u>	<u>2019-20</u>
Preschool (PK/PS)	750	788	766	645	678
Elementary (K-5)	8,315	8,287	8,428	8,506	8,540
Middle (6-8)	3,864	3,983	4,086	4,166	4,321
Senior High (9-12)	<u>5,039</u>	<u>5,112</u>	<u>5,272</u>	<u>5,337</u>	<u>5,513</u>
Total	17,968	18,170	18,552	18,654	19,052

Source: Missouri Department of Elementary and Secondary Education for fiscal year ended June 30, 2016; District for fiscal years ended June 30, 2017 through June 30, 2019 and the current fiscal year ending June 30, 2020.

Other District Statistics

The following table shows additional information about the District compiled by the Department of Elementary and Secondary Education (“DESE”) for the last five completed fiscal years for which such information is available.

	<u>2014-15</u>	<u>2015-16</u>	<u>2016-17</u>	<u>2017-18</u>	<u>2018-19</u>
Avg. Daily Attendance (ADA)	16,671	16,690	16,828	17,114	17,325
Rate of Attendance ⁽¹⁾	94.3%	94.8%	94.4%	-	-
Proportional Rate of Attendance ⁽¹⁾	-	-	-	85.4%	87.4%
Current Expenditures per ADA	\$10,709	\$10,942	\$12,006	\$11,912	\$12,196
Students per Teacher	13	13	13	13	13
Students per Classroom Teacher	18	18	17	17	16

Source: Missouri Department of Elementary and Secondary Education.

⁽¹⁾ Beginning with the 2017-2018 fiscal year, DESE began calculating proportional student attendance rates reflecting the percentage of students who had an individual attendance rate of 90% or higher. The 2017-2018 and 2018-2019 fiscal years provide the District’s proportional rate of attendance, which reflects the overall percentage of District students who had an individual attendance rate of 90% or higher.

School Rating and Accreditation

DESE administers the Missouri School Improvement Program (“MSIP”) the state’s school accountability system for reviewing and accrediting public school districts in Missouri. Since MSIP was established in 1990, four review cycles have been completed, each cycle lasting from five to six years. The fifth cycle, referred to as MSIP 5, began in the 2012-13 school year.

DESE computes an Annual Performance Report (APR) for every public school district and charter local education agency and for each school. This overall score is comprised of scores for each of the MSIP 5 performance standards: (1) Academic Achievement (percent proficient or advanced in English language arts, mathematics, science and social studies), (2) Subgroup Achievement (percent proficient or advanced in English language arts, mathematics, science and social studies for students in certain super subgroups (Hispanic, Black, FRL (free/reduced price lunch eligible), IEP (Individualized Education Program for child with disability), ELL (English Language Learners), (3) High School Readiness (K-8 districts) or College and Career Readiness (K-12 districts) based on certain test scores, (4) Attendance Rate, and (5) Graduation Rate (K-12 districts). Status, progress and growth (where applicable) are used to calculate a comprehensive score used to determine the accreditation level of a school district.

Under MSIP 5, there are four levels of school accreditation: (1) Accredited With Distinction, for districts with equal to or greater than 90% of the points possible on the APR and meeting other criteria yet to be determined by the State Board of Education, (2) Accredited, for districts with scoring equal to or greater than 70% of the points possible on the APR, (3) Provisional, for districts with equal to or greater than 50% but less than 70% of the points possible on the APR, and (4) Unaccredited, for districts scoring less than 50% of the points possible on the APR. In the District’s 2018 APR, the District earned 93.3% of the points possible, placing the District in the “Accredited” category (as stated above, no placement in the Accredited with Distinction Category is currently possible).

The MSIP classification is not a bond or debt rating, but is solely an evaluation made by DESE.

Municipal Services and Utilities

The City of Columbia provides the normal range of governmental services for facilities within the city limits, maintenance, police protection, fire protection, street and bridges, civil defense and joint communications, code enforcement, building inspections, health services, animal control and parks.

In addition, the City of Columbia owns and operates several enterprise operations. Enterprise operations include electric (generation and distribution), water, sewer, refuse collection, airport, transit system, and recreation services. Enterprise operations derive their revenues entirely from user fees, with the exception of the airport, transit system and recreation services, which receive operating subsidies from the City of Columbia's General Fund.

Medical and Health Facilities

There are approximately 1,700 hospital beds and approximately 800 doctors in Columbia including specialists in every field. Columbia has been chosen by various levels of government as a regional and statewide focal point for medical services. Columbia's medical facilities are comparable to those found in a city of nearly half a million population.

Three of Columbia's six hospitals specialize in the care of general acute illnesses: Boone Hospital Center, University Women's and Children's Hospital and University Hospital, which is a teaching hospital. The Eye Research Foundation of Missouri, sponsored by the Lions Club, is also located in Columbia. The Mid-Missouri Mental Health Center is a short-term intensive treatment facility for children and adults. The Harry S. Truman Memorial Veterans Hospital serves the needs of veterans in the central Missouri area. Two medical facilities specializing in cancer research and patient care are the Ellis Fischel Cancer Center and the Cancer Research Center.

Charter Behavioral Health System of Columbia, a psychiatric hospital with 96 beds, provides general psychiatric services to both youth and adults.

Special services for persons with mental retardation and developmental disabilities are offered by the Woodhaven Learning Center, which offers vocational and self-development training programs.

A variety of retirement and nursing facilities provide Columbia's older citizens with care and medical assistance. Several retirement homes are also located in Columbia.

Transportation and Communications Facilities

Columbia is located in the center of Missouri and serves as a crossroads for travelers going east and west on Interstate 70, and north and south on U.S. 63.

Sixteen motor carriers provide full truck freight service to Kansas City, St. Louis, Chicago and other midwestern markets. Branch lines of the Norfolk & Southern Railway make daily freight stops in Columbia. In addition, United Parcel Service, Federal Express and DHL offer delivery services from Columbia to most states in the nation.

American Airlines and United service Columbia Regional Airport located eleven miles southeast of Columbia. The airport serves both Columbia and Jefferson City, the state capital of Missouri, which is located 30 miles southeast of Columbia. Private flying service and charter flights are also available at the Columbia Regional Airport.

The City-operated transit system runs scheduled routes throughout the City on Monday through Saturday with special routes serving morning and evening commuters.

Media coverage is provided by two local daily newspapers, six television stations and fifteen local radio stations. The *Columbia Missourian*, a morning newspaper, is written and edited by students under the supervision of professionals at the University of Missouri School of Journalism. The evening newspaper, the *Columbia Daily Tribune*, is locally owned and independent. Television programming is available from the major networks through four local stations and two in Jefferson City. Mediacom Cable Service and Charter Communications Capital Cable television services offer viewers additional channel capacity for broadcasts.

Recreational and Cultural Facilities

Year-round activity programs are sponsored by the City of Columbia's Parks and Recreation Department, which maintains various recreational centers and more than 40 city and neighborhood parks. Park facilities in Columbia include nature trails, fishing lakes, picnic areas, playgrounds, year-round swimming facilities, lighted tennis courts and golf courses.

Two major state parks are within a few miles of Columbia's city limits. The Lake of the Ozarks, a popular recreational resort area, is located approximately eighty miles southwest of Columbia.

Private clubs and commercial enterprises offer dance, roller skating, bowling, gymnastics, tennis, handball, golf and swimming. College and University facilities are also open to the public when classes are not in session.

Because it is the site of a major university and two progressive liberal arts colleges, Columbia has cultural activities that are rare for a community of its size. The stars of theater and music, rock and folk bands, symphony orchestras and dance groups regularly schedule appearances in Columbia. Columbia offers a civic band, community summer theater and radio drama programs for local participation. The Columbia Art League, in conjunction with the University, exhibits and promotes student and local artwork.

The Daniel Boone Regional Library is located in Columbia and serves other areas of Boone County with a traveling bookmobile. The library is an active focal point for children's organized programs, exhibits for local artists and meeting rooms for community groups. Other major library resources in Columbia include the University's Ellis Library, the State Historical Society of Missouri and the Western Historical Manuscript Collection.

Columbia has become a regional shopping center for the central Missouri area. Specialty shops, department stores and discount centers are located in the downtown shopping area, as well as the Columbia Mall and numerous shopping plazas in the City's suburban areas. Three multi-story parking garages are located one-half block from the City's downtown area, and downtown shops are within walking distance of the college campuses.

Economy

The City of Columbia is located midway between St. Louis and Kansas City at the crossroads of Interstate 70 and U.S. Highway 63. Medical and research facilities form a major portion of the City of Columbia's economic base. Six major hospitals employ a significant portion of the area work force in medically related occupations. In addition, the City of Columbia serves as the home of several major insurance companies and many light industrial facilities.

Education is also a major employer in the area due to the University of Missouri, Columbia College and Stephens College, as well as the Columbia School District, being located in the City of Columbia.

Other area industry consists of printing, structural metal fabrication, structural materials production, electronics products and bottling and food processing.

Employment

Listed below are the major employers located in the District and the approximate number of employed by each:

<u>Major Employers</u>	<u>Type of Business</u>	<u>Number of Employees</u>
University of Missouri-Columbia	Education	8,310
University Hospital and Clinics	Medical/Education	4,831
Columbia Public Schools	Education	2,530
Veterans United Home Loans	Veterans Home Loans	1,817
Harry S Truman Veterans Hospital	Medical	1,602
City of Columbia	City Government	1,369
Boone Hospital Center	Medical	1,175
Shelter Insurance Companies	Insurance	1,175
MBS Textbook Exchange, Inc.	Distribution of Textbooks	746
Columbia College	Education	697
Joe Machens Dealerships	Automobile Dealer	681
State Farm Insurance Companies	Insurance	600
Hubbell Power Systems, Inc. ⁽¹⁾	Electric Utility Equipment	580
3M	Manufacturing	520
State of Missouri (excludes MU) ⁽¹⁾	State Government	503
IBM ⁽²⁾	Information Technology Services	515
Kraft Heinz	Food Processing	481
Boone County Government	County Government	465
Eurofins BioPharma Product Testing (formerly EAG)	Analytical Services	345
Central Bank of Boone County	Financial Institution	310
US Postal Service ⁽¹⁾	Government Mail Delivery	303

Source: Columbia Regional Economic Development, Inc., Columbia/Boone County, Missouri, Facts and Figures 2019.

⁽¹⁾ Figures reported 2017 or prior.

⁽²⁾ Does not publicly disclose. Reported to State of Missouri July 2018.

The following tables set forth unofficial employment figures for Boone County for the last five calendar years:

<u>Average for Year</u>	<u>Total Labor Force</u>	<u>Unemployed</u>	<u>Unemployment Rate</u>
2019 ⁽¹⁾	96,810	2,408	2.5%
2018	97,114	2,206	2.3
2017	97,476	2,561	2.6
2016	99,372	3,227	3.2
2015	99,523	3,488	3.5

Source: MERIC (Missouri Economic Research and Information Center – *Local Area Unemployment Statistics*).

⁽¹⁾ Average of January through September 2019.

Agriculture

The agricultural industry in Boone County consists of farming, food processing, wholesaling, storage and retailing. Major livestock includes cattle, hogs and horses. Dairying and poultry production are limited.

Building Construction

The following table indicates the number of building permits and total estimated valuation of these permits issued within the City of Columbia over a five-year period and as of September 2019, the last date available. These numbers reflect permits issued either for new construction or for major renovation.

<u>Calendar Year to Date</u>	<u>Number of Permits Issued</u>			<u>Estimated Valuation</u>		
	<u>Residential</u>	<u>Non-Residential</u>	<u>Total</u>	<u>Residential</u>	<u>Non-Residential</u>	<u>Total</u>
2019 ⁽¹⁾	400	85	485	\$ 85,540,129	\$ 45,262,496	\$130,802,625
2018	778	221	999	62,877,382	97,577,688	160,455,070
2017	857	255	1,112	204,541,569	151,072,503	355,614,072
2016	1,036	236	1,272	199,235,378	111,980,844	311,216,222
2015	1,178	271	1,449	218,812,104	121,687,541	340,499,645
2014	1,052	265	1,317	227,367,340	120,071,137	347,438,477

Source: City of Columbia, Department of Public Works.

⁽¹⁾ Reflects building permits and total estimated value of permits issued between January 2019 to September 2019.

Other Statistics

Income. The following table shows certain per capita personal income for Boone County and the State of Missouri for the years 2013 through 2017, the latest date for which such information is available:

<u>Year</u>	<u>Boone County</u>	<u>State of Missouri</u>
2017	\$44,797	\$44,978
2016	43,816	43,587
2015	43,580	42,839

Source: U.S. Department of Commerce - Bureau of Economic Analysis.

⁽¹⁾ Per Capita Personal Income is the annual total personal income of residents divided by resident population as of July 1. **“Personal Income”** is the sum of net earnings by place of residence, rental income of persons, personal dividend income, personal interest income, and transfer payments. **“Net Earnings”** is earnings by place of work — the sum of wage and salary disbursements (payrolls), other labor income, and proprietors’ income — less personal contributions for social insurance, plus an adjustment to convert earnings by place of work to a place-of-residence basis. Personal Income is measured before the deduction of personal income taxes and other personal taxes and is reported in current dollars (no adjustment is made for price changes).

Housing. The following table presents the median value of owner-occupied housing units in the District, the City of Columbia, Boone County and the State of Missouri:

Median Housing Value of Owner-Occupied Housing Units

District	\$193,000
Boone County	192,200
City of Columbia	193,400
State of Missouri	162,600

Sources: U.S. Census Bureau, American Community Survey, 2018.

DEBT STRUCTURE OF THE DISTRICT

Overview

The following table summarizes certain financial information concerning the District. This information should be reviewed in conjunction with the information contained in this section and the financial statements of the District in *Appendix B* hereto.

2019 Assessed Valuation ⁽¹⁾	\$2,604,077,057
2019 Estimated Actual Valuation ⁽²⁾	\$11,501,680,783
Outstanding General Obligation Bonds (“Direct Debt”) ⁽³⁾	\$311,257,000*
Estimated Population (2017)	147,408
Per Capita Direct Debt	\$2,111.19*
Ratio of Direct Debt to Assessed Valuation	11.95%*
Ratio of Direct Debt to Estimated Actual Valuation	2.71%*
Overlapping and Underlying General Obligation Debt (“Indirect Debt”) ⁽⁴⁾	\$7,637,694*
Total Direct and Indirect Debt	\$318,894,694*
Per Capita Direct and Indirect Debt	\$2,163.35*
Ratio of Direct and Indirect Debt to Assessed Valuation	12.25%*
Ratio of Direct and Indirect Debt to Estimated Actual Valuation	2.77%*

- (1) Includes 2019 real and personal property certified by the Boone County Clerk, subject to adjustment through December 31, 2019, but excludes assessed valuation in the amount of \$3,447,795 attributable to the incremental increase in assessed valuation over the established assessed valuation base within TIF Districts (defined herein) located within the District and excludes assessed valuations attributable to state assessed railroad and utility property. For further details see the section “**PROPERTY TAX INFORMATION CONCERNING THE DISTRICT**” herein.
- (2) Estimated actual valuation is calculated by dividing different classes of property by the corresponding assessment ratio. For a detail of these different classes and ratios see the section “**PROPERTY TAX INFORMATION CONCERNING THE DISTRICT**” herein.
- (3) Includes \$256,847,000* aggregate principal amount of District’s outstanding general obligation bonds and the Bonds in the aggregate principal amount of \$54,410,000* as of January ____, 2020, the date of issuance of the Bonds. Excludes (a) \$39,800,000 principal amount of District’s General Obligation Refunding and Improvement Bonds, Series 2011, maturing on March 1, 2022, and thereafter, which have been advance refunded and will be redeemed and paid from moneys on deposit in an escrow trust agreement on March 1, 2021; (b) \$16,380,000* principal amount of District’s General Obligation Refunding and Improvement Bonds, Series 2012, maturing on March 1, 2028, and thereafter (the “**Refunded Series 2012 Bonds**”) which are being advance refunded with proceeds of the Bonds and will be redeemed and paid from moneys on deposit in an escrow trust agreement on March 1, 2022; and (c) \$37,045,000* principal amount of District’s General Obligation Bonds, Series 2014, maturing on March 1, 2029, and thereafter (The “**Refunded Series 2014 Bonds**”), which are being advance refunded with proceeds of the Bonds and will be redeemed and paid from moneys on deposit in an escrow trust agreement on March 1, 2023. For further details see the section “**DEBT STRUCTURE OF THE DISTRICT – Current Long-Term General Obligation Indebtedness**” herein.
- (4) For further details see the section “**DEBT STRUCTURE OF THE DISTRICT – Overlapping or Underlying Indebtedness**” herein.

[Remainder of this page intentionally left blank.]

* Preliminary, subject to change.

Current Long-Term General Obligation Indebtedness

The following table sets forth all of the outstanding general obligation indebtedness of the District following issuance of the Bonds. The amounts outstanding shown below exclude (1) the principal amount of the Refunded Series 2012 Bonds and Refunded Series 2014 Bonds being advance refunded and defeased with proceeds of the Bonds and (2) the principal amount of general obligation bonds of the District either previously refunded or defeased for which the District has funds deposited with escrow agents under escrow trust agreements in such amounts to be sufficient, together with the interest to accrue thereon, to pay such general obligation bonds.

<u>Category of Indebtedness</u>	<u>Date of Indebtedness</u>	<u>Amount Outstanding</u>
General Obligation Qualified School Construction Bonds, Series 2009B (Tax Credit Bonds)	November 19, 2009	\$ 9,187,000
General Obligation Qualified School Construction Bonds, Series 2010C (Direct-Pay Bonds)	November 18, 2010	6,465,000
General Obligation Refunding & Improvement Bonds, Series 2011	June 1, 2011	1,250,000 ⁽¹⁾
General Obligation Refunding and Improvement Bonds, Series 2012	April 4, 2012	16,670,000 ^{(2)*}
General Obligation Refunding and Improvement Bonds, Series 2013	May 1, 2013	8,780,000
General Obligation Bonds, Series 2014	March 5, 2014	11,185,000 ^{(3)*}
General Obligation Refunding and Improvement Bonds, Series 2015	April 22, 2015	59,765,000
General Obligation Refunding and Improvement Bonds, Series 2016	April 28, 2016	31,840,000
General Obligation School Building Bonds, Series 2017	April 12, 2017	10,000,000
General Obligation Refunding Bonds, Series 2017B	November 1, 2017	37,955,000
General Obligation Improvement Bonds, Series 2018	March 27, 2018	33,750,000
General Obligation Improvement Bonds, Series 2019	March 27, 2019	30,000,000
Taxable General Obligation Refunding Bonds, Series 2020	January __, 2020	54,410,000*
TOTAL		<u>\$311,257,000*</u>

⁽¹⁾ Excludes \$39,800,000 principal amount of District's General Obligation Refunding and Improvement Bonds, Series 2011, maturing on March 1, 2022, and thereafter, which have been advance refunded with proceeds of the District's General Obligation Refunding Bonds, Series 2017B, and will be redeemed and paid prior to maturity on March 1, 2021, from moneys on deposit in an escrow fund held pursuant to an escrow trust agreement.

⁽²⁾ Excludes \$16,380,000* principal amount of the Refunded Series 2012 Bonds which are being advance refunded with proceeds of the Bonds, and will be redeemed and paid prior to maturity on March 1, 2022, from moneys on deposit in an escrow fund (the "**Escrow Fund**") held by UMB Bank, N.A., as escrow agent (the "**Escrow Agent**"), pursuant to an Escrow Trust Agreement dated as of the date of issuance of the Bonds (the "**Escrow Agreement**") between the Escrow Agent and the District.

⁽³⁾ Excludes \$37,045,000* principal amount of the Refunded Series 2014 Bonds which are being advance refunded with proceeds of the Bonds, and will be redeemed and paid prior to maturity on March 1, 2023, from moneys on deposit in the Escrow Fund held by the Escrow Agent pursuant to the Escrow Agreement.

* Preliminary, subject to change.

History of General Obligation Indebtedness

The following table sets forth debt information pertaining to the District as of the end of each of the following fiscal years:

<u>As of June 30</u>	<u>Total Outstanding Debt</u> ⁽¹⁾	<u>Debt as % of Assessed Value</u> ⁽²⁾
2019	\$310,272,000	12.51%
2018	291,882,000	12.15
2017	270,232,000	11.61
2016	271,432,000	12.02
2015	248,792,000	11.33

Source: CAFR Fiscal Years Ended June 30, 2015 through 2019.

(1) Excludes principal of bonds either refunded or defeased for which the District has funds deposited with escrow agents under escrow trust agreements in such amounts to be sufficient, together with the interest to accrue thereon, to pay such bonds.

(2) Excludes incremental increase in assessed valuation over the established assessed valuation base within TIF Districts (defined herein) located within the District and state assessed railroad and utility property. If state assessed railroad and utility property and the incremental increase in the assessed value of property within TIF Districts were taken into account, the net debt as a percentage of total assessed valuation would be lower than the percentages shown above (15% being the maximum percentage allowed by the Missouri Constitution). For more information see the section “**Legal Debt Capacity**” herein.

The District has never defaulted on the payment of any of its debt obligations.

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Debt Service Requirements

The following schedule shows the yearly principal and interest requirements for all general obligation bonds of the District that will be outstanding after the issuance of the Bonds, excluding the principal and interest attributable to the Refunded Series 2012 Bonds and the Refunded Series 2014 Bonds.

Fiscal Year Ended June 30	All Outstanding Bonds		Bonds Being Offered		Total
	Principal ⁽²⁾	Interest	Principal	Interest	
2020 ⁽¹⁾	\$12,025,000.00	\$10,876,014.52	-	-	
2021	5,645,000.00	9,270,050.18 ⁽³⁾⁽⁴⁾	\$235,000.00	-	
2022	22,447,000.00	8,540,722.68 ⁽³⁾⁽⁴⁾	240,000.00	-	
2023	13,690,000.00	7,912,912.68 ⁽³⁾	245,000.00	-	
2024	14,545,000.00	7,287,362.68 ⁽³⁾	250,000.00	-	
2025	15,030,000.00	6,652,612.68 ⁽³⁾	255,000.00	-	
2026	15,990,000.00	5,940,362.68 ⁽³⁾	265,000.00	-	
2027	16,970,000.00	5,233,493.94 ⁽³⁾	270,000.00	-	
2028	14,340,000.00	4,665,828.94 ⁽³⁾	3,105,000.00	-	
2029	5,195,000.00	4,237,602.68 ⁽³⁾	6,815,000.00	-	
2030	18,760,000.00	4,055,356.35 ⁽³⁾	7,170,000.00	-	
2031	11,365,000.00	3,648,087.52	9,110,000.00	-	
2032	12,965,000.00	3,286,525.02	9,350,000.00	-	
2033	15,845,000.00	2,814,981.26	7,645,000.00	-	
2034	13,290,000.00	2,241,612.52	9,455,000.00	-	
2035	18,585,000.00	1,743,912.52	-	-	
2036	15,775,000.00	1,097,387.52	-	-	
2037	7,025,000.00	477,262.52	-	-	
2038	5,095,000.00	242,831.26	-	-	
2039	2,265,000.00	73,612.50	-	-	
TOTAL	\$256,847,000.00*	\$90,298,532.65*	\$54,410,000.00*		

⁽¹⁾ Totals include debt service payments that have been made on September 1, 2019 during the District's current fiscal year ending June 30, 2020.

⁽²⁾ **Excludes** (a) \$39,800,000 principal amount of the District's General Obligation Refunding and Improvement Bonds, Series 2011 (the "Series 2011 Bonds"), maturing on March 1, 2022, and thereafter, which have been advance refunded with proceeds of the District's General Obligation Refunding Bonds, Series 2017B (the "Series 2017B Bonds"), and will be redeemed and paid on March 1, 2021, from moneys on deposit in an escrow fund (the "2017 Escrow Fund") pursuant to an Escrow Trust Agreement dated November 1, 2017 (the "2017 Escrow Agreement"); (b) \$16,380,000* principal amount of the Refunded Series 2012 Bonds, which are being advance refunded with proceeds of the Bonds, and will be redeemed and paid prior to maturity on March 1, 2022, from moneys on deposit in the Escrow Fund held by the Escrow Agent pursuant to the Escrow Agreement; and (c) \$37,045,000* principal amount of the Refunded Series 2014 Bonds which are being advance refunded with proceeds of the Bonds, and will be redeemed and paid prior to maturity on March 1, 2023, from moneys on deposit in the Escrow Fund held by the Escrow Agent pursuant to the Escrow Agreement.

⁽³⁾ For the District's fiscal years ending June 30, 2020 through 2030, reflects the interest payments due on the District's outstanding General Obligation Qualified School Construction Bonds, Series 2010C (the "Series 2010C Bonds") in each fiscal year *less* the direct-payment subsidy the District expects to receive from the United States Treasury in each of those fiscal year that will be used to off-set a portion of the interest payments made by the District during each of those fiscal years. At the time the Series 2010C Bonds were issued, the District expected to receive a direct-payment subsidy in each fiscal year in an amount equal to 100% of the interest payments due on the Series 2010C Bonds in each fiscal year; however, under the Balanced Budget and Balanced Budget and Emergency Deficit Control Act of 1985, as amended, certain automatic reductions in the amounts of subsidy payments have occurred since March 1, 2013. For the federal fiscal year ended September 30, 2019, the subsidy payments were reduced by 6.2% and will be reduced by 5.9% for the federal fiscal year ending September 30, 2020, as a result of automatic cuts in federal spending commonly referred to as "Sequestration." The interest paid on the Series 2010C Bonds on September 1, 2019 through September 1, 2029, excludes the subsidy expected to be received by the District to offset a portion of the interest payments due on the Series 2010C Bonds in each of those fiscal years based upon the 2020 federal sequestration rate of 5.9% (meaning the District expects to receive a subsidy equal to 94.1% of the interest paid on the Series 2010C Bonds in each of those fiscal years). If this assumption remains constant, the District will be required to pay approximately \$19,793 in interest annually on the Series 2010C Bonds until final maturity.

⁽⁴⁾ Includes interest due on District's Series 2011 Bonds scheduled to become due prior to and on March 1, 2021, the redemption date for Series 2011 Bonds, that will be paid from moneys on deposit in the District's Debt Service Fund. **Excludes** interest due on the District's Series 2017B Bonds scheduled to become due prior to and on March 1, 2021, to be paid from cash and maturing escrowed securities on deposit in the 2017 Escrow Fund pursuant to the 2017 Escrow Agreement.

* Preliminary, subject to change.

Overlapping or Underlying General Obligation Indebtedness

The following table sets forth overlapping and underlying general obligations indebtedness of political subdivisions with boundaries overlapping the District or lying within the District following the issuance of the Bonds, and the percent attributable (on the basis of assessed valuation for calendar year 2018) to the District, based on information furnished by the jurisdictions responsible for the debt. The District has not independently verified the accuracy or completeness of such information. Furthermore, political subdivisions may have ongoing programs requiring the issuance of substantial additional bonds, the amounts of which cannot be determined at this time. The general obligation indebtedness outstanding is as of January 1, 2020.

<u>Jurisdiction</u>	<u>Obligations Outstanding</u>	<u>Percent Attributable to the District</u>	<u>Amount Attributable to the District</u>
Boone County	\$1,575,865	86.0%	\$1,355,244
Boone County Fire Protection District	9,105,000	69.0	<u>6,282,450</u>
Total			<u>\$7,637,694</u>

Source: Missouri State Auditor Bond Registration Reports; most recent data available from Municipal Securities Rulemaking Board's Electronic Municipal Market Access system website.

Legal Debt Capacity

Under Article VI, Section 26(b) of the Constitution of Missouri, the District may incur indebtedness for authorized school district purposes not to exceed 15% of the valuation of taxable tangible property in the District according to the last completed assessment upon the approval of four-sevenths of the qualified voters in the District voting on the proposition at any municipal, primary or general election or two-thirds voter approval on any other election date.

The legal debt limitation and debt margin of the District are as follows:

Legal Debt Limitation and Debt Margin

Constitutional Debt Limitation under Article VI, Section 26(b) (15% of 2019 assessed valuation of \$2,607,524,852 ⁽¹⁾)	\$391,128,728
General Obligation Bonds Outstanding, including the Bonds	<u>(311,257,000)*</u>
Legal Debt Margin under Article VI, Sections 26(b)	<u>\$ 79,871,728*</u>

⁽¹⁾ Includes assessed valuation in the amount of \$3,447,795 attributable to the incremental increase in assessed valuation over the established assessed valuation base within TIF Districts (defined herein) located within the District.

The District's debt margin would actually be greater if the value attributable to state assessed railroad and utility property were included in the calculation. Because of the manner in which tax collections are distributed to school districts from assessments of state assessed railroad and utility property (see the section "**PROPERTY TAX INFORMATION CONCERNING THE DISTRICT-Property Valuations-Current Assessed Valuation**" herein), the cumbersome task of determining the valuation of such property physically located within a school district is not normally undertaken unless, without the value of such property included in the calculation, the district would exceed its legal debt limit. It was not necessary to determine the value of state assessed railroad and utility property within the District because, even excluding such value, the principal amount of all of the District's general obligation bonds outstanding is well below the constitutional limitation of 15% of the valuation of all other taxable tangible property within the District.

* Preliminary, subject to change.

Other Obligations of the District

Series 2011A and Series 2011B Certificates. On October 6, 2011, the District approved the delivery of (i) its Certificates of Participation (School District Administration Building Project), Series 2011A, in the original principal amount of \$8,120,000 (the “**Series 2011A Certificates**”) for the purpose of constructing an approximately 40,000 square foot addition to an existing building on the Administration Building site, as well as energy-efficiency improvements and other improvements to the existing Administration Building and (ii) its Certificates of Participation (Early Childhood Special Education Building Project), Series 2011B, in the original principal amount of \$895,000 (the “**Series 2011B Certificates**”) for the purpose of acquiring the Early Childhood Special Education Building site and improving the building currently located on the site to result in five classrooms and an indoor activity area for occupational therapy, physical therapy and gross motor-skill development. The District received approval for a multi-year federal grant administered by the Missouri Department of Elementary and Secondary Education to pay the costs of the EC-SPED Project. The grant is expected to be sufficient to reimburse the District for that portion of the Rental Payments distributable to Owners of the Series 2011B Certificates.

The following schedule shows the yearly Rental Payments that are payable by the District under the Lease, subject to annual appropriation, and that is distributable to owners of the Series 2011A Certificates and the Series 2011B Certificates:

Fiscal Year Ended June 30	Series 2011A Rental Payments			Series 2011B Rental Payments			TOTAL BASIC RENT
	Principal Portion	Interest Portion	Total	Principal Portion	Interest Portion	Total	
2020 ⁽¹⁾	\$ 235,000.00	\$ 280,270.75	\$ 515,270.75	<u>\$120,000.00</u>	<u>\$1,590.00</u>	<u>\$121,590.00</u>	\$ 636,860.75
2021	245,000.00	273,604.50	518,604.50				518,604.50
2022	255,000.00	266,099.50	521,099.50				521,099.50
2023	270,000.00	257,624.50	527,624.50				527,624.50
2024	280,000.00	248,062.00	528,062.00				528,062.00
2025	295,000.00	237,490.75	532,490.75				532,490.75
2026	310,000.00	225,992.00	535,992.00				535,992.00
2027	330,000.00	213,342.00	543,342.00				543,342.00
2028	345,000.00	199,587.00	544,587.00				544,587.00
2029	365,000.00	184,849.50	549,849.50				549,849.50
2030	385,000.00	168,907.00	553,907.00				553,907.00
2031	405,000.00	151,820.75	556,820.75				556,820.75
2032	430,000.00	133,337.00	563,337.00				563,337.00
2033	455,000.00	112,651.00	567,651.00				567,651.00
2034	480,000.00	90,024.00	570,024.00				570,024.00
2035	510,000.00	66,066.00	576,066.00				576,066.00
2036	540,000.00	40,656.00	580,656.00				580,656.00
2037	<u>570,000.00</u>	<u>13,794.00</u>	<u>583,794.00</u>				<u>583,794.00</u>
Total	<u>\$6,705,000.00</u>	<u>\$3,164,178.25</u>	<u>\$9,869,178.25</u>	<u>\$120,000.00</u>	<u>\$1,590.00</u>	<u>\$121,590.00</u>	<u>\$9,990,768.25</u>

⁽¹⁾ Totals include principal portion and interest portion of rental payments that have been made on October 1, 2019, during the District’s current fiscal year ending June 30, 2020.

Capital Lease Obligations. On May 3, 2017, the District entered into an equipment lease purchase agreement with U.S. Bancorp Government Leasing and Finance, Inc., in the amount of \$3,047,000, with annual interest rate of 1.950%, in order to finance the acquisition of laptop computers for each of the District's high school students as part of the implementation of the District's "1:1 Program." Below is the rental payment schedule reflecting the remaining rental payments due under such equipment lease:

Rental Payment Date	Principal Portion	Interest Rate	Interest Portion	Total Rental Payment
04/01/2020	\$ 765,409.48	1.950%	\$14,998.25	\$ 780,407.73
10/01/2020	--		7,535.50	7,535.50
04/01/2021	<u>772,872.23</u>	1.950%	<u>7,535.50</u>	<u>780,407.73</u>
	\$1,538,281.71		\$30,069.25	\$1,568,350.96

Operating Leases. On March 11, 2019, the District approved a 5-year operating lease agreement with Sumner/Image Technologies (the "**Company**"), as lessor, that provides the District, as lessee, with multi-function device machines (copy/fax/scan machines) and centralized printing services district-wide (the "**Operating Lease**"). The Operating Lease began on July 1, 2019, and will terminate on June 30, 2024. The District estimates the annual lease payments and maintenance costs under the Operating Lease will be approximately \$383,536 through June 30, 2024. The Operating Lease is considered a "true lease," with the Company, as lessor, retaining ownership of the machines throughout the term of the Operating Lease and upon termination of the Operating Lease. As a result, the payments due under the Operating Lease are considered operating expenses of the District and the District expects to make such payments from moneys on deposit in its General (Incidental) Fund. The payments due under the Operating Lease will not be paid from moneys in the District's Debt Service Fund, which moneys are available solely to make payment on the District's general obligation bonds, such as the Bonds.

Anticipated Issuance of Additional Long-Term Obligations

General Obligation Bonds. The Board of Education of the District approved a resolution authorizing the District to submit a general obligation bond proposition to the voters at the April 7, 2020, election (the "**April 2020 Election**"), which will ask the voters to approve the issuance of approximately \$20,000,000 of general obligation bonds. If the general obligation bond proposition is approved by the required four-sevenths majority of the voters voting on the proposition, the District anticipates it will issue all \$20,000,000 of the general obligation bonds authorized at the April 2020 Election in the Spring or Summer of 2020.

Lease Obligations. Currently, the District is contemplating entering into operating leases with Enterprise Fleet Management Inc. for various utility vehicles. The proposed operating leases would require the District to make monthly lease payments ranging from approximately \$380 to \$1,148 per vehicle, plus monthly maintenance charges ranging from \$31 to \$56 per vehicle, for a lease term of approximately 48 months per vehicle, which would result in a total annual lease payment of approximately \$200,000. The District anticipates that these lease payments would be paid from moneys in the District's Incidental Fund or Capital Projects Fund. However, the Board of Education of the District has not yet formally approved the operating lease arrangement with Enterprise Fleet Management Inc. and plans to consider it for approval in July 2020.

FINANCIAL INFORMATION CONCERNING THE DISTRICT

Accounting, Budgeting and Auditing Procedures

The District follows an accrual basis of accounting for its government wide financial statements and a modified accrual basis of accounting for its governmental fund financial statements, which is in accordance with accounting principles generally accepted in the United States of America and in conformity with the requirements

of Missouri law and the Department of Elementary and Secondary Education of the State of Missouri. Under this system, revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of the related cash flows. Transactions are recorded in the following funds that the District is required to maintain for the accounting of all school moneys:

General (Incidental) Fund
Special Revenue (Teachers') Fund
Debt Service Fund
Capital Projects Fund

The Treasurer of the District is responsible for handling all moneys of the District and administering the above funds. All moneys received by the District from whatever source are credited to the appropriate fund. Moneys may be disbursed from such funds by the Treasurer only for the purpose for which they are levied, collected or received and all checks must be signed by the President of the Board of Education and the Treasurer.

An annual budget of estimated receipts and disbursements for the coming fiscal year is prepared by the Superintendent and is presented to the Board of Education for approval, after a public hearing, prior to July 1. Once the budget is adopted and approved by the Board, the budget may be amended at the function and fund level only by approval of a majority of the members of the Board of Education. The District's fiscal year is July 1 through June 30. The budget lists estimated receipts by funds and sources and estimated disbursements by funds and purposes and includes a statement of the rate of levy per hundred dollars of assessed valuation required to raise each amount shown on the budget as coming from District taxes.

The financial records of the District are audited annually by a firm of independent certified public accountants in accordance with generally accepted accounting standards. The annual audits for the two fiscal years ended June 30, 2016 and 2017, were performed by Marr and Company, P.C., however, the annual audits for the fiscal years ended June 30, 2018 and 2019 were completed by Kerber, Eck & Braeckel LLP, Certified Public Accountants. A copy of the annual audit for the fiscal year ended June 30, 2019, is included in this Official Statement in **Appendix B**. A summary of significant accounting policies of the District is contained in the Notes accompanying the financial statements in **Appendix B**. Financial statements for earlier years are available for examination in the District's office.

The School District of Columbia has been awarded the Certificate of Excellence in Financial Reporting by the Association of School Business Officials (since fiscal year 1981) and the Government Finance Officers Association Certificate of Achievement for Excellence in Financial Reporting (since fiscal year 1982) and was most recently the recipient of both rewards for the District's annual report for fiscal year ended June 30, 2018. The District was recognized by the GFOA as a 30-year recipient for the 2015 year. These awards are made only to governmental units, which publish a comprehensive annual financial report that is easily readable, efficiently organized and that conforms to program standards. Such reports must satisfy both generally accepted accounting principles and applicable legal requirements. Receiving these awards is recognition that the District has met the highest standards of excellence in school financial reporting. The District plans to submit its annual report for the fiscal year ended June 30, 2019, for consideration in the awards programs.

Sources of Revenue

The District finances its operations through the local property tax levy, state sales tax, State Aid (as defined below), federal grant programs and miscellaneous sources. Debt service on general obligation bonds is paid from amounts in the District's Debt Service Fund. The primary source of money in the Debt Service Fund is local property taxes derived from a debt service levy. However, the Debt Service Fund may also contain money derived from transfers from the Incidental Fund described under the section "**Missouri School Finance Laws – Transfers from Incidental Fund to Debt Service Fund and/or Capital Projects Fund,**" from State Aid in the Classroom Trust Fund (discussed below), and from certain other taxes or payments-in-lieu-of-taxes which may be placed in the Debt Service Fund at the discretion of the Board of Education.

For the 2019-20 fiscal year, the District's budgeted sources of revenue are as follows:

<u>Revenue Source</u>	<u>Amount</u>	<u>% of Total</u>
Local Revenue	\$188,674,595	67.00%
County and Utility Revenue	1,880,128	0.67
State Revenue	72,694,315	25.81
Federal Revenue	16,094,343	5.71
Other Revenue	<u>2,280,954</u>	<u>0.81</u>
Total	<u>\$281,624,335</u>	<u>100.00%</u>

Source: District's 2019-20 Budget.

The table below shows the allocation of revenues received by the District for the past five fiscal years:

<u>Source</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>
Local Revenue ⁽¹⁾	\$156,109,721	\$158,757,110	\$175,847,038	\$185,568,065	\$187,437,930
State Revenue	60,051,646	62,639,289	66,744,339	67,708,571	75,411,586
Federal Revenue	15,939,055	15,658,146	16,637,175	15,051,595	17,465,851
Other Revenue ⁽²⁾	<u>345,178</u>	<u>220,377</u>	<u>177,969</u>	<u>188,849</u>	<u>75,866</u>
Total ⁽³⁾	<u>\$232,445,600</u>	<u>\$237,274,922</u>	<u>\$259,406,521</u>	<u>\$268,517,080</u>	<u>\$280,391,233</u>

Source: "Schedule of Revenues Classified By Source" in the District's CAFR for fiscal years ended June 30, 2015 through 2019.

(1) Includes County sources of revenue.

(2) Includes area vocational school fees, tuition from other districts, and proceeds from net insurance recovery.

(3) Revenues do not include bond proceeds or bond premiums.

Local Revenue

The primary sources of "local revenue" are (1) taxes upon real and personal property within a district, excluding railroad and utility property taxes, which are more fully described below, and (2) receipts from a 1% state sales tax (commonly referred to as "**Proposition C revenues**") approved by the voters in 1982.

Proposition C revenues are deemed to be "local" revenues for school district accounting purposes. Proposition C revenues are distributed to each school district based on the district's weighted average daily attendance (see "**Weighted ADA**" under "**Missouri School Finance Laws**" below). For the 2017-2018 fiscal year, each school district received approximately \$988 per pupil from Proposition C revenues based upon each district's 2016-2017 Weighted ADA. For the 2018-2019 fiscal year, each school district is expected to receive approximately \$1,006 per pupil from Proposition C revenues based upon each district's 2017-2018 Weighted ADA according to the final payment calculation information provided by DESE in their June 2019 School Finance Memo. For the 2019-2020 fiscal year, each school district is expected to receive approximately \$1,036 per pupil from Proposition C revenues based upon each district's 2018-2019 Weighted ADA; however, this is a preliminary estimate and subject to change.

County Revenue

For school taxation purposes, all state assessed railroad and utility property within a county is taxed uniformly at a rate determined by averaging the tax rates of all school districts in the county. No determination is made of the assessed value of the railroad and utility property that is physically located within the boundaries of each school district. Such tax collections for each county are distributed to the school districts within that county according to a formula based in part on total student enrollments in each district and in part on the taxes levied by each district. County revenue also includes certain fines and forfeitures collected with respect to violations within the boundaries of the school district.

State Revenue

The primary source of state revenue or “**State Aid**” is provided under a formula enacted under Chapter 163, RSMo. In its 2005 regular session, the Missouri General Assembly approved significant changes to the formula by adoption of Senate Bill 287 (“**SB 287**”), which became effective July 1, 2006. The changes to State Aid distribution laws are more fully described below under “**Missouri School Finance Laws.**”

Federal Revenue

School districts receive certain grants and other revenue from the federal government that are required to be used for the specified purposes of the grant or funding program.

The federal “No Child Left Behind” law required that every public school student must score at a “proficient” level or higher in math and reading by 2014. Each state establishes its own proficiency levels. Federal sanctions for school districts that fail to meet established proficiency standards include providing parents and students from underperforming schools within a district the right to request a transfer to a school within the district that meets proficiency standards. In addition, schools that continue to fail to meet proficiency standards must, in addition to transfers and tutoring, make additional changes in staffing, curriculum and management. Federal sanctions apply only to public schools that receive Title I federal money.

In July of 2012, the State earned a waiver from the No Child Left Behind law when the United States Department of Education (the “**DOE**”) approved the State’s proposed accountability system aimed at replacing the existing accountability measures of the No Child Left Behind law. This waiver expired August 1, 2016. The State’s proposed system, Top 10 by 20, outlines a plan for the State to be in the top 10 states by 2020, with a focus on students becoming college and career ready by graduation.

The federal “Every Student Succeeds Act” (“**ESSA**”) was signed into law on December 10, 2015. ESSA replaces the “No Child Left Behind Act.” Each state education agency must develop a state accountability plan (“**ESSA Plan**”) that incorporates testing based on challenging academic standards. The ESSA Plans were required to be submitted to the DOE by either April 3 or September 18, 2017. Under ESSA, states can decide how much weight to give standardized tests in their accountability systems and determine what consequences, if any, should attach to poor performance. However, at least 95 percent of eligible students are required to take the state-chosen standardized test and federal funding can be withheld if states fall below the 95 percent threshold.

The State submitted its plan to the DOE on September 13, 2017 in order to meet the September 18, 2017 deadline. The DOE approved the State’s plan on January 16, 2018. Under ESSA, the State will continue to test students through the Missouri Assessment Program.

Missouri School Finance Laws

State Aid. The amount of State Aid for school districts in Missouri has typically been calculated using a complex formula. The impact of SB 287 was to transition the state away from a local-tax-rate-based formula to a formula that is primarily student-needs-based. The formula was phased in over a seven-year period, which began in the 2006-2007 fiscal year and ended with the 2012-2013 school year. Since the 2013-2014 school year, State Aid has been calculated solely using the student-needs-based formula.

Property Tax Levy Requirements. The sum of a district’s local property tax levies in its Incidental and Teachers’ Funds must be at least \$2.75 per \$100 assessed valuation in order for the district to receive increases in State Aid above the level of State Aid it received in the 2005-2006 fiscal year. Levy reductions required as a result of a “Hancock rollback” (see “**PROPERTY TAX INFORMATION CONCERNING THE DISTRICT – Tax Rates – Operating Levy**” below) will not affect a district’s eligibility for State Aid increases.

The Formula. A district's State Aid is determined by first multiplying the district's weighted average daily attendance ("**Weighted ADA**") by the state adequacy target ("**State Adequacy Target**"). This figure may be adjusted upward by a dollar value modifier ("**DVM**"). The product of the Weighted ADA multiplied by the State Adequacy Target multiplied by the DVM is then reduced by a district's local effort ("**Local Effort**") to calculate a district's final State Aid amount. The State Aid amount is distributed to the districts on a monthly basis.

Weighted ADA. Weighted ADA is based upon regular term ADA plus summer school ADA, with additional weight assigned in certain circumstances for students who qualify for free and reduced price lunch ("**FRL**"), receive special education services ("**IEP**"), or possess limited English language proficiency ("**LEP**"). These FRL, IEP and LEP students are weighted to the extent they exceed certain thresholds (based on the percentage of students in each of the categories in certain high performing districts ("**Performance Districts**"), which thresholds can change every two years. Beginning with the current 2018-2019 fiscal year, certain school districts who operate early childhood education programs, such as the District, will also be able to claim a portion of their pre-kindergarten FRL students in their calculation of ADA; however, the portion of pre-kindergarten FRL students included in the calculation of ADA cannot exceed 4% of the total number FRL students between the ages of 5 to 18 who are included in the school district's calculation of ADA. For fiscal years 2017 and 2018, DESE has revised the thresholds downward as required under SB 586, which modified the definition of State Adequacy Target to require that a future recalculation of the State Adequacy Target never result in a decrease from the State Adequacy Target as calculated for fiscal years 2017 and 2018. This lowering of the thresholds means more FRL, IEP and LEP students will be included in Weighted ADA. The District's State Aid revenues would be adversely affected by decreases in its Weighted ADA resulting from decreased enrollment generally and, specifically, decreased enrollment of FRL, IEP and LEP students.

State Adequacy Target. The State Aid formula requires DESE to calculate a "**State Adequacy Target,**" which is intended to be the minimum amount of funds a school district needs in order to educate each student. DESE's calculation of the State Adequacy Target is based upon amounts spent, excluding federal and state transportation revenues, by Performance Districts. Every two years, using the most current list of Performance Districts, DESE will recalculate the State Adequacy Target. The recalculation can never result in a decrease from the State Adequacy Target as calculated for fiscal years 2017 and 2018 and any State Adequacy Target figure calculated subsequent to fiscal year 2018. For the fiscal year ended June 30, 2019, the State Adequacy Target was \$6,308 per pupil. For the current fiscal year ending June 30, 2020, the State Adequacy Target is expected to be \$6,375 per pupil, but the Governor still has the ability to withhold money throughout the year. As of November 2019, DESE was reporting that the State Adequacy Target for fiscal year ending June 30, 2020, was at an adjusted level of \$6,350 per pupil.

Dollar Value Modifier. The DVM is an index of the relative purchasing power of a dollar in different areas of the state. The DVM is calculated as one plus 15% of the difference of the regional wage ratio (the ratio of the regional wage per job divided by the state median wage per job) minus one. The law provides that the DVM can never be less than 1.000. DESE revises the DVM for each district on an annual basis. The DVM for the District for 2016-2017 was 1.034 and for 2017-2018 was 1.032. The DVM for the District for the current 2018-2019 fiscal year is 1.035 and the DVM for the District for the 2019-2020 fiscal year will be 1.036.

Local Effort. For the 2006-2007 fiscal year, the Local Effort figure utilized in a district's State Aid calculation was the amount of locally generated revenue that the district would have received in the 2004-2005 fiscal year if its operating levy was set at \$3.43. The \$3.43 amount is called the "performance levy." For all years subsequent to the 2006-2007 fiscal year, a district's Local Effort amount has been frozen at the 2006-2007 amount, except for adjustments due to increased locally collected fines or decreased assessed valuation in the district. Growth in assessed valuation and operating levy increases will result in additional local revenue to the district, without affecting State Aid payments.

Categorical-Source Add-Ons. In addition to State Aid distributed pursuant to the formula as described above, the formula provides for the distribution of certain categorical sources of State Aid to school districts.

These include (1) 75% of allowable transportation costs, (2) the career ladder entitlement, (3) the vocational education entitlement and (4) educational and screening program entitlements.

Classroom Trust Fund (Gambling Revenue) Distribution. A portion of the State Aid received under the formula will be in the form of a distribution from the “**Classroom Trust Fund**,” a fund in the state treasury containing a portion of the state’s gambling revenues. This money is distributed to school districts on the basis of ADA (versus *Weighted* ADA, which applies to the basic formula distribution). The funds deposited into the Classroom Trust Fund are not earmarked for a particular fund or expense and may be spent at the discretion of the local school district except that, beginning with the 2010-11 fiscal year, all proceeds of the Classroom Trust Fund in excess of amounts received in the 2009-10 fiscal year must be placed in the Teachers’ or Incidental Funds. For the 2017-2018 fiscal year, each school district received approximately \$415 per pupil based on their 2016-2017 ADA. For the 2018-2019 fiscal year, each school district received approximately \$413 per pupil based on their 2017-2018 ADA according to the final payment calculation information provided by DESE in their June 2019 School Finance Memo. For the current 2019-2020 fiscal year, each school district is expected to receive approximately \$409 per pupil based on their 2018-2019 ADA; however, this is a preliminary estimate and subject to change. Classroom Trust Fund dollars do not increase the amount of State Aid.

Mandatory Deposit and Expenditures of Certain Amounts in the Teachers’ Fund. The following state and local revenues must be deposited in the Teachers’ Fund: (1) 75% of basic formula State Aid, excluding State Aid distributed from the Classroom Trust Fund (gambling revenues); (2) 75% of one-half of the district’s local share of Proposition C revenues; (3) 100% of the career ladder state matching payments; and (4) 100% of local revenue from fines and escheats based on violations or abandoned property within the district’s boundaries.

In addition to these mandatory deposits, school districts are also required to spend for certificated staff compensation and tuition expenditures each year the amounts described in clauses (1) and (2) of the preceding paragraph. Since the 2007-2008 fiscal year, school districts are further required to spend for certificated staff compensation and tuition expenditures each year, per the second preceding year’s Weighted ADA, as much as was spent in the previous year from local and county tax revenues deposited in the Teachers’ Fund, plus the amount of any transfers from the Incidental Fund to the Teachers’ Fund that are calculated to be local and county tax sources. This amount is to be determined by dividing local and county tax sources in the Incidental Fund by total revenue in the Incidental Fund. Commencing with the 2006-2007 fiscal year, the formula provides that certificated staff compensation now includes the costs of public school retirement and Medicare for those staff members. These items were previously paid from the Incidental Fund.

Failure to satisfy the deposit and expenditure requirements applicable to the Teachers’ Fund will result in a deduction of the amount of the expenditure shortfall from a district’s basic formula State Aid for the following year, unless the district receives an exemption from the State Board of Education.

A school board may transfer any portion of the unrestricted balance remaining in the Incidental Fund to the Teachers’ Fund. Any district that uses a transfer from the Incidental Fund to pay for more than 25% of the annual certificated compensation obligation of the district, and has an Incidental Fund balance on June 30 in any year in excess of 50% of the combined Incidental and Teachers’ Fund expenditures for the fiscal year just ended, will be required to transfer the excess from the Incidental Fund to the Teachers’ Fund.

Limited Sources of Funds for Capital Expenditures. School districts may only pay for capital outlays from the Capital Projects Fund. Sources of revenues in the Capital Projects Fund are limited to: (i) proceeds of general obligation bonds such as the Bonds (which are repaid from a Debt Service Fund levy) and lease financings; (ii) revenue from the school district’s local property tax levy for the Capital Projects Fund; (iii) certain permitted transfers from the Incidental Fund; and (iv) a portion of the funds distributed to school districts from the Classroom Trust Fund.

Capital Projects Fund Levy. Prior to setting tax rates for the Teachers’ and Incidental Funds, each school district must annually set the tax rate for the Capital Projects Fund as necessary to meet the expenditures of the Capital Projects Fund for capital outlays, except that the tax rate set for the Capital Projects Fund may not

be in an amount that would result in the reduction of the equalized combined tax rates for the Teachers' and Incidental Funds to an amount below \$2.75. For the current fiscal year ending June 30, 2020, the District has implemented a Capital Projects Fund levy of \$0.1000 per \$100 of assessed valuation.

Transfers from the Incidental Fund to the Capital Projects Fund. In addition to money generated from the Capital Projects Fund levy, each school district may transfer money from the Incidental Fund to the Capital Projects Fund for certain purposes, including: (1) the amount to be expended for transportation equipment that is considered an allowable cost under the state board of education rules for transportation reimbursements during the current year; (2) the amount necessary to satisfy obligations of the Capital Projects Fund for state-approved area vocational-technical schools; (3) current year obligations for lease-purchase obligations entered into prior to January 1, 1997; (4) the amount necessary to repay costs of one or more guaranteed energy savings performance contracts to renovate buildings in the school district, provided that the contract specified that no payment or total of payments shall be required from the school district until at least an equal total amount of energy and energy-related operating savings and payments from the vendor pursuant to the contract have been realized; and (5) to satisfy current year capital project expenditures, an amount not to exceed the greater of (a) \$162,326 or (b) seven percent (7%) of the State Adequacy Target (see "***State Adequacy Target***" above) times a school district's Weighted ADA. The District transferred \$2,099,883 from the Incidental Fund to the Capital Projects Fund under this provision during the 2018-2019 fiscal year.

Transfers from Incidental Fund to Debt Service Fund and/or Capital Projects Fund. If a school district is not using the seven percent (7%) or the \$162,326 transfer discussed in parts (5)(a) and (5)(b) of the prior paragraph and is not making payments on lease purchases pursuant to Section 177.088, RSMo, then the school district may transfer from the Incidental Fund to the Debt Service and/or the Capital Projects Fund the greater of (1) the State Aid received in the 2005-2006 school year as a result of no more than eighteen (18) cents of the sum of the Debt Service Fund levy and Capital Projects Fund levy used in the foundation formula and placed in the Capital Projects Fund or Debt Service Fund, or (2) Five percent (5%) of the State Adequacy Target (which DESE calculated at \$6,241 for 2016-2017 and for 2017-2018; but see "***State Adequacy Target***" above) times the district's Weighted ADA. The District made no transfer from the Incidental Fund to the Capital Projects Fund under this provision during the 2018-2019 fiscal year.

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Fund Balances Summary

The following Summary Statement of Revenues, Expenditures and Changes in Fund Balances was prepared from the audited financial statements of the District. The statement set forth below should be read in conjunction with the District's audited financial statements for fiscal year ended June 30, 2019, attached as **Appendix B** to this Official Statement and the District's prior audited financial statements for fiscal years ended June 30, 2015 through 2018 on file at the District's office.

Summary Statement of Revenues, Expenditures and Changes in Fund Balances ⁽¹⁾

	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>
<u>General (Incidental) Fund</u>					
Balance--Beginning of Year	\$ 40,668,940	\$ 43,418,645	\$ 48,749,702	\$ 54,915,437	\$ 61,411,417
Revenues	74,363,624	79,237,825	95,095,359	86,907,106	91,353,787
Expenditures	70,235,800	72,367,880	80,847,231	78,694,243	76,251,506
Transfers In (Out)	<u>(1,378,119)</u>	<u>(1,538,888)</u>	<u>(8,082,393)</u>	<u>(1,716,883)</u>	<u>(1,880,155)</u>
Balance--End of Year	\$ 43,418,645	\$ 48,749,702	\$ 54,915,437	\$ 61,411,417	\$ 74,633,543
<u>Special Revenue (Teachers) Fund</u>					
Balance--Beginning of Year	\$ 4,130,237	\$ 4,692,787	\$ 3,683,496	\$ 0	\$ 683,175
Revenues	110,540,541	111,850,818	116,255,812	129,948,983	141,727,740
Expenditures	109,977,991	112,860,109	125,020,457	129,269,008	139,247,919
Transfers In (Out)	<u>0</u>	<u>0</u>	<u>5,081,149</u>	<u>3,200</u>	<u>37,505</u>
Balance--End of Year	\$ 4,692,787	\$ 3,683,496	\$ 0	\$ 683,175	\$ 3,200,501
<u>Debt Service Fund</u>					
Balance--Beginning of Year	\$ 20,346,256	\$ 45,481,106	\$ 47,844,848	\$ 21,733,684	\$ 66,152,839
Revenues	22,587,838	23,431,933	24,222,567	25,034,080	25,878,624
Expenditures	31,586,946	22,836,279	50,333,731	23,071,845	24,875,317
Transfers In (Out) ⁽²⁾	<u>34,133,958</u>	<u>1,768,088</u>	<u>0</u>	<u>42,456,920</u>	<u>0</u>
Balance--End of Year	\$ 45,481,106	\$ 47,844,848	\$ 21,733,684	\$ 66,152,839	\$ 67,156,146
<u>Capital Projects Fund</u>					
Balance--Beginning of Year	\$ 33,862,123	\$ 47,863,154	\$ 51,692,135	\$ 34,217,425	\$ 42,017,733
Revenues	2,534,718	2,548,082	3,043,744	3,401,372	4,030,259
Expenditures	33,155,601	37,728,437	36,129,922	33,697,883	24,783,460
Transfers In (Out) ⁽²⁾	<u>44,621,914</u>	<u>39,009,336</u>	<u>15,611,468</u>	<u>38,096,819</u>	<u>33,467,553</u>
Balance--End of Year	\$ 47,863,154	\$ 51,692,135	\$ 34,217,425	\$ 42,017,733	\$ 54,732,085
<u>Other Funds – Nonmajor Governmental Funds</u>					
Balance--Beginning of Year	\$ 2,069,803	\$ 2,448,796	\$ 2,604,707	\$ 2,807,852	\$ 2,636,170
Revenues	4,294,611	4,152,300	4,506,339	4,609,294	4,244,247
Expenditures	4,535,226	4,616,609	4,928,049	4,780,976	3,973,186
Transfers In (Out)	<u>619,608</u>	<u>620,220</u>	<u>624,855</u>	<u>0</u>	<u>(183,249)</u>
Balance--End of Year	\$ 2,448,796	\$ 2,604,707	\$ 2,807,852	\$ 2,636,170	\$ 2,723,982
<u>Total Funds</u>					
Balance--Beginning of Year	\$101,077,359	\$143,904,488	\$154,574,888	\$113,674,398	\$172,901,334
Revenues	214,321,332	221,220,958	243,123,821	249,900,835	267,234,657
Expenditures	249,491,564	250,409,314	297,259,390	269,513,955	269,131,388
Transfers In (Out) ⁽²⁾	<u>77,997,361</u>	<u>39,858,756</u>	<u>13,235,079</u>	<u>78,840,056</u>	<u>31,441,654</u>
Balance--End of Year	\$143,904,488	\$154,574,888	\$113,674,398	\$172,901,334	\$202,446,257
Ending General and Special Revenue Fund Balances as Percentage of Disbursements					
	26.70%	28.31%	26.68%	29.86%	36.12%

Source: CAFR for fiscal years ended June 30, 2015 to 2019.

(1) See Note 1 of Notes to the Basic Financial Statements for fiscal year ended June 30, 2019, contained in **Appendix B** for a Summary of Significant Accounting Policies followed by the District.

(2) Includes proceeds from insurance recoveries, capital leases and bonds issued.

Risk Management

The District purchases insurance coverage for bodily injury and property damage liability in accordance with the Missouri statutory limits, school leaders errors and omissions (includes all employees and volunteers), vehicles, and blanket building and contents coverage). The District also purchases fidelity bonds for the Treasurer and Secretary of the Board of Education.

The District self-funds the medical, dental and workers' compensation benefit programs of the District. The purposes of these funds is to pay the medical and dental claims of the District's employees and either covered dependents and to pay workers' compensation claims from accumulated assets of the fund. The District is covered by an excess loss contract on its medical benefits program that provides specific stop-loss coverage for claims in excess of \$350,000 per individual. The District is also covered by an excess loss contract on its worker's compensation program that provides specific stop-loss coverage for claims in excess of \$350,000 for each accident and aggregate stop-loss coverage when aggregate claims exceed 170% of premiums. Settlement claims have not exceeded this coverage in the last three fiscal years.

Pension and Employee Retirement Plans

The District contributes to two cost-sharing multiple-employer defined benefit pension plans on behalf of its employees: (i) The Public School Retirement System of Missouri ("**PSRS**"), which provides retirement, disability and death benefits to full-time (and certain part-time) certificated employees of school districts and certain other educational entities in Missouri and employees of certain related employers; and (ii) The Public Education Employee Retirement System of Missouri ("**PEERS**"), which provides retirement and disability benefits to employees of school districts and certain other educational entities in Missouri and of certain related employers who work 20 or more hours per week and do not contribute to PSRS. Benefit provisions relating to both PSRS and PEERS are set forth in Chapter 169 of the Revised Statutes of Missouri, as amended. The statutes assign responsibility for the administration of both plans to a seven-member Board of Trustees of PSRS (the "**PSRS Board**"). PSRS and PEERS had 533 and 530 contributing employers, respectively, during the fiscal year ended June 30, 2018.

PSRS and PEERS issue a publicly available financial report that includes financial statements and required supplementary information. The PSRS/PEERS Comprehensive Annual Financial Report for the fiscal year ended June 30, 2018 (the "**2018 PSRS/PEERS CAFR**"), the comprehensive financial report for the plans, is available at www.psr-peers.org/Investments/Annual-Report. The link to the 2018 PSRS/PEERS CAFR is provided for general background information only, and the information in the 2018 PSRS/PEERS CAFR is not incorporated by reference herein. The 2018 PSRS/PEERS CAFR provides detailed information about PSRS and PEERS, including their respective financial positions, investment policy and performance information, actuarial information and assumptions affecting plan design and policies, and certain statistical information about the plans.

PSRS and PEERS Contributions. Employees who contribute to PSRS are not eligible to make Social Security contributions, except in limited circumstances. For the fiscal year ended June 30, 2018, PSRS contributing employees were required to contribute 14.5% of their annual covered salary and their employers, including the District, were required to contribute a matching amount of 14.5% of each contributing employee's covered salary. The contribution requirements of members and the District are established (and may be amended) by the PSRS Board based on the recommendation of an independent actuary. State statute prohibits the PSRS Board from approving an increase greater than 1.0% in aggregate of PSRS contributing member covered pay of the previous year.

Employees who contribute to PEERS are eligible to make Social Security contributions. For the fiscal year ended June 30, 2018, PEERS contributing employees were required to contribute 6.86% of their annual covered salary and their employers, including the District, were required to contribute a matching amount of 6.86% of each contributing employee's covered salary. The contribution requirements of members and the

District are established (and may be amended) by the PSRS Board based on the recommendation of an independent actuary. State statute prohibits the PSRS Board from approving an increase greater than 0.5% in aggregate of PEERS contributing member covered pay of the previous year.

PSRS and PEERS Funded Status. PSRS and PEERS reported funded ratios of 84.0% and 86.1%, respectively, as of June 30, 2018, according to the 2018 PSRS/PEERS CAFR. Funded ratios are intended to estimate the ability of current plan assets to satisfy projected future liabilities. The PSRS and PEERS funded ratios are determined by dividing the smoothed actuarial value of plan assets by the plan's actuarial accrued liability determined under the entry age normal cost method with normal costs calculated as a level percentage of payrolls, along with certain actuarial assumptions based on an experience study conducted in 2016. PSRS and PEERS amortize unfunded actuarial liabilities using a closed 30-year method. Additional assumptions and methods used to determine the actuarial funded status of PSRS and PEERS are set forth in the Actuarial Section of the 2018 PSRS/PEERS CAFR. The funding objective of each plan, as stated in each plan's Actuarial Funding Policy, is to achieve a funded ratio of 100% over a closed 30-year period.

The following provides a historical comparison of actual employer contributions to actuarially determined contributions and the historical funded status for the plans for the years shown:

Schedule of Employer Contributions

Year Ended June 30,	PSRS			PEERS		
	Actuarially Determined Contribution	Actual Employer Contributions	Contribution Excess/ (Deficiency)*	Actuarially Determined Contribution	Actual Employer Contributions	Contribution Excess/ (Deficiency)*
2018	\$533,062,186	\$696,970,397	\$163,908,211	\$97,653,104	\$115,103,143	\$17,450,039
2017	642,821,624	684,857,718	42,036,094	108,807,233	111,239,585	2,432,352
2016	643,155,536	669,953,683	26,798,147	104,011,593	106,654,638	2,643,045
2015	666,438,984	656,924,899	(9,514,085)	105,739,092	103,624,310	(2,114,782)
2014	608,459,393	643,989,869	35,530,476	98,497,846	100,699,735	2,201,889

Source: "Schedules of Employer Contributions" in the Financial Section of the 2018 PSRS/PEERS CAFR.

* The annual statutory increase in the total contribution rate may not exceed 1% of pay for PSRS and 0.5% of pay for PEERS. The limitation on contribution increases resulted in a deficiency for some of the years presented. Contributions were funded to the maximum statutory limit each year.

Schedule of Funding Progress (Dollar amounts in thousands)

Year Ended June 30,	PSRS			PEERS		
	Actuarial Value of Assets	Actuarial Accrued Liability	Funded Ratio	Actuarial Value of Assets	Actuarial Accrued Liability	Funded Ratio
2018	\$39,211,452	\$46,702,002	84.0%	\$4,774,780	\$5,452,478	86.1%
2017	37,373,740	44,501,771	84.0	4,470,270	5,209,369	85.8
2016	35,419,278	41,744,619	84.8	4,157,427	4,809,666	86.4
2015	34,073,415	40,610,540	83.9	3,915,199	4,512,317	86.8
2014	31,846,599	38,483,184	82.8	3,584,719	4,211,489	85.1

Source: "Schedule of Funding Progress" in the Actuarial Section of the 2018 PSRS/PEERS CAFR.

For information specific to the District's participation in PSRS and PEERS, including the District's past contributions and proportionate share of the net pension liability of PSRS and PEERS, see *Note 10* and the tables

related to PSRS and PEERS in the “Required Supplementary Information” section on pages 77 through 82 to the District’s financial statements for fiscal year ended June 30, 2019, included in **Appendix B** to this Official Statement. For additional information regarding PSRS and PEERS, see the 2018 PSRS/PEERS CAFR. For risks associated with PSRS and PEERS, including the impact reductions in the estimated long-term rate of return on PSRS and PEERS investments could have on the District’s net pension liability, see the section captioned “**RISK FACTORS – Pensions and Other Postemployment Benefits**” in the Official Statement.

Other Postemployment Benefits

In addition to pensions, many state and local governments, including the District, provide other postemployment benefits (“**OPEB**”) as part of the total compensation offered to attract and retain the services of qualified employees. For information specific to the District’s OPEB obligations, including the District’s past contributions relative to its required contributions, its assumptions as to future healthcare and other costs and its unfunded actuarial accrued liability, see *Note 18* and the table related to the District’s OPEB liability and related ratios in the “Required Supplementary Information” section on page 78 to the District’s financial statements for fiscal year ended June 30, 2019, included in **Appendix B** to this Official Statement.

Employee Relations

The Board of Education recognizes the Columbia Community Teachers Association and the Columbia Missouri National Education Association as the professional bodies representing the teaching staff in the Columbia School District. The Board of Education makes the final decisions on all matters of policy, salaries and working conditions without fact finding, mediation or arbitration.

PROPERTY TAX INFORMATION CONCERNING THE DISTRICT

Property Valuations

Assessment Procedure. All taxable real and personal property within the District is assessed annually by the County Assessor. Missouri law requires that personal property be assessed at 33-1/3% of true value and that real property be assessed at the following percentages of true value:

Residential real property	19%
Agricultural and horticultural real property.....	12%
Utility, industrial, commercial, railroad and all other real property	32%

The assessment ratio for personal property is generally 33-1/3% of true value. However, subclasses of tangible personal property are assessed at the following assessment percentages: grain and other agricultural crops in an unmanufactured condition, 0.5%, livestock, 12%; farm machinery, 12%; historic motor vehicles, 5%; poultry, 12%; and certain tools and equipment used for pollution control, used in retooling for the purpose of introducing new product lines or used for making improvements to existing products by certain types of companies specified by state law, 25%.

A general reassessment of real property occurred statewide in 1985. In order to maintain equalized assessed valuations following this reassessment, the state legislature adopted a maintenance law in 1986. On January 1 in every odd-numbered year, each County Assessor must adjust the assessed valuation of all real property located within the county in accordance with a two-year assessment and equalization maintenance plan approved by the State Tax Commission.

The County Assessor is responsible for preparing the tax roll each year and for submitting the tax roll to the Board of Equalization. The County Board of Equalization has the authority to adjust and equalize the values of individual properties appearing on the tax rolls.

Current Assessed Valuation. The following table shows the assessed valuation and the estimated actual valuation, by category, of all taxable tangible property situated in the District, (excluding assessed valuation amounts attributable to state assessed railroad and utility property located within the District and \$3,447,795 attributable to the incremental increase in assessed valuation over the established assessed valuation base within TIF Districts located within the District), according to the assessment for calendar year 2019 for property owned as of January 1, 2019, and subject to adjustment through December 31, 2019.

<u>Type of Property</u>	<u>Total Assessed Valuation</u>	<u>Assessment Rate</u>	<u>Total Estimated Actual Valuation⁽¹⁾</u>	<u>% of Actual Valuation</u>
Real:				
Residential	\$1,567,254,113	19.00%	\$ 8,248,705,858	71.72%
Agricultural	12,948,504	12.00%	107,904,200	0.94
Commercial ⁽¹⁾	<u>586,529,509</u>	32.00%	<u>1,832,904,716</u>	<u>15.94</u>
Total Real	\$2,166,732,126		\$10,189,514,774	88.59
Personal	<u>437,344,931</u>	33.33% ⁽¹⁾	<u>1,312,166,010</u>	<u>11.41</u>
Total Property	\$2,604,077,057		\$11,501,680,783	<u>100.00%</u>

Source: Boone County Clerk.

⁽¹⁾ Includes locally assessed railroad and utility property for 2019, subject to adjustment through December 31, 2019, but *excludes* assessed valuation in the amount of \$3,447,795 attributable to the incremental increase in assessed valuation over the established assessed valuation base within TIF Districts located within the District.

⁽²⁾ Assumes all personal property is assessed at 33 1/3%; because certain subclasses of tangible personal property are assessed at less than 33 1/3%, the estimated actual valuation for personal property would likely be greater than that shown above. See “*Assessment Procedure*” discussed above.

For school taxation purposes, all state assessed railroad and utility property within a county is taxed uniformly at a rate determined by averaging the tax rates of all school districts in the county. Such tax collections for each county are distributed to the school districts within that county according to a formula based in part on total student enrollments in each district and in part on the taxes levied by each district. Under this method of distributing tax collections from state assessed railroad and utility property, it is unnecessary to determine the assessed value of such property that is physically located within the bounds of each school district. According to the District’s Annual Secretary of the Board Report for fiscal year ended June 30, 2019, the District received \$1,334,863 during fiscal year ended June 30, 2019, from state assessed railroad and utility property taxes.

History of Property Valuations. The total assessed valuation of all taxable tangible property situated in the District (*excluding* assessed valuation amounts attributable to state assessed railroad and utility property located within the District and the incremental increase in assessed valuation over the established assessed valuation base within TIF Districts located within the District) according to the assessments of January 1 in each of the following years, has been as follows:

<u>Year</u>	<u>Assessed Valuation</u>	<u>% Change</u>
2019	\$2,604,077,057 ⁽¹⁾	4.98%
2018	2,480,531,231	3.37
2017	2,399,730,572	3.27
2016	2,323,726,153	3.07
2015	2,254,533,209	N/A

Source: Boone County Clerk.

⁽¹⁾ Preliminary, subject to adjustment through December 31, 2019.

Property Tax Levies and Collections

Property taxes are levied and collected for the District by the County, for which the County receives a collection fee of approximately 1.5% and an assessment fee of 1.0% of the gross tax collections made.

The District is required by law to prepare an annual budget, which includes an estimate of the amount of revenues to be received from all sources for the budget year, including an estimate of the amount of money required to be raised from property taxes and the tax levy rates required to produce such amounts. The budget must also include proposed expenditures and must state the amount required for the payment of interest, amortization and redemption charges on the District's debt for the ensuing budget year. Such estimates are based on the assessed valuation figures provided by the County Clerk. The District must fix its ad valorem property tax rates and certify them to the County Clerk not later than September first for entry in the tax books.

The County Clerk receives the county tax books from the County Assessor, which set forth the assessments of real and personal property. The County Clerk enters the tax rates certified by the local taxing bodies in the tax books and assesses such rates against all taxable property in the District as shown in such books. The County Clerk forwards the tax books by October 31 to the County Collector, who is charged with levying and collecting taxes as shown therein. The County Collector extends the taxes on the tax rolls and issues the tax statements in early December. Taxes are due by December 31 and become delinquent if not paid to the County Collector by that time. All tracts of land and city lots on which delinquent taxes are due are charged with a penalty of eighteen percent of each year's delinquency. All lands and lots on which taxes are delinquent and unpaid are subject to sale at public auction in August of each year.

The County Collector is required to make disbursements of collected taxes to the District each month. Because of the tax collection procedure described above, the District receives the bulk of its moneys from local property taxes in the months of December, January and February.

Tax Abatement and Tax Increment Financing

Under State law, tax abatement is available for redevelopers of areas determined by the governing body of a city to be "blighted." The Land Clearance for Redevelopment Authority Law authorizes ten-year tax abatement pursuant to Sections 99.700 to 99.715, RSMo (the "**LCRA Law**"). In lieu of ten-year tax abatement, a redeveloper that is an urban redevelopment corporation formed pursuant to Chapter 353, RSMo ("**Chapter 353**"), may seek real property tax abatement for a total period of 25 years. In addition, the Industrial Development Law, Chapter 100, RSMo ("**Chapter 100**"), authorizes real and personal property tax abatement for corporations for projects for industrial development. Currently, there are tax abatement projects located within the District.

In addition, the Real Property Tax Increment Allocation Redevelopment Act, Sections 99.800 to 99.865, RSMo, makes available tax increment financing for redevelopment projects in certain areas determined by the governing body of a city or county to be a "blighted area," "conservation area," or "economic development area," each as defined in such statute.

Currently, certain portions of the District are located in tax increment financing districts ("**TIF Districts**"). Tax increment financing will not diminish the amount of property tax revenues collected by the District in the affected TIF Districts, but instead will act to freeze such revenues at current levels and will deprive the District of future increases in ad valorem property tax revenues that would otherwise have resulted from increases in assessed valuation in such TIF Districts ("**TIF Increment**") until the tax increment financing obligations issued are repaid and the tax abatement period terminates. According to the assessments provided by the County Assessor's office, the 2018 assessed value of property within the District attributable TIF Increment was \$3,447,795.

Tax Rates

Debt Service Levy. The District's debt service levy for the 2019-20 fiscal year is \$0.9719 per \$100 of assessed valuation. Once indebtedness has been approved by requisite number of the voters voting therefor and bonds are issued, the District is required under Article VI, Section 26(f) of the Missouri Constitution to levy an annual tax on all taxable tangible property therein sufficient to pay the interest and principal of the indebtedness as they fall due and to retire the same within 20 years from the date of issue. The Board of Education may set the tax rate for debt service, without limitation as to rate or amount, at the level required to make such payments.

Operating Levy. The operating tax levy of a school district (consisting of all ad valorem taxes levied except the debt service levy) cannot exceed the "**tax rate ceiling**" for the current year without voter approval. The tax rate ceiling, determined annually, is the rate of levy which, when charged against the district's assessed valuation for the current year, excluding new construction and improvements, will produce an amount of tax revenues equal to tax revenues for the previous year increased by the lesser of actual assessment growth, 5% or the Consumer Price Index. Without the required percentage of voter approval, the tax rate ceiling cannot at any time exceed the greater of the tax rate in effect in 1980 or the most recent voter-approved tax rate (as adjusted pursuant to the provisions of the Hancock Amendment, more fully explained below).

Under Article X, Section 11(b) of the Missouri Constitution, a school district may increase its operating levy up to \$2.75 per \$100 assessed valuation without voter approval. Any increase above \$2.75, however, must be approved by a majority of the voters voting on the proposition. Further, pursuant to Article X, Section 11(c) of the Missouri Constitution, any increase above \$6.00 must be approved by two-thirds of the voters voting on the proposition. Without the required percentage of voter approval, the tax rate ceiling cannot at any time exceed the greater of the tax rate in effect in 1980 or the most recent voter-approved tax rate (as adjusted pursuant to the provisions of the Hancock Amendment and SB 711, more fully explained below). The tax levy for debt service on a school district's general obligation bonds is exempt from these limitations upon the tax rate ceiling.

Article X, Section 22(a) of the Missouri Constitution (popularly known as the "**Hancock Amendment**"), approved in 1980, places limitations on total state revenues and the levying or increasing of taxes without voter approval. The Missouri Supreme Court has interpreted the definition of "**total state revenues**" to exclude voter-approved tax increases. The Hancock Amendment also includes provisions for rolling back tax rates. If the assessed valuation of property, excluding the value of new construction and improvements, increases by a larger percentage than the increase in the Consumer Price Index from the previous year (or 5%, if greater), the maximum authorized current levy must be reduced to yield the same gross revenue from existing property, adjusted for changes in the Consumer Price Index, as could have been collected at the existing authorized levy on the prior assessed value. This reduction is often referred to as a "**Hancock rollback**." The limitation on local governmental units does not apply to taxes levied in the Debt Service Fund for the payment of principal and interest on general obligation bonds.

In 2008, through the enactment of Senate Bill 711 ("**SB 711**"), the Missouri General Assembly approved further limitations on the amount of property taxes that can be imposed by a local governmental unit. Prior to the enactment of SB 711, a Hancock rollback would not necessarily result in a reduction of a district's *actual* operating tax levy if its current tax levy was less than its current tax levy *ceiling*, due to the district's voluntary rollback from the maximum authorized tax levy. Under SB 711, in reassessment years (odd-numbered years), the Hancock rollback is applied to a district's *actual* operating tax levy, regardless of whether that levy is at the district's tax levy *ceiling*. This further reduction is sometimes referred to as an "**SB 711 rollback**." In non-reassessment years (even-numbered years), the operating levy may be increased to the district's tax levy ceiling (as adjusted by the Hancock rollback), only after a public hearing and adoption of a resolution or policy statement justifying the action.

Under the provisions of an initiative petition adopted by the voters of Missouri on November 2, 1982, commonly known as "**Proposition C**," revenues generated by a 1% state sales tax are credited to a special trust fund for school districts and are deemed to be "local" revenues for school district accounting purposes. Proposition C revenues are distributed to each school district within the State on the basis of eligible pupils.

Under Proposition C, after determining its budget and the levy rate needed to produce required revenues to fund the budget, a school district must reduce the operating levy by an amount sufficient to decrease the revenues it would have received therefrom by an amount equal to 50% of the revenues received through Proposition C during the prior year. School districts may submit propositions to voters to forego all or a part of the reduction in the operating levy which would otherwise be required under terms of Proposition C.

For the current fiscal year ending June 30, 2020, the District's operating levy (adjusted for the Proposition C revenues) is \$5.1269 per \$100 of assessed valuation. The tax levy for debt service on the District's general obligation bonds is exempt from the calculations of and limitations upon the tax rate ceiling.

History of Tax Levies

The following table shows the District's tax levies per \$100 of assessed valuation for each of the fiscal years ended June 30, 2015 through 2019 and for the current fiscal year ending June 30, 2020:

Fiscal Year Ended June 30	General Incidental Fund	Special Revenue Teachers' Fund	Debt Service Fund	Capital Projects Fund	Total Levy
2020	\$2.0111	\$3.0158	\$0.9719	\$0.1000	\$6.0988
2019	2.0548	3.0158	0.9719	0.1000	6.1425
2018	2.0548	2.9288	0.9719	0.1000	6.0555
2017	2.4923	2.4788	0.9719	0.1000	6.0430
2016	1.9413	2.4788	0.9719	0.0736	5.4656
2015	1.8413	2.6000	0.9719	0.0736	5.4868

Source: DESE Historical Tax Rate Report.

Tax Collection Record

The following table sets forth tax collection information for the District for the last five years.

Fiscal Year Ended June 30	Total Levy	Total Taxes Levied⁽¹⁾	Current Taxes Collected	Current & Delinquent Taxes Collected⁽²⁾	
				Amount	%
2019	\$6.1425	\$152,366,631	\$145,240,424	\$149,453,731	98.09%
2018	6.0555	145,524,466	140,377,584	144,573,766	99.35
2017	6.0430	140,631,122	135,795,625	139,646,645	99.30
2016	5.4656	123,223,767	119,630,781	123,302,558	100.06
2015	5.4868	120,441,564	116,144,412	119,875,155	99.53

Source: Annual Secretary of the Board Reports for fiscal years ended June 30, 2015 to 2019; Boone County Clerk.

(1) Total Taxes Levied is calculated by dividing Assessed Valuation by 100 and multiplying by the Total Levy.

(2) Delinquent taxes are shown in the year payment is actually received, which may cause the percentage of Current and Delinquent Taxes Collected to exceed 100%.

In 2018, the Ameren Corporation ("Ameren"), a conglomerate of power and energy utility companies located in St. Louis, Missouri, filed an untimely appeal complaint with the Boone County Board of Equalization disputing the 2018 valuation of its natural gas distribution system in Boone County. Given that Ameren's appeal was untimely, the Boone County Board of Equalization refused to extend the deadline and Ameren further appealed the 2018 valuation to the Missouri State Tax Commission. As a result of Ameren's appeal, the 2018 property taxes paid by Ameren, which would have been distributed to the affected taxing jurisdictions (such as the District) were required to be held in escrow by the Boone County Collector until a final decision regarding Ameren's appeal was handed-down by the Missouri State Tax Commission.

In September 2019, the Missouri State Tax Commission ruled in favor of Boone County's 2018 valuation of Ameren's gas distribution system within Boone County and the 2018 property taxes previously paid by Ameren being held in escrow by the Boone County Collector were required to be released on November 1, 2019, to the affected taxing jurisdictions within Boone County, including the District. The District received approximately \$1,784,357 in 2018 property tax revenues as a result.

Major Property Taxpayers

The following tables set forth the ten taxpayers owning real and personal property with the greatest amount of assessed valuation within the District, based on the assessed valuation of real and personal property owned as of January 1, 2019, and subject to final adjustment through December 31, 2019. The District has not independently verified the accuracy or completeness of such information.

<u>Owner</u>	<u>Assessed Valuation</u>	<u>Percent of Total 2019 Assessed Valuation⁽¹⁾</u>
Union Electric-Gas Distribution System	\$36,257,625	1.39%
Kraft Heinz Foods Company	17,555,842	0.67
Boone Electric Satellite Systems Inc.	13,821,989	0.53
Shelter Mutual Insurance Company	12,617,913	0.48
Broadway Crossings II LLC	12,523,136	0.48
Rise Columbia Property Owner LLC	12,443,449	0.48
TKG Biscayne LLC	10,446,446	0.40
ACC Op (Turner Ave) LLC	8,699,928	0.33
3M Company	8,609,908	0.33
Columbia Mall LLC	<u>8,577,566</u>	<u>0.33</u>
TOTAL	<u>\$141,553,802</u>	<u>5.44%</u>

Source: Boone County Assessor's office.

(1) Percentages based upon District's total assessed value of \$2,604,077,057, which excludes the \$3,447,795 attributable to the incremental increase in assessed valuation over the established assessed valuation base within TIF Districts (defined herein) located within the District.

* * *

APPENDIX B

**COMPREHENSIVE ANNUAL FINANCIAL REPORT
COLUMBIA PUBLIC SCHOOL DISTRICT
FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

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Comprehensive Annual Financial Report



Columbia
PUBLIC SCHOOLS

*Columbia Public School District
Columbia, Missouri*

For Fiscal Year Ended June 30, 2019

**COMPREHENSIVE ANNUAL FINANCIAL REPORT
FISCAL YEAR ENDED JUNE 30, 2019**

**COLUMBIA PUBLIC SCHOOL DISTRICT
1818 West Worley
Columbia, Missouri 65203**

REPORT ISSUED BY DEPARTMENT OF BUSINESS SERVICES

Ms. Heather McArthur, CPA, Chief Financial Officer

Mr. James Cherrington, Director of Business Services

Mr. Brian Benter, CPA, Senior Accountant

Mr. Matthew Arms, Accountant

Mr. Jeffery Shockley, Accountant

COLUMBIA PUBLIC SCHOOL DISTRICT

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Introductory Section



Vision: To be the best school district in our state
Mission: To provide an excellent education for our students

Dr. Peter Stiepleman, Superintendent of Schools

1818 West Worley Street

Columbia, MO 65203

(573) 214-3416

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December 9, 2019

Members, Board of Education & Citizens
Columbia Public School District
Columbia, Missouri

State law and the Columbia Public School District's adopted policy require an audit of the books of accounts, financial records and transactions of all funds of the Columbia Public School District (District). This report is published to fulfill that requirement for the fiscal year ended June 30, 2019.

Management assumes full responsibility for the completeness and reliability of the information contained in this report, based upon a comprehensive framework of internal control that it has established for this purpose. Because the cost of internal control should not exceed anticipated benefits, the objective is to provide reasonable, rather than absolute, assurance that the financial statements are free of any material misstatements.

Kerber, Eck, Braeckel, LLP Certified Public Accountants, have issued an unmodified ("clean") opinion on the District's financial statements for the year ended June 30, 2019. The independent auditors' report is located at the front of the financial section of this report. The independent auditors' report on internal control and compliance issued in connection with the Single Audit is located in the Single Audit Section.

Management's discussion and analysis (MD&A) immediately follows the independent auditors' report and provides a narrative introduction, overview, and analysis of the basic financial statements. MD&A complements this letter of transmittal and should be read in conjunction with it.

Profile of the Government

The area served by the District encompasses 303 square miles and includes a population that is estimated to exceed 147,000. This area includes the City of Columbia with a population of approximately 108,500.

The District was organized on January 7, 1873. The first high school opened in 1895 on the site where Jefferson Middle School now stands and in 1909 a bond issue was voted for Columbia High School, now the original wing of the Jefferson Middle School building. As of June 2019, the District includes 21 elementary schools, six middle schools, three comprehensive high schools, one alternative school, one career and technical education center and other independent programs. The District also offers Pre K services at two owned and one leased facility. Total enrollment (Pre K-12) in the District is 18,654 students. Enrollment growth reflects the growth of the community.

The District provides a comprehensive curriculum to meet the needs of a diverse student population. Course offerings at the high schools vary from those that are considered college preparatory to those that prepare students to enter particular careers upon graduating from high school. The District also provides an extensive adult education program with over 2,500 part-time and full-time adult students enrolled annually in more than 400 courses. Approximately 10% of the school population or 1,844 students are served by the Special Education Department of the District. Specially trained teachers provide services to students needing both modified programs and specialized instruction. The District has developed programs for exceptional pupils that include services for students with mental or orthopedic handicaps, speech or language disorders, learning disabilities, behavior disorders, and auditory or visual handicaps, cognitive

disability, as well as services for pre-school disabled children. It is the goal of the District to provide appropriate instructional services for each child according to individual and unique needs.

The District contracts with Student Transportation of America to provide transportation for eligible students to and from school and on school sponsored activity trips. Over 14,700 students were eligible to be transported to and from school on a daily basis. Two hundred and two (202) school buses were used in the transportation program during the 2018-19 school year. Most buses serve multiple routes.

The Columbia Public School District Foundation (Foundation) provides annual program grants to the District through its own fundraising efforts. The Foundation is a legally separate entity, but is considered a discretely presented component unit of the District and is presented in the district-wide financial statements.

An elected seven-member board governs the District. The Columbia Public School District Board of Education (Board) is the basic level of government that has financial accountability and control over all activities related to public school education in the District. The District is not a component unit of another reporting entity. The Board meets and adopts the annual budget prior to July 1. The budget serves as the foundation for the District's financial planning and control. The budget is prepared by fund and function and may be amended at this level only by the approval of a majority of the members of the Board. The administration may amend the budget only at the object and location (school or building) level without seeking the approval of the Board. The Board approved budget amendments for the year ended June 30, 2019, at its September 10, 2018, December 10, 2018, March 11, 2019, June 10, 2019 and July 8, 2019 meetings.

The District is committed to developing, maintaining, and improving effective management systems and controls. The District makes conscientious efforts to employ and retain highly qualified employees through active recruitment and thorough evaluations. Further, operations are continually evaluated to assure they function effectively and provide appropriate levels of supervision and segregation of duties.

Local Economy

Columbia is located midway between St. Louis and Kansas City at the crossroads of Interstate 70 and U.S. Highway 63. Medical and research facilities form a major portion of the Columbia economic base. Five hospitals employ a significant portion of the Columbia area work force in medically related occupations. Columbia's medical facilities are comparable to those found in a typical city of nearly half a million in population. In addition, Columbia serves as the home of several insurance companies and many light industrial facilities. Education is also a significant portion of the Columbia economic base with the University of Missouri and two private colleges serving more than 34,000 students, and the Columbia Public School District with an enrollment of over 18,000 students.

During the 2018-19 fiscal year, the District employed over 2,800 personnel in varying levels of professional and non-professional roles. With an annual salary budget of over \$130 million, the District is a vital part of the stability of the Columbia economy. During the year ended June 30, 2019, work continued on the construction of a new middle school located on the south west side of Columbia with a planned opening in the fall of 2020. The District also maintains a healthy operating budget for facilities and construction services totaling over \$21 million to support and maintain older district facilities. See pages 128-133 for size, capacity and age of all school district buildings.

The economic diversity of Columbia, along with the high quality of education offered in the public school system and the higher education institutions, makes Columbia an attractive community. As such, Columbia continues to experience stable growth, and the unemployment rate (2.7% in June, 2019) continues to remain below the national average.

Long-Term Financial Planning

The District has several advisory committees established to assist in various areas related to the overall growth of the District. These committees, either directly or indirectly, impact the future financial planning of the District. Committees have been established in the following areas: Long-Range Facilities Planning, Technology, Employee Benefits and Finance.

In addition, the District has continued to maintain and update a facilities and equipment plan by going to the voters for authorization to issue general obligation bonds for financing as needed. Voters have approved 28 consecutive authorizations, totaling \$500.1 million, dating back to 1960.

Additionally, the Board of Education negotiates salaries and benefits with the teacher, custodial, and parent educator unions. The Board team considers long term impact of salary commitments in the union contracts.

Relevant Financial Policies

Governmental Accounting Standards Board (GASB) 75

The Governmental Accounting Standards Board (GASB) issued Statement No. 75, *Accounting and Financial Reporting by Employers for Postemployment Benefits Other than Pensions* (GASB 75) effective for reporting period beginning after June 15, 2017. The statement establishes standards for recognizing and measuring liabilities, deferred outflows of resources, deferred inflows of resources, and expense/expenditures related to postemployment benefits other than pensions (OPEB). The statement is intended to provide useful information and to create additional transparency. It requires that most changes in the OPEB liability be reported in OPEB expense in the period of the change. Changes that are not included in OPEB expense are required to be report as deferred outflows of resources or deferred in flows of resources. The change in the assumptions for OPEB is recorded as a deferred inflow of resources in the government-wide financial statements as required.

Governmental Accounting Standards Board (GASB) 68, as amended by GASB 71

The Governmental Accounting Standards Board (GASB) issued Statement No. 68, *Accounting and Financial Reporting for Pensions* (GASB 68) effective for reporting periods beginning after June 15, 2014. The statement is intended to improve financial reporting by state and local government for pensions. It establishes standards for measuring and recognizing liabilities, deferred outflows of resources, deferred inflows of resources, and expense/expenditures and identifies the methods and assumptions that should be used to project benefit payments, discount projected benefit payments to their actuarial present value, and attribute that present value to the period of employee service. This statement details the recognition and disclosure requirements for employers with liabilities to a defined benefit pension plan such as the Missouri School Retirement System (PSRS) and Public Education Employee Retirement System (PEERS). The District reports its proportionate share of the PSRS and PEERS liabilities in the financial statements as required.

While the Board of Education has not adopted formal policies regarding GASB 68 and 71, these financial statements fully comply with the Statements.

Budgetary Control and Management

The budget process for the District begins in the early winter with revenue projections derived from student enrollment, preliminary assessed valuation and other factors. Beginning in December and continuing through February, the Finance Committee and the Board review and establish budget parameters and timelines. Also during the winter months, the administration compiles District needs based on budget requests received for personnel, services and supplies, and capital items. During this same time period, the Finance Committee and the Board hear from the Employee Benefits Committee regarding benefit recommendations and requests.

In October 2012, Columbia Public Schools teachers voted to unionize with single representation by the Columbia Missouri National Educators Association (CMNEA). Negotiations for salaries, benefits and working conditions for this group of employees began in January 2013 with a Collective Bargaining Agreement signed in June 2013. A one year agreement through June 30, 2020 is currently in place with CMNEA. Custodians voted to unionize in 2014 with Laborers' International Union of North America (LIUNA) as their single representation. The Board of Education reached a two year agreement with LIUNA in May of 2018. In the winter of 2015, the Parent Educators employees also voted to unionize with single representation by the Columbia Missouri National Educators Association (CMNEA). The Board of Education reached a two-year agreement with Parent Educators in May of 2018.

Throughout the spring months the Board of Education has monthly budget discussions, including public work sessions, to discuss and prioritize the budget needs of the District. As required by statute, by June 30 a final budget for the coming year is adopted.

Throughout the course of the year, departmental and building budgets are managed using a purchase order system that is budget restricted. Revenue budgets are reviewed and updated on a regular basis and discussed with the Board as a part of the District's five year projection model. Budget amendments will be made as additional information becomes available, particularly relating to federal program funds, assessed

valuation, and student count data. Administration makes budget adjustments between objects within a fund without approval of the Board. Any additions to or redirections from the approved budget that would include additional staffing or could result in spending beyond authorization require approval of the Board. The Board has final approval for the original budget and for budget adjustments made throughout the year.

In a spirit of transparency and clarity, the Board approves full time equivalent (FTE) budgets, salary schedules, rates of pay and work calendars as a part of the budget process. These items are included in the final budget document approved by the Board. Changes during the year to these schedules, rates of pay or FTE needs are brought forward to the Board at regular meetings and should budget amendments be required, they are made with Board approval.

Major Initiatives

The District is working to close the achievement gap and teach with poverty and equity in mind. These new initiatives include significant professional development for teachers, staff and administrators as well as differentiated teaching around the District. In order to achieve those goals, the District has made efforts to increase the number of minority students in advanced placement courses. Resources have been committed to expand the AVID (Advancement via Individual Determination) program which provides support for students, often first generation college-bound students.

Technology is expanding rapidly in public education instruction, testing, and assessment, and in many cases is now done so to comply with state and federal requirements. Meeting the physical plant needs of adequate network and wireless computing capabilities as well as the actual devices and staff training required for this purpose is a major annual commitment of resources and training. The District successfully reached a one to one student to device ratio at the high school level in 2017-18 after becoming a one to one District at middle school in 2016-17.

Managing student growth in a manner which provides for equitable opportunity for all students in all buildings is a focus of the District. This includes re-districting as new buildings open. All secondary schools were re-districted for 2013-14 with the opening of Battle High School and secondary reorganization. Students in two elementary schools were re-districted for 2015-16 upon the opening of the Eliot Battle elementary school in the fall of 2015, six were re-districted for 2016-2017 with the 2016 opening of the Beulah Ralph elementary school, and four were re-districted in 2018-19 with the fall 2018 opening of the new Cedar Ridge elementary school. Re-districting will occur again in the fall of 2020 with the opening of the new middle school which will effect all middle school and high school students. This work continues annually as required by policy and when appropriate for opening of facilities and community growth.

The District remains in good financial condition with modest increases in assessed valuation. Growth in student population increases the state funding formula income for the District on a per average daily attendance (ADA) basis if the foundation formula is fully funded. The cost of educating a student exceeds State funding by approximately \$9,000 which is mostly provided by local funding. While growth has been and continues to be modest during a downward economic trend, expenses continue to increase, especially in the areas of salaries and benefits which comprise roughly 79 percent of the operating budget. Due to consistent budget reductions in prior years and attentive spending, the District was able to increase fund balances and positioned itself well to manage a growing operating budget at a time when state funding is projected to remain flat, if not decline. Additionally, new buildings for student growth require annual operating budget needs which have become costly to absorb due to low increases in annual revenues.

The District has, however, managed fund balances and maintained a very strong Aa1 bond rating. Strong fiscal management of the District is a key component of this rating. This strong financial position has resulted in positive bond sales with considerable premiums and low interest rates.

Awards and Acknowledgements

This past year, our Comprehensive Annual Financial Report earned both the Government Finance Officers Association (GFOA) Certificate of Achievement for Excellence in Financial Reporting and the Association of School Business Officials (ASBO) Certificate of Excellence in Financial Reporting. The District was recognized by the GFOA as a 30 year recipient for the 2015 year. These awards are granted only to governmental units which publish a comprehensive annual financial report which is easily readable, efficiently organized, and conforms to program standards. Such reports must satisfy both generally accepted accounting principles and applicable legal requirements.

The awards are valid for a period of one year only. We believe our current report continues to conform to GFOA and ASBO requirements, and we will submit it for determination of its eligibility for renewed awards.

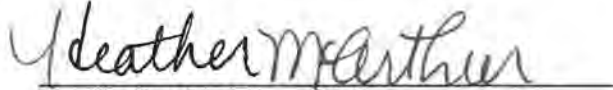
It is our intention that this Comprehensive Annual Financial Report will provide the District's management, outside investors, and interested local citizens with the most meaningful financial presentation possible. We are hopeful that all readers of the report will obtain a clear and concise picture of the District's financial condition as of June 30, 2019.

We want to express our appreciation to all staff members, in particular those in Business Services, who assisted and contributed to the preparation of this report. We would also like to thank the members of the Board of Education and the Board Finance Committee for their interest and support in planning and conducting the financial operations of the District in a responsible and progressive manner.

Respectfully submitted,



Dr. Peter Stiepleman,
Superintendent



Ms. Heather McArthur, CPA
Chief Financial Officer

**COMPREHENSIVE ANNUAL FINANCIAL REPORT
FISCAL YEAR ENDED JUNE 30, 2019**

**COLUMBIA PUBLIC SCHOOL DISTRICT
1818 West Worley
Columbia, Missouri 65203**

BOARD OF EDUCATION

Ms. Helen Wade, President

Mr. Jonathan Sessions, Vice President

Mr. Paul Cushing, Member

Ms. Susan Blackburn, Member

Ms. Teresa Maledy, Member

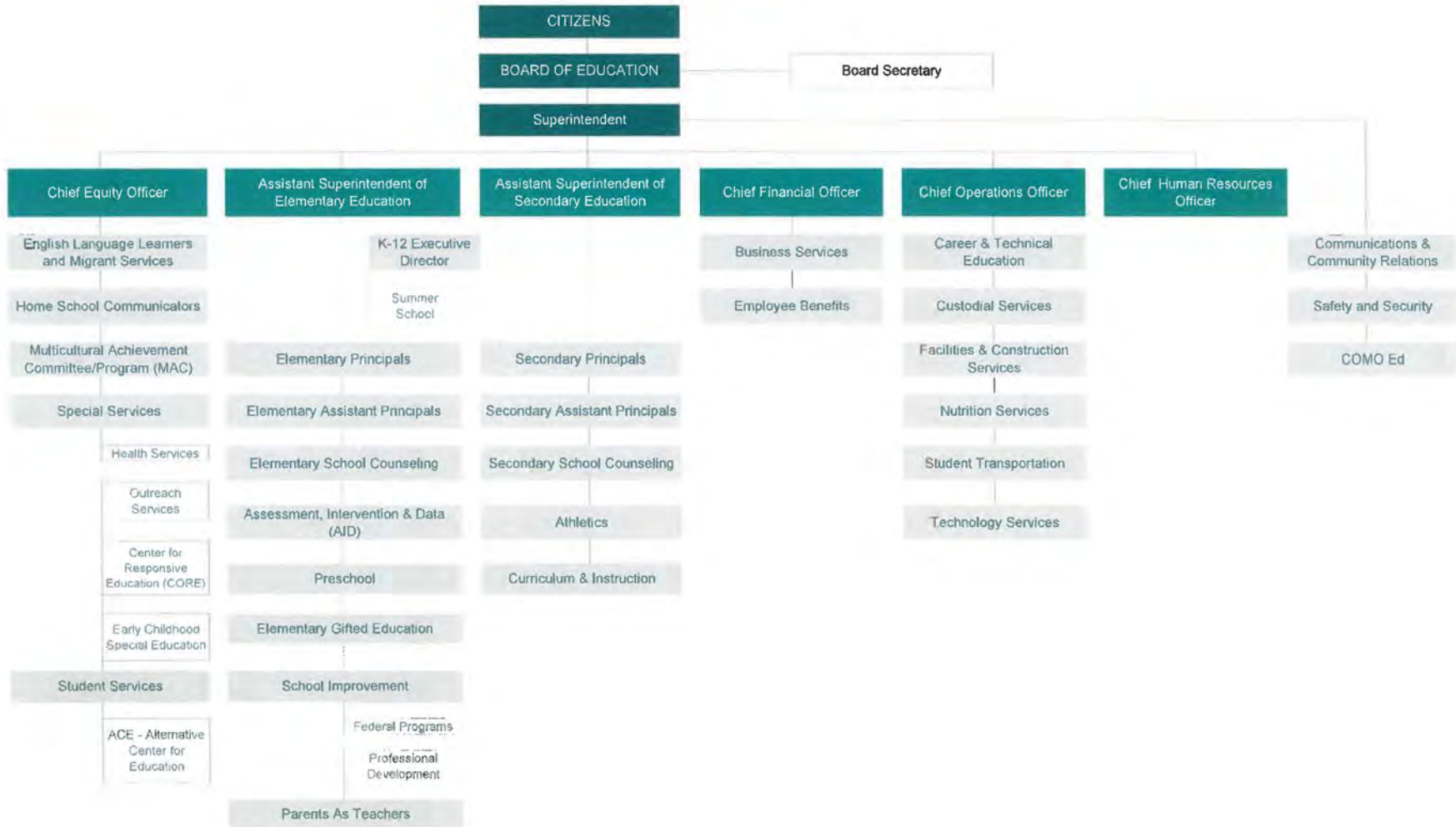
Dr. Della Streaty-Wilhoit, Member

Mr. Blake Willoughby, Member

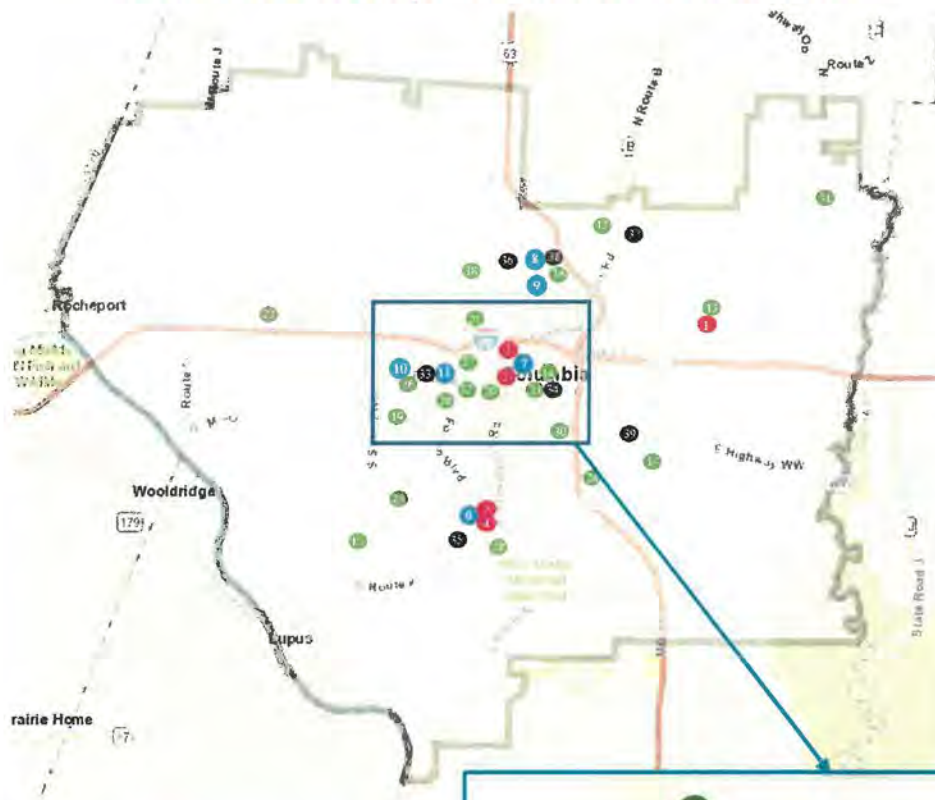
DISTRICT ADMINISTRATION

Dr. Peter Stiepleman	Superintendent of Schools
Ms. Heather McArthur	Chief Financial Officer/Treasurer to the Board of Education
Dr. Jill Dunlap Brown	Assistant Superintendent for Elementary Education
Vacant	Assistant Superintendent for Secondary Education
Mr. Randall Gooch	Chief Operations Officer
Ms. Carla London	Chief Equity Officer
Ms. Nickie Smith	Chief Human Resources Officer

Columbia Public Schools 2019-2020



District Map of All Locations



High Schools

- 1 Battle
- 2 Douglass
- 3 Hickman
- 4 Rock Bridge
- 5 Columbia Area Career Center

Middle Schools

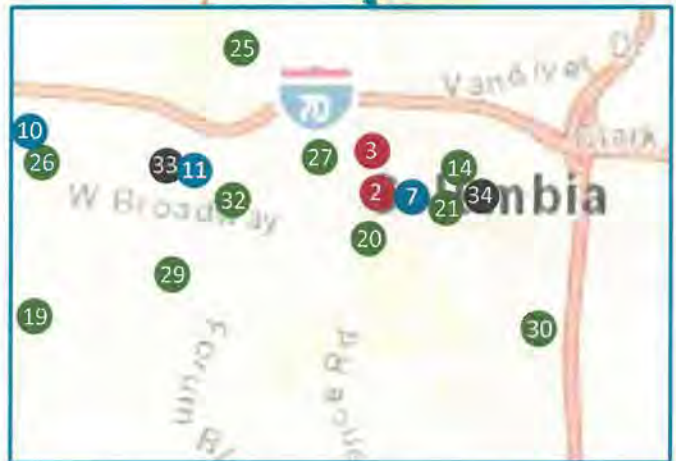
- | | |
|----|-----------|
| 6 | Gentry |
| 7 | Jefferson |
| 8 | Lange |
| 9 | Oakland |
| 10 | Smithton |
| 11 | West |

Elementary Schools

- | | |
|---------------------|----------------------|
| 12 Alpha Hart Lewis | 23 Mill Creek |
| 13 Battle | 24 New Haven |
| 14 Benton | 25 Parkade |
| 15 Beulah Ralph | 26 Paxton Keeley |
| 16 Blue Ridge | 27 Ridgeway |
| 17 Cedar Ridge | 28 Rock Bridge |
| 18 Derby Ridge | 29 Russell Boulevard |
| 19 Fairview | 30 Shepard Boulevard |
| 20 Grant | 31 Two Mile Prairie |
| 21 Locust Street | 32 West Boulevard |
| 22 Midway Heights | |

Other Buildings

- 33 Aslin Administration Building
34 Center for Gifted Education – Field Building
35 Center of Responsive Education
36 Discovery Early Childhood Center
37 Facilities and Construction Services
38 Center for Early Learning—North
39 Roseta Avenue Learning Center





Government Finance Officers Association

**Certificate of
Achievement
for Excellence
in Financial
Reporting**

Presented to

**Columbia Public School District
Missouri**

For its Comprehensive Annual
Financial Report
for the Fiscal Year Ended

June 30, 2018

Christopher P. Morrell

Executive Director/CEO



**The Certificate of Excellence in Financial Reporting
is presented to**

Columbia Public School District

**for its Comprehensive Annual Financial Report (CAFR)
for the Fiscal Year Ended June 30, 2018.**

The CAFR meets the criteria established for
ASBO International's Certificate of Excellence.



A handwritten signature in black ink, reading 'Tom Wohlleber'.

Tom Wohlleber, CSRM
President

A handwritten signature in black ink, reading 'Siobhán McMahon'.

Siobhán McMahon, CAE
Chief Operating Officer

Financial Section

Independent Auditors' Report

Board of Education
Columbia Public School District

Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, the business-type activities, the aggregate discretely presented component unit, each major fund, and the aggregate remaining fund information of the Columbia Public School District, as of and for the year ended June 30, 2019, and the related notes to the financial statements, which collectively comprise the Columbia Public School District's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, the aggregate discretely presented component unit, each major fund, and the aggregate remaining fund information of the Columbia Public School District, as of June 30, 2019, and the respective changes in financial position, budgetary comparison for the General Fund and the Teachers Fund, and, where applicable, cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis and other required supplementary information on pages 13-24 and 78-82 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Columbia Public School District's basic financial statements. The introductory section on pages 1-10, supplementary information on pages 83-101, the statistical information on pages 103-133, schedules for state compliance and assessed valuation and tax levy on pages 136-141, and the schedule of selected statistics on pages 143-150, are presented for purposes of additional analysis and are not a required part of the basic financial statements. The schedule of expenditures of federal awards on page 151 is presented for purposes of additional analysis as required by Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards*, and is also not a required part of the basic financial statements.

The supplementary information, schedules for state compliance and assessed valuation and tax levy and the schedule of expenditures of federal awards are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the supplementary information, schedules for state compliance and assessed valuation and tax levy and the schedule of expenditures of federal awards is fairly stated in all material respects in relation to the basic financial statements as a whole.

The introductory section, statistical information and the schedule of selected statistics have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we do not express an opinion or provide any assurance on them.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated December 9, 2019, on our consideration of the Columbia Public School District's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Columbia Public School District's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Columbia Public School District's internal control over financial reporting and compliance.

Kaizer, Eck & Brueckel LLP

St. Louis, Missouri
December 9, 2019

**COLUMBIA PUBLIC SCHOOL DISTRICT
MANAGEMENT'S DISCUSSION AND ANALYSIS
FOR THE YEAR ENDED JUNE 30, 2019
(UNAUDITED)**

The discussion and analysis of the Columbia Public School District's financial performance provides a narrative overview of financial activities by the management of the District for the fiscal year. The reader is encouraged to consider the information presented here in conjunction with additional information presented in the letter of transmittal, the financial statements, notes to the basic financial statements, and other supplementary information to enhance their understanding of the District's financial performance.

Financial Highlights

- The total assets of the District exceeded its liabilities at the end of the 2019 fiscal year by \$112,229,047 (net position).
- The District's total net position increased \$19,017,648. This increase was primarily the result of increases in capital assets exceeding depreciation expense for the year.
- The governmental funds reported a combined ending fund balance of \$202,446,257, an increase of \$29,544,923 from the prior year. Of this amount, \$71,031,382 is available for spending at the District's discretion (unassigned fund balance).
- The combined fund balance for the General Fund and Teachers Fund is \$77,834,044, or 36.1% of the current year expenditures of these funds.
- The total long-term debt of the District increased \$17,581,412 during the year primarily due to the issuance of \$30,000,000 of general obligation improvement bonds offset by the principal payments made on the previously issued bonds.
- The total deferred inflows and deferred outflows of resources of the District did not change significantly.

Overview of the Financial Statements

The Financial Section of the comprehensive annual financial report consists of three parts:

- management's discussion and analysis (this section),
- basic financial statements (government-wide and fund financial statements), including notes to the basic financial statements, and
- combining and individual fund statements and schedules.

The basic financial statements consist of two different types of statements which present different views of the District's financial activities.

- Government-wide financial statements – These financial statements provide information about the District's overall financial status both short-term (the recently completed fiscal year) and long-term. The government-wide statements include the Statement of Net Position and Statement of Activities.
- Fund financial statements - These financial statements focus on individual funds of the District and report the District's operations in more detail than the government-wide statements.

The notes to the basic financial statements provide further explanation of some of the information in the statements and provide additional disclosures and more detailed data. This will allow statement readers to have a more complete description and understanding of the District's financial activities and position.

**COLUMBIA PUBLIC SCHOOL DISTRICT
MANAGEMENT'S DISCUSSION AND ANALYSIS
FOR THE YEAR ENDED JUNE 30, 2019
(UNAUDITED)**

The combining and individual fund statements and schedules further explain and support the financial statements with combining schedules for non-major funds and comparisons of the District's budget to actual amounts for the year, as well as present financial information for the District's component unit.

The major features of the District's financial statements, including the portion of the District's activities reported and the type of information contained is shown in Table 1.

Table 1 Major Features of the Government-Wide and Fund Financial Statements				
	Government-wide Statements	Fund Financial Statements		
		Governmental Funds	Proprietary Funds	Fiduciary Funds
Scope	Entire district (except fiduciary funds)	The activities of the district that are not proprietary or fiduciary, such as special education and building maintenance	Activities the district operates similar to private businesses, such as food services and adult education	Instances in which the district administers resources on behalf of someone else, such as student groups
Required financial statements	<ul style="list-style-type: none"> • Statement of net position • Statement of activities 	<ul style="list-style-type: none"> • Balance sheet • Statement of revenues, expenditures, and changes in fund balances • Statement of revenues, expenditures, and changes in fund balances-budget and actual 	<ul style="list-style-type: none"> • Statement of net position • Statement of revenues, expenses, and changes in net position • Statement of cash flows 	<ul style="list-style-type: none"> • Statement of fiduciary net position • Statement of changes in fiduciary assets and liabilities
Accounting basis and measurement focus	Accrual accounting and economic resources focus	Modified accrual accounting and current financial focus	Accrual accounting and economic resources focus	Accrual accounting and economic resources focus
Type of asset/liability information	All assets and liabilities, both financial and capital, short-term and long-term	Generally assets expected to be used up and liabilities that come due during the year, or soon thereafter; no capital assets or long-term liabilities included	All assets and liabilities, both financial and capital, and short-term and long-term	All assets and liabilities, both short-term and long-term; funds do not currently contain capital assets, although they can
Type of inflow/outflow information	All revenues and expenses during year, regardless of when cash is received or paid	Revenues for which cash is received during, or soon after the end of, the year; expenditures when goods or services have been received and the related liability is due and payable	All revenues and expenses during the year, regardless of when cash is received or paid	All additions and deductions during the year, regardless of when cash is received or paid

Government-wide Statements

The government-wide statements report information about the District as a whole using accounting methods similar to those used by private-sector companies. The two government-wide statements report the District's net position (Statement of Net Position) and how it has changed (Statement of Activities) during the fiscal year. Net position, which is the difference between the District's assets plus deferred outflows of resources and liabilities plus deferred inflows of resources, is one way to measure the District's overall financial position.

Increases or decreases in the District's net position are indicators of whether its financial position is improving or deteriorating, respectively. The District's overall financial position, including the District's property tax base and the condition of its school buildings and other facilities, should also be considered when assessing the fiscal health of the organization.

**COLUMBIA PUBLIC SCHOOL DISTRICT
MANAGEMENT'S DISCUSSION AND ANALYSIS
FOR THE YEAR ENDED JUNE 30, 2019
(UNAUDITED)**

The government-wide statements are broken out into two parts; the primary government, and the component unit. The primary government is further broken out into two categories:

- **Governmental activities** – Most of the District's basic services are included here, such as regular, vocational, and special education, support services including operation of plant, transportation, community services, and administration. These activities are primarily financed by property taxes and state formula aid. In addition, the Columbia Public Schools Facilities Authority was formed during 2012 to facilitate financing for the construction and acquisition of District facilities. Due to the substantive economic relationship between the Authority and the District, the Authority is presented as a blended component unit and the financing activities of the Authority are included in the governmental activities category of the basic financial statements.
- **Business-type activities** – The District charges fees and receives federal and state reimbursements to cover the costs of its nutrition services operation and adult education program.

The District's discretely presented component unit is the Columbia Public School Foundation, which is a legally separate entity. Although the Board of Education does not control the activities of the discretely presented component unit, the component unit provides its resources solely to the District. The component unit's fiscal year end is December 31. The financial information presented for the component unit is for its fiscal year ending December 31, 2018. For additional information regarding the component unit, please refer to its separately issued financial statements for the year ended December 31, 2018.

This Management's Discussion and Analysis focuses on the primary government, which is under the control of the Board and District administration.

Fund Financial Statements

The fund financial statements provide more detailed information about the District's funds, focusing on its most significant or "major" funds, rather than the District as a whole. Funds are accounting devices the District uses to keep track of specific sources of funding and spending on particular programs:

- Some funds are required by state law and by bond covenants.
- The District establishes other funds to control and manage money for particular purposes (such as repaying its long-term debt) or to show that it is properly using certain revenues (such as grants and bond proceeds).

The District has three types of funds:

- **Governmental funds** – Most of the District's basic services are included in governmental funds, which generally focus on: 1) how cash and other financial assets that can readily be converted to cash flow in and out, and 2) the balances left at year-end that are available for spending. Consequently, the governmental funds statements provide a detailed short-term view that helps you determine whether there are more or fewer financial resources that can be spent in the future to finance the District's programs. Because this information does not encompass the additional long-term focus of the government-wide statements, additional information at the bottom of the governmental funds statements explains the relationship (or differences) between them.
- **Proprietary funds** – The District has two types of proprietary funds; enterprise funds and internal service funds.

**COLUMBIA PUBLIC SCHOOL DISTRICT
MANAGEMENT'S DISCUSSION AND ANALYSIS
FOR THE YEAR ENDED JUNE 30, 2019
(UNAUDITED)**

- The enterprise funds include the Nutrition Services and Adult Education Funds, for which the District charges fees and for which revenues are expected to cover all expenses. Enterprise funds are included as business-type activities in the government-wide financial statements.
- The internal service funds include three funds used to account for the District's self-insurance for medical, dental, and workers' compensation programs. These funds are used to allocate the costs of these programs to the functions that benefit from their use. Since internal service funds predominantly benefit governmental activities rather than business-type activities, they have been included in governmental activities in the government-wide financial statements.
- Fiduciary fund – The District serves as an agent, or fiduciary, and accounts for assets that belong to student groups in the fiduciary fund. The District is responsible for ensuring that the assets reported in this fund are used only for their intended purpose and to whom the assets belong. The District excludes this fund from the government-wide financial statements because it cannot use these assets to finance operations.

Financial Analysis of the District as a Whole

As noted above, net position may serve over time as a useful indicator of the District's financial position. As of the end of the most recently completed fiscal year, assets exceeded liabilities by over \$112 million. Of that amount, 140% represents the District's investment in capital assets (land, buildings, equipment, etc.), 32% represents amounts that are subject to external restrictions on how they can be used (debt service, capital projects, teachers' salaries and benefits, etc.), and negative 72%, approximately \$81.0 million, is considered unrestricted.

The District's current assets exceed current liabilities in the current year, indicating an ability to meet immediate financial needs. However, the long-term perspective shown in the government-wide statements has changed in recent years due to the implementation of GASB Statement 68, *Accounting and Financial Reporting for Pensions*, as amended by GASB Statement 71 and GASB Statement 75, *Accounting and Financial Reporting by Employers for Postemployment Benefits Other than Pensions*. The other post employment benefit liability increased approximately \$3.9 million. Obligations under long-term debt of the District increased approximately \$17.6 million during the year. The primary reason for this fluctuation is due to the issuance of general obligation bonds offset by principal payments made on previously issued general obligation bonds. In addition, net pension liability increased \$6.2 million in the current year due to differences between projected and actual earnings on pension plan investments and changes in the District's proportional share of plan liabilities. The District continues to be able to meet its obligations under long-term debt while also maintaining a reasonable balance of approximately \$25.8 million in net position restricted for debt service.

**COLUMBIA PUBLIC SCHOOL DISTRICT
MANAGEMENT'S DISCUSSION AND ANALYSIS
FOR THE YEAR ENDED JUNE 30, 2019
(UNAUDITED)**

Table 2 provides condensed information regarding the District's assets, liabilities, deferred outflows and inflows, and net position. As indicated previously, changes in net position can serve as an indicator that the District's financial situation is improving or deteriorating.

<p style="text-align: center;">Table 2 Condensed Statement of Net Position June 30, 2019 With Comparative Totals for June 30, 2018 (In Thousands)</p>						
	Governmental Activities		Business-Type Activities		Total	
	2019	2018	2019	2018	2019	2018
Current and Other Assets	\$ 397,576	\$ 356,475	\$ 2,804	\$ 3,266	\$ 400,380	\$ 359,741
Capital Assets	448,414	433,578	118	154	448,532	433,732
Total Assets	845,990	790,053	2,922	3,420	848,912	793,473
Deferred Outflows of Resources	70,193	70,837	16	-	70,209	70,837
Current Liabilities	30,753	25,944	659	596	31,412	26,540
Noncurrent Liabilities	607,717	580,093	1,306	1,197	609,023	581,290
Total Liabilities	638,470	606,037	1,965	1,793	640,435	607,830
Deferred Inflows of Resources	166,457	163,232	-	37	166,457	163,269
Net Investment in Capital Assets	156,797	109,193	118	154	156,915	109,347
Restricted	36,322	107,101	-	-	36,322	107,101
Unrestricted	(81,863)	(124,673)	855	1,436	(81,008)	(123,237)
Total Net Position	\$ 111,256	\$ 91,621	\$ 973	\$ 1,590	\$ 112,229	\$ 93,211

The District's total net position increased over \$19 million. Total Assets increased \$55.4 million primarily due to an increase in cash and investments on hand at June 30 and increases in capital assets. Net pension liability increased \$6.2 million. Restricted assets decreased \$70.8 million during the fiscal year, due to an decrease in net position restricted for Capital Projects. Net investment in capital assets increased \$47.6 million due to the fact that debt was issued for capital projects to be completed in upcoming years. The District issued \$30 million in general obligation bonds during the year.

**COLUMBIA PUBLIC SCHOOL DISTRICT
MANAGEMENT'S DISCUSSION AND ANALYSIS
FOR THE YEAR ENDED JUNE 30, 2019
(UNAUDITED)**

Table 3 provides a summary of the changes in net position for the year ended June 30, 2019.

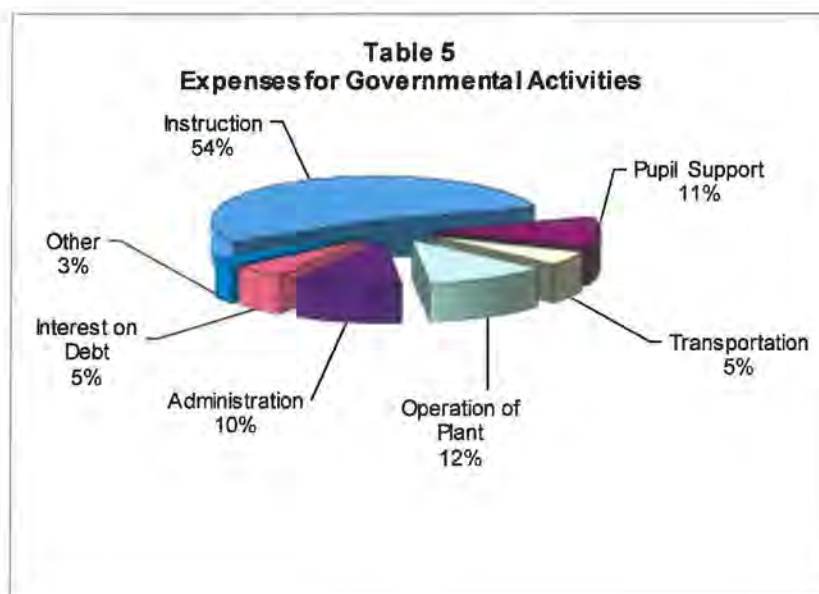
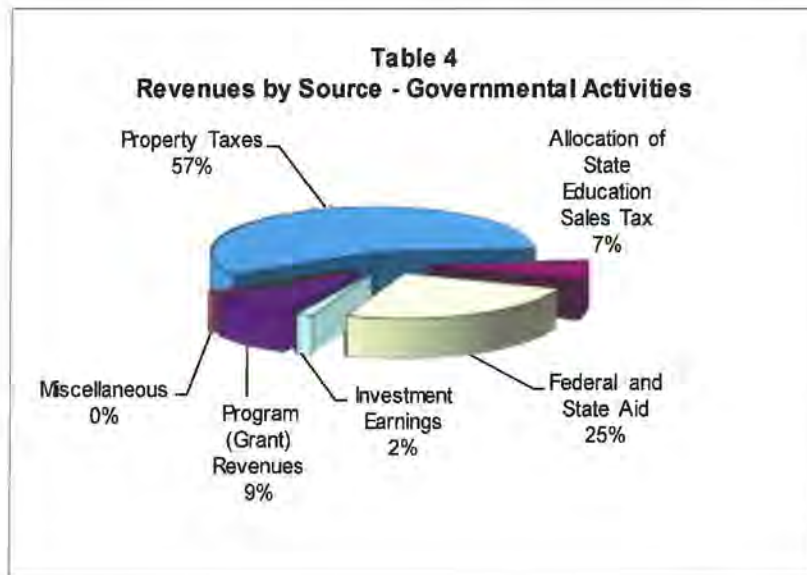
**Table 3
Changes in Net Position from Operating Results
Year Ended June 30, 2019
With Comparative Totals for Year Ended June 30, 2018
(In Thousands)**

	Governmental Activities		Business-Type Activities		Total	
	2019	2018	2019	2018	2019	2018
Revenues:						
Program Revenues:						
Charges for Services	\$ 1,513	\$ 1,414	\$ 3,572	\$ 4,244	\$ 5,085	\$ 5,658
Operating Grants and Contributions	21,365	19,622	6,540	7,061	27,905	26,683
Capital Grants and Contributions	261	458	-	-	261	458
General Revenues:						
Property Taxes	152,207	147,486	-	-	152,207	147,486
Allocation of Statewide Education Sales Tax	18,097	17,164	-	-	18,097	17,164
Federal and State Aid	67,196	58,346	-	-	67,196	58,346
Other	5,925	4,466	55	37	5,979	4,503
Total Revenues	\$ 266,564	\$ 248,956	\$ 10,167	\$ 11,342	\$ 276,730	\$ 260,298
Expenses:						
Instruction	\$ 132,223	\$ 130,048	\$ -	\$ -	\$ 132,223	\$ 130,048
Support Services						
Pupil/Instructional Support	27,009	26,848	-	-	27,009	26,848
Administration	25,973	24,198	-	-	25,973	24,198
Operation of plant	29,428	28,502	-	-	29,428	28,502
Pupil Transportation	12,859	12,631	-	-	12,859	12,631
Other	6,925	6,921	-	-	6,924	6,921
Interest Payments	12,512	11,102	-	-	12,512	11,102
Food Services	-	-	9,572	9,054	9,572	9,054
Adult Education	-	-	1,212	2,294	1,212	2,294
Total Expenses	\$ 246,929	\$ 240,250	\$ 10,784	\$ 11,348	\$ 257,712	\$ 251,598
Increase (decrease) in Net Position	19,635	8,706	(617)	(6)	19,018	8,700
Net Position, July 1	91,621	82,915	1,590	1,596	93,211	84,511
Net Position, June 30	\$ 111,256	\$ 91,621	\$ 973	\$ 1,590	\$ 112,229	\$ 93,211

**COLUMBIA PUBLIC SCHOOL DISTRICT
MANAGEMENT'S DISCUSSION AND ANALYSIS
FOR THE YEAR ENDED JUNE 30, 2019
(UNAUDITED)**

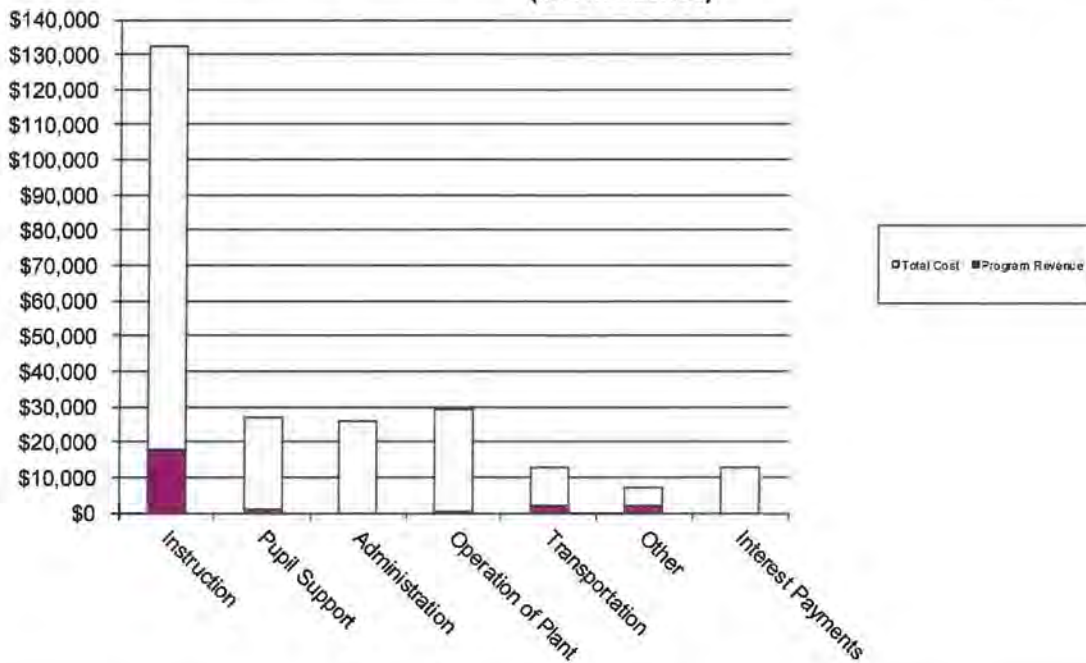
Expenses for Governmental Activities increased by \$6.7 million. The reason for this increase is primarily due to increases in instructional expenses and administration expenses due to increases in salaries and benefits.

The District's Business-Type Activities continue to be self-supporting and require no subsidy from the District's General Fund. The Business-Type Activities are funded through amounts charged for the services they provide as well as federal and state grants. The increase in expenses for the Business-Type Activities is primarily due to increases in salaries and benefits for staff within those funds.



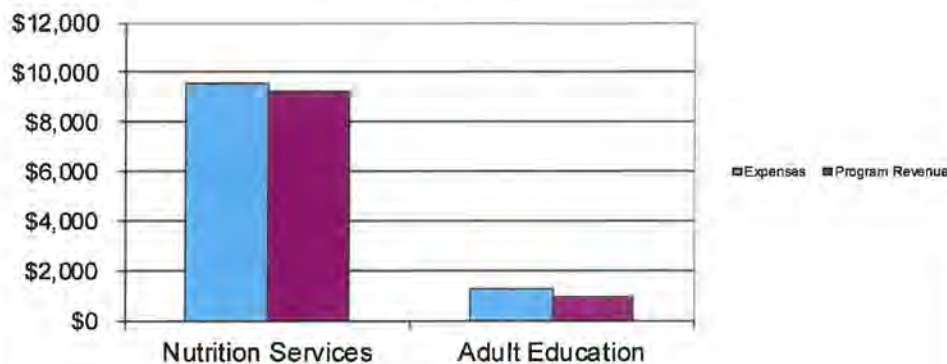
**COLUMBIA PUBLIC SCHOOL DISTRICT
MANAGEMENT'S DISCUSSION AND ANALYSIS
FOR THE YEAR ENDED JUNE 30, 2019
(UNAUDITED)**

**Table 6
Expenses and Program Revenues for Governmental Activities
(In Thousands)**



As displayed in Table 6 above, program revenues account for only a small portion of total expenses for Governmental Activities. This contrasts with Table 7 below that shows program revenues primarily fund the Business-Type Activities. This means that property taxes and other general revenues primarily fund Governmental Activities and Business-Type Activities are entirely self-funded through program revenues.

**Table 7
Expenses and Program Revenues for
Business-Type Activities
(In Thousands)**



**COLUMBIA PUBLIC SCHOOL DISTRICT
MANAGEMENT'S DISCUSSION AND ANALYSIS
FOR THE YEAR ENDED JUNE 30, 2019
(UNAUDITED)**

Financial Analysis of the District's Funds

The District completed the year with a total governmental fund balance of \$202,446,257. This is an increase of \$29,544,923 from the previous year, primarily a result of a higher balances in all funds.

The District refers to the combined balance of the General Fund and Teachers Fund as its "operating funds balance". The operating fund balance increased by \$15,739,452. The increase in the fund balance in the operating funds was an intentional increase in the balance of these funds to account for future planned deficit spending to open the new middle school in the fall of 2021.

The balance of the Debt Service Fund increased \$1,003,307 during the year. The increase in the Debt Service Fund is the result of the issuance of \$30,000,000 in general obligation bonds offset by principal and interest payments made on previously issued bonds.

The balance of the Capital Projects Fund increased \$12,714,352 during the year. This was an expected increase in the balance of this fund as the timing of completion of capital projects often varies from the timing of issuance of general obligation bonds to finance the capital projects. The current year increase was due to the issuance of \$30 million in general obligation bonds in March 2019 primarily to finance the continued construction of the John Warner Middle School and addition and renovation projects at Locust Street Expressive Arts Elementary School and Rock Bridge Elementary School in future years.

The District completed the year with a balance of net position of \$972,581 in its enterprise funds. These funds are non-major funds and are presented in the government-wide statements as Business-Type Activities. The financial position of these funds remains stable and they continue to be able to be funded through charges for the services they provide and federal and state grants. Expenses exceeded revenues by \$274,027 in the Adult Education Fund for the current year primarily due to increased salary and benefit costs and decreased revenues due to elimination of the Licensed Practical Nursing program which was transferred to Moberly Area Community College. Expenses exceeded revenues in the Nutrition Services Fund by \$343,744 in the current year primarily due increased salary and benefit costs and purchases of equipment and deferred maintenance items that had been delayed for previous years. The District continues to closely monitor program expenses and continues to explore opportunities to improve revenues for both programs.

General Fund Budgetary Highlights

The District adopts a budget each year in June for the upcoming fiscal year. However, it is anticipated that budget amendments will be made periodically as additional information becomes available. For the current year, the budget for the General Fund was amended on five occasions for the following reasons:

- Increased property tax revenues \$176,961 based on the final assessed valuation.
- Increased Proposition C revenues \$433,410 based on statewide collections.
- Increased transportation revenues \$259,826 based on actual projected allocation by the state.
- Increased interest earnings based on better than expected returns.
- Increased foundation formula revenue based on actual projected allocation by the state and reported average daily attendance.
- Increased transfers to the Capital Projects Fund by \$314,425 to fund various departmental capital requests.
- Increased revenues and expenditures for other federal and state grants.

**COLUMBIA PUBLIC SCHOOL DISTRICT
MANAGEMENT'S DISCUSSION AND ANALYSIS
FOR THE YEAR ENDED JUNE 30, 2019
(UNAUDITED)**

Actual revenues in the General Fund were \$1,890,953 more than budgeted. Local revenues were more than budgeted due to increased interest revenues and state revenues were more than budgeted due to state foundation formula revenues being higher than anticipated. Actual expenditures were \$3,154,265 less than budgeted. Of this amount, \$457,709 was the result of unspent budgets for services and supplies related to utility and insurance expenses in Operation of Plant and \$390,947 was the result of unspent budgets for services and supplies related to Transportation. In addition, Regular Instruction and Special Instruction lines were underbudget due to changes in coding required by ESSA and lower than expected salary and benefit expenditures.

Capital Assets

As of June 30, 2019, the District had \$448,414,507 and \$117,539, net of accumulated depreciation, invested in land, buildings, building improvements, trailers and equipment in Governmental Activities and Business-Type Activities, respectively. This also includes construction in progress of \$47,557,377. (More detailed information regarding capital assets can be found in the notes to the basic financial statements, Note 9).

The District completed capital improvement projects totaling \$9,878,762. This amount consisted of over \$6.4 million for the Rock Bridge High School Stadium Renovation project.

The District has a number of older buildings in use for instructional purposes. Generally, the buildings have been well maintained and are in good condition. However, some buildings are still in need of renovations such as technology upgrades related to today's curriculum and administrative functions and safety and security enhancements.

Table 8 provides a summary of the District's capital assets as of June 30, 2019.

<p style="text-align: center;">Table 8 Capital Assets June 30, 2019 With Comparative Totals for June 30, 2018 (Net of Depreciation, In Thousands)</p>						
	Governmental Activities		Business-Type Activities		Total	
	2019	2018	2019	2018	2019	2018
Land	\$ 15,206	\$ 15,206	\$ -	\$ -	\$ 15,206	\$ 15,206
Construction in Progress	47,557	36,129	-	-	47,557	36,129
Buildings	351,359	355,474	-	-	351,359	355,474
Building Improvements	26,785	18,149	-	-	26,785	18,149
Mobile Classrooms	528	660	-	-	528	660
Equipment and Furniture	6,979	7,960	118	154	7,097	8,114
Total	\$ 448,414	\$ 433,578	\$ 118	\$ 154	\$ 448,532	\$ 433,732

**COLUMBIA PUBLIC SCHOOL DISTRICT
MANAGEMENT'S DISCUSSION AND ANALYSIS
FOR THE YEAR ENDED JUNE 30, 2019
(UNAUDITED)**

Debt Administration

As of June 30, 2019, the District had \$350,072,000 in general obligation bonds outstanding. The District issued \$30,000,000 in general obligation bonds in the current year. The \$30 million was authorized by the voters in April 2018. (More detailed information regarding long-term debt can be found in the notes to the basic financial statements, Note 12).

The outstanding general obligation bonds of the District have a Moody's rating of Aa1 with a negative outlook, which is the same rating as the prior year and indicates a high quality, low risk credit risk.

Economic Factors, Growth and Next Year's Budget

The community of Columbia continues to thrive although downward economic times have had an adverse impact state and nationwide. The three previous years have shown steadily increasing assessed values at 3.07% in 2016, 3.27% in 2017, and 3.36% in 2018. The preliminary assessed valuation increase for 2019, as reassessment year, is 4.98%. While existing property values are slowly recovering from 2009 and 2010 losses, new construction in Columbia, both privately and commercially, continues to rise. Student population for the District also continues to grow at diverse levels which require planning for additional learning space. To support additional growth and building needs, a \$30 million April 2018 ballot initiative was approved. These funds will be used primarily for the continued construction of a new middle school, expansion of elementary schools including the Locust Street Expressive Arts Elementary addition and renovation project and the Rock Bridge Elementary addition and renovation project, improving existing buildings, safety and security enhancements, and acquisition and installation of technology improvements. Current student enrollment projections indicate an average increase in student enrollment of nearly three percent over the next five years. With this information, the Long Range Facilities Committee, Finance Committee, and the Board are creating a 10 year plan for capital improvements and the required funding to support those improvements.

Historically, the District has relied on increases in state foundation formula funding each year, which generally, when combined with local assessed valuation, allowed for needed increases in operating expenses. In recent years, that funding has significantly declined and future funding has been in jeopardy due to state and federal budgetary constraints. Approximately 64 percent of the District's operating revenue comes from local sources, with increasing local support required each year due to decreasing state and federal support.

In April 2016, a 65 cent operating tax levy was approved by voters creating additional local revenue of approximately \$15 million for the operating funds. A portion of this revenue, 30 cents or approximately \$6.9 million, will be needed to maintain and continue current operations, including the opening of new school buildings, without resorting to deficit spending. Approximately \$7.2 million or 31 cents will be devoted to hiring and retaining high quality employees through salary increases. The remaining 4 cents or approximately \$900,000 will be used for student support and to promote AEO (Achievement, Enrichment, and Opportunity) for all students.

The Administration and Board of Education use a five-year model to project and manage the critical long-term health of the District. The priorities of the District including continued improvement of salaries and maintenance of benefit plans for employees as well as the opening of the new John Warner Middle School in the fall of 2020 are considered in the model. Growth in number of teachers and specialization of teachers in specific areas are also considered in long range planning. The Board of Education has also established a minimum Operating Fund Balance of 18 percent in order to effectively operate the District. The 2019-20 budget and the priorities and assumptions made in the five-year model meet that requirement.

During the year ended June 30, 2015, the District was required to implement GASB Statement 68, *Accounting and Financial Reporting for Pensions* and GASB Statement 71, *Pension Transition for Contributions Made Subsequent to the Measurement Date – An Amendment of GASB Statement 68*. The

**COLUMBIA PUBLIC SCHOOL DISTRICT
MANAGEMENT'S DISCUSSION AND ANALYSIS
FOR THE YEAR ENDED JUNE 30, 2019
(UNAUDITED)**

District contributes to the Public School Retirement System (PSRS) and the Public Education Employees Retirement System (PEERS) on behalf of its employees. Both systems are mandatory cost-sharing multiple employer plans and are considered defined benefit plans. GASB Statement 68 requires the liability of employers and non-employer contributing entities to employees for defined benefit pension plans (net pension liability) to be measured as the portion of the present value of projected benefit payments to be provided through the pension plan to current active and inactive employees that is attributed to those employees' past periods of service (total pension liability), less the amount of the pension plan's fiduciary assets. Previously, the District has financed and reported pension expenditures only equal to the total amounts paid to the retirement systems during the current period. GASB Statement 68, as amended by GASB Statement 71, improves the decision usefulness of information in employer and governmental non-employer contributing entity financial reports and will enhance its value for assessing the accountability and inter-period equity by requiring recognition of the entire net pension liability and a more comprehensive measure of pension expense. Decision usefulness and accountability is also enhanced through new note disclosures as seen in the notes to the basic financial statements, Note 10. The change in the outstanding net pension liability is reported in the government-wide financial statements and totals over \$6.2 million for the year ended June 30, 2019.

During the year ended June 30, 2018, the District was required to implement GASB Statement 75, *Accounting and Financial Reporting for Postemployment Benefits Other Than Pensions*. The statement replaces the previously issued GASB Statement 45. The Statement established standards for recognizing and measuring liabilities, deferred outflows of resources, deferred inflows of resources, and expenses/expenditures. From an accrual accounting perspective, the cost of OPEB generally should be associated with the periods in which the exchange occurs, rather than the period when the benefits are provided. In prior years, the District has financed OPEB on a pay-as-you-go basis and financial statements have not reported the financial effects of OPEB. GASB Statement 75 improves financial reporting by requiring recognition of OPEB cost (expense) over a period that approximates employees' years of service and by providing information about actuarial accrued liabilities associated with OPEB. It requires that most changes in the OPEB liability be reported in OPEB expense in the period of the change. Changes that are not included in OPEB expense are required to be report as deferred outflows of resources or deferred in flows of resources. The OPEB liability is recorded in the government-wide financial statements and totals \$38.3 million for the year ended June 30, 2019, an increase of nearly \$4.0 million from the previous year.

Contacting the District's Financial Management

This financial report is designed to provide a general overview of the Columbia Public School District's finances for all those with an interest in them. Questions concerning any of the information provided in this report or requests for additional information should be addressed to the Chief Financial Officer, Columbia Public School District, 1818 W. Worley Street, Columbia, MO 65203.

BASIC FINANCIAL STATEMENTS

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**COLUMBIA PUBLIC SCHOOL DISTRICT
STATEMENT OF NET POSITION
JUNE 30, 2019**

	Primary Government			Component Unit
	Governmental Activities	Business-Type Activities	Total	Columbia Public School District Foundation
ASSETS				
Cash and Cash Equivalents	\$ 175,904,270	\$ 2,209,486	\$ 178,113,756	\$ 173,895
Investments	7,994,933	-	7,994,933	1,258,246
Receivables (Net of Allowance for Uncollectibles)				
Local	165,452,398	69,728	165,522,126	-
State	36,548	-	36,548	-
Federal	4,093,508	336,502	4,430,010	-
Other	-	-	-	6,000
Inventories	453,287	188,436	641,723	-
Prepaid Expenses	2,623,498	-	2,623,498	-
Restricted Assets- Escrow Cash/Investments	41,017,097	-	41,017,097	-
Capital Assets (Net of Accumulated Depreciation)				
Land	15,206,185	-	15,206,185	-
Construction in Progress	47,557,377	-	47,557,377	-
Buildings	351,359,228	-	351,359,228	-
Building Improvements	26,785,266	-	26,785,266	-
Mobile Classrooms	528,408	-	528,408	-
Furniture and Equipment	6,978,043	117,539	7,095,582	-
Total Assets	845,990,046	2,921,691	848,911,737	1,438,141
DEFERRED OUTFLOWS OF RESOURCES				
Difference between expected and actual experience	8,733,135	-	8,733,135	-
Change in assumptions	33,242,263	-	33,242,263	-
Change in proportion and difference between employer contributions and proportionate share of contributions	8,679,950	-	8,679,950	-
Pension contributions made subsequent to measurement date	18,996,284	-	18,996,284	-
Net Deferrals for OPEB	541,782	16,274	558,056	-
Total deferred outflows of resources	70,193,414	16,274	70,209,688	-
LIABILITIES				
Accounts Payable	13,319,950	162,565	13,482,515	-
Accrued Salaries and Payroll Taxes	8,916,567	82,598	8,999,165	-
Accrued Interest Payable	4,124,119	413,811	4,537,930	-
Unearned Revenue	4,393,002	-	4,393,002	-
Noncurrent Liabilities				
Due within One Year	15,168,895	40,000	15,208,895	-
Due in More than One Year	370,426,547	189,441	370,615,988	-
OPEB Liability	37,217,899	1,076,969	38,294,868	-
Net Pension Liability	184,903,398	-	184,903,398	-
Total Liabilities	638,470,377	1,965,384	640,435,761	-
DEFERRED INFLOWS OF RESOURCES				
Difference between expected and actual experience	8,301,771	-	8,301,771	-
Net Difference between projected and actual earnings on pension plan investments	1,648,867	-	1,648,867	-
Change in proportion and difference between employer contributions and proportionate share of contributions	434,067	-	434,067	-
Deferred revenue - property taxes	4,241,799	-	4,241,799	-
Property taxes levied for subsequent year	151,830,113	-	151,830,113	-
Total deferred inflows of resources	166,456,617	-	166,456,617	-
NET POSITION				
Net investment in capital assets	156,797,413	117,539	156,914,952	-
Restricted for:				
Debt Service	25,748,207	-	25,748,207	-
Capital Projects	2,566,352	-	2,566,352	-
Teachers' Salaries and Benefits	5,283,097	-	5,283,097	-
Grants and Donations	2,723,982	-	2,723,982	-
Unrestricted	(81,862,585)	855,042	(81,007,543)	1,438,141
Total Net Position	\$ 111,256,466	\$ 972,581	\$ 112,229,047	\$ 1,438,141

**COLUMBIA PUBLIC SCHOOL DISTRICT
STATEMENT OF ACTIVITIES
FOR THE YEAR ENDED JUNE 30, 2019**

Functions/Programs	Expenses	Program Revenues		
		Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions
Primary Government:				
Governmental Activities				
Instruction				
Regular Instruction	\$ 88,457,685	\$ 128,904	\$ 418,787	\$ -
Special Education	35,383,598	-	15,065,050	-
Vocational Instruction	4,354,810	25,500	1,208,772	260,786
Student Activities - Athletics	3,544,933	622,347	-	-
Tuition to Other Districts	482,367	-	-	-
Total Instruction	<u>132,223,393</u>	<u>776,751</u>	<u>16,692,609</u>	<u>260,786</u>
Support Services				
Attendance	432,936	-	-	-
Guidance and Counseling	6,596,282	-	-	-
Health and Ancillary Services	4,748,920	-	-	-
Improvement of Instruction	7,108,024	-	691,139	-
Media Services	8,122,619	-	349,802	-
Board Services	529,734	-	-	-
General Administration	9,368,079	-	-	-
Building Administration	14,306,812	-	-	-
Business, Central Services	1,768,376	-	-	-
Operation of Plant	29,428,333	147,221	-	-
Pupil Transportation	12,858,779	-	2,253,101	-
Food Services	4,405	-	-	-
Adult Literacy	259,784	-	223,452	-
Community Services	6,660,414	589,478	1,154,931	-
Total Pupil Support Services	<u>102,193,497</u>	<u>736,699</u>	<u>4,672,425</u>	<u>-</u>
Non-Instruction/Support Services				
Interest Payments	12,512,127	-	-	-
Total Non-Instruction/Support Services	<u>12,512,127</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Governmental Activities	<u>246,929,017</u>	<u>1,513,450</u>	<u>21,365,034</u>	<u>260,786</u>
Business-Type Activities				
Food Services	9,572,367	2,869,895	6,315,155	-
Adult Education	1,211,785	702,328	224,593	-
Total Business-Type Activities	<u>10,784,152</u>	<u>3,572,223</u>	<u>6,539,748</u>	<u>-</u>
Total Primary Government	<u>\$ 257,713,169</u>	<u>\$ 5,085,673</u>	<u>\$ 27,904,782</u>	<u>\$ 260,786</u>
Component Unit				
Columbia Public School District Foundation	<u>\$ 137,376</u>	<u>\$ 135,785</u>	<u>\$ -</u>	<u>\$ -</u>

General Revenues

Taxes

Property Taxes, Levied for General Purposes

Property Taxes, Levied for Debt Services

Property Taxes, Levied for Capital Projects

Other Taxes

Allocation of Statewide Education Sales Tax

Federal and State Aid Not Restricted to Specific Purposes

Interest and Investment Earnings

Miscellaneous

Total General Revenues

Changes in Net Position

Net Position, July 1

Net Position, June 30

The notes to the basic financial statements are an integral part of this statement.

Net (Expenses) Revenues and Changes in Net Position			
Primary Government			Component Unit
Governmental Activities	Business- Type Activities	Total	Columbia Public School District Foundation
\$ (87,909,994)	\$ -	\$ (87,909,994)	\$ -
(20,318,548)	-	(20,318,548)	-
(2,859,752)	-	(2,859,752)	-
(2,922,586)	-	(2,922,586)	-
(482,367)	-	(482,367)	-
(114,493,247)	-	(114,493,247)	-
(432,936)	-	(432,936)	-
(6,596,282)	-	(6,596,282)	-
(4,748,920)	-	(4,748,920)	-
(6,416,885)	-	(6,416,885)	-
(7,772,817)	-	(7,772,817)	-
(529,734)	-	(529,734)	-
(9,368,079)	-	(9,368,079)	-
(14,306,812)	-	(14,306,812)	-
(1,768,376)	-	(1,768,376)	-
(29,281,112)	-	(29,281,112)	-
(10,605,678)	-	(10,605,678)	-
(4,405)	-	(4,405)	-
(36,332)	-	(36,332)	-
(4,916,005)	-	(4,916,005)	-
(96,784,373)	-	(96,784,373)	-
(12,512,127)	-	(12,512,127)	-
(12,512,127)	-	(12,512,127)	-
(223,789,747)	-	(223,789,747)	-
-	(387,317)	(387,317)	-
-	(284,864)	(284,864)	-
-	(672,181)	(672,181)	-
(223,789,747)	(672,181)	(224,461,928)	-
-	-	-	(1,591)
123,278,949	-	123,278,949	-
23,630,120	-	23,630,120	-
2,431,261	-	2,431,261	-
2,867,031	-	2,867,031	-
18,097,029	-	18,097,029	-
67,196,189	-	67,196,189	-
4,426,440	54,410	4,480,850	(87,016)
1,498,147	-	1,498,147	88
243,425,166	54,410	243,479,576	(86,928)
19,635,419	(617,771)	19,017,648	(88,519)
91,621,047	1,590,352	93,211,399	1,526,660
\$ 111,256,466	\$ 972,581	\$ 112,229,047	\$ 1,438,141

**COLUMBIA PUBLIC SCHOOL DISTRICT
BALANCE SHEET
GOVERNMENTAL FUNDS
JUNE 30, 2019**

	<u>General</u>	<u>Teachers</u>
ASSETS		
Cash and Cash Equivalents	\$ 73,325,744	\$ 8,119,876
Investments	-	-
Receivables (Net of Allowance for Uncollectibles)		
Local	55,776,088	81,089,740
State	-	-
Federal	1,813,015	2,164,071
Inventories	453,287	-
Prepaid Expenditures	2,512,013	-
Restricted Assets-Escrow Cash/Investments	-	-
Total Assets	<u>\$ 133,880,147</u>	<u>\$ 91,373,687</u>
LIABILITIES		
Accounts Payable	\$ 3,973,116	\$ 1,890,477
Accrued Salaries and Payroll Taxes	2,221,267	6,685,659
Unearned Revenue - Other	182,641	328,050
Total Liabilities	<u>6,377,024</u>	<u>8,904,186</u>
DEFERRED INFLOWS OF RESOURCES		
Property taxes levied for subsequent year	52,869,580	79,269,000
Total deferred inflows of resources	<u>52,869,580</u>	<u>79,269,000</u>
FUND BALANCES		
Nonspendable		
Inventories	453,287	-
Prepaid Expenditures	2,512,013	-
Restricted for		
Retirement of Debt - Cross Over Refunding Bonds	-	-
Retirement of Debt - General Obligation Bonds	-	-
Capital Improvements-Bond and Capital Lease Proceeds	-	-
Teachers' Salaries and Benefits	-	3,200,501
Grants and Donations	-	-
Capital Lease Payments	636,861	-
Assigned to		
Other Capital Projects	-	-
Unassigned	71,031,382	-
Total Fund Balances	<u>74,633,543</u>	<u>3,200,501</u>
Total Liabilities, Deferred Inflows of Resources and Fund Balances	<u>\$ 133,880,147</u>	<u>\$ 91,373,687</u>

The notes to the basic financial statements are an integral part of this statement

Governmental Fund Types

Debt Service	Capital Projects	Total Nonmajor Governmental Funds	Total Governmental Funds
\$ 25,771,293	\$ 51,759,609	\$ 2,729,094	\$ 161,705,616
-	7,994,933	-	7,994,933
25,915,396	2,640,813	1,325	165,423,362
-	-	36,548	36,548
-	-	116,422	4,093,508
-	-	-	453,287
-	-	1,325	2,513,338
41,017,097	-	-	41,017,097
\$ 92,703,786	\$ 62,395,355	\$ 2,884,714	\$ 383,237,689
\$ 1,500	\$ 5,034,279	\$ 151,091	\$ 11,050,463
-	-	9,641	8,916,567
-	-	-	510,691
1,500	5,034,279	160,732	20,477,721
25,546,140	2,628,991	-	160,313,711
25,546,140	2,628,991	-	160,313,711
-	-	-	453,287
-	-	1,325	2,513,338
41,017,097	-	-	41,017,097
26,139,049	-	-	26,139,049
-	52,234,789	-	52,234,789
-	-	-	3,200,501
-	-	2,722,497	2,722,497
-	795,406	160	1,432,427
-	1,701,890	-	1,701,890
-	-	-	71,031,382
67,156,146	54,732,085	2,723,982	202,446,257
\$ 92,703,786	\$ 62,395,355	\$ 2,884,714	

Amounts reported for governmental activities in the statement of net position are different because:

Capital assets (net of accumulated depreciation) used in governmental activities are not financial resources and, therefore, are not reported in the funds.

448,414,507

Some of the District's taxes will be collected after year end, but are not available soon enough to pay for the current period's expenditures and, therefore, are deferred in the funds.

4,241,799

Internal service funds are used by management to charge the costs of providing employee benefits to individual funds.

The assets and liabilities of the internal service funds are included in governmental activities in the statement of net position.

8,186,052

Net deferred outflows/(inflows) related to pensions are not due and payable in the current period and, therefore, are not reported in the funds.

59,266,927

Deferred outflows for change in assumption for OPEB are not due and payable in the current period, therefore, are not reported in the funds

541,782

Long-term liabilities, including bonds payable and accrued interest payable, are not due and payable in the current period and, therefore, are not reported in the funds.

(611,840,858)

Net position of governmental activities

\$ 111,256,466

COLUMBIA PUBLIC SCHOOL DISTRICT
STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES
GOVERNMENTAL FUNDS
FOR THE YEAR ENDED JUNE 30, 2019

	General	Teachers
REVENUES		
Local	\$ 64,715,361	\$ 81,655,073
County	968,795	592,515
State	21,410,564	52,937,507
Federal	4,207,686	6,518,160
Tuition From Other Districts	51,381	24,485
Total Revenues	91,353,787	141,727,740
EXPENDITURES		
Current		
Instruction		
Regular Instruction	8,667,578	75,597,869
Special Instruction	5,610,364	28,712,708
Vocational Instruction	514,459	3,466,276
Student Activities - Athletics	842,797	1,708,476
Tuition To Other Districts	-	482,367
Total Instruction	15,635,198	109,967,696
Pupil Support Services		
Attendance	419,835	-
Guidance and Counseling	578,936	5,686,666
Health and Ancillary Services	4,254,885	-
Improvement of Instruction	2,368,520	4,424,896
Media Services	3,914,572	3,780,785
Total Support Services	11,536,748	13,892,337
Administration		
Board Services	529,734	-
General Administration	6,708,963	2,372,964
Building Administration	4,493,902	9,250,484
Business, Central Services	1,407,705	369,473
Total Administration	13,140,304	11,992,921
Other		
Operation of Plant	21,050,583	-
Pupil Transportation	12,745,225	-
Food Services	-	-
Adult Literacy	19,628	-
Community Services	2,123,820	3,394,965
Total Other	35,939,256	3,394,965
Debt Service		
Principal	-	-
Interest and Fees	-	-
Bond Issuance Costs	-	-
Total Debt Service	-	-
Capital Outlay and Construction		
Furniture and Equipment	-	-
Vehicles	-	-
Land and Site Improvements	-	-
Building Additions and Renovations	-	-
Total Capital Outlay and Construction	-	-
Total Expenditures	76,251,506	139,247,919
REVENUES OVER (UNDER) EXPENDITURES	15,102,281	2,479,821
OTHER FINANCING SOURCES (USES)		
General Obligation Bonds Issued	-	-
Premium on Bonds Issued	-	-
Transfers In	-	37,505
Transfers Out	(1,880,155)	-
Total Other Financing Sources (Uses)	(1,880,155)	37,505
NET CHANGES IN FUND BALANCES	13,222,126	2,517,326
FUND BALANCES, JULY 1	61,411,417	683,175
FUND BALANCES, JUNE 30	\$ 74,633,543	\$ 3,200,501

The notes to the basic financial statements are an integral part of this statement.

Governmental Fund Types

Debt Service	Capital Projects	Total Nonmajor Governmental Funds	Total Governmental Funds
\$ 25,412,704	\$ 3,744,220	\$ 2,944,785	\$ 178,472,143
308,082	10,735	-	1,880,127
-	268,419	708,382	75,324,872
157,838	6,885	591,080	11,481,649
-	-	-	75,866
<u>25,878,624</u>	<u>4,030,259</u>	<u>4,244,247</u>	<u>267,234,657</u>
-	-	685,386	84,950,833
-	-	209,530	34,532,602
-	-	26,679	4,007,414
-	-	879,063	3,430,336
-	-	-	482,367
<u>-</u>	<u>-</u>	<u>1,800,658</u>	<u>127,403,552</u>
-	-	-	419,835
-	-	15,636	6,281,238
-	-	-	4,254,885
-	-	78,125	6,871,531
-	-	143,411	7,838,768
<u>-</u>	<u>-</u>	<u>237,172</u>	<u>25,666,257</u>
-	-	-	529,734
-	-	-	9,081,927
-	-	-	13,744,386
-	-	17,434	1,794,612
<u>-</u>	<u>-</u>	<u>17,434</u>	<u>25,150,659</u>
-	-	-	21,050,583
-	-	107,288	12,852,513
-	-	4,405	4,405
-	-	235,958	255,586
-	-	939,626	6,458,411
<u>-</u>	<u>-</u>	<u>1,287,277</u>	<u>40,621,498</u>
11,810,000	758,019	340,000	12,708,019
13,265,317	44,778	290,645	13,600,740
-	140,950	-	140,950
<u>24,875,317</u>	<u>943,747</u>	<u>630,645</u>	<u>26,449,709</u>
-	1,118,916	-	1,118,916
-	184,955	-	184,955
-	1,969,774	-	1,969,774
-	20,566,068	-	20,566,068
-	23,839,713	-	23,839,713
<u>24,875,317</u>	<u>24,783,460</u>	<u>3,973,186</u>	<u>269,131,388</u>
1,003,307	(20,753,201)	271,061	(1,896,731)
-	30,000,000	-	30,000,000
-	1,367,670	-	1,367,670
-	2,099,883	-	2,137,388
-	-	(183,249)	(2,063,404)
<u>-</u>	<u>33,467,553</u>	<u>(183,249)</u>	<u>31,441,654</u>
1,003,307	12,714,352	87,812	29,544,923
66,152,839	42,017,733	2,636,170	172,901,334
<u>\$ 67,156,146</u>	<u>\$ 54,732,085</u>	<u>\$ 2,723,982</u>	<u>\$ 202,446,257</u>

**COLUMBIA PUBLIC SCHOOL DISTRICT
RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES, AND
CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS
TO THE STATEMENT OF ACTIVITIES
FOR THE YEAR ENDED JUNE 30, 2019**

Amounts reported for governmental activities in the Statement of Activities are different because:

Net changes in fund balances of total governmental funds	\$ 29,544,923
Governmental funds report capital outlays as expenditures. However, in the Statement of Activities the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense. This is the amount by which capital outlays exceeded depreciation in the current period	14,836,145
Revenues in the Statement of Activities that do not provide current financial resources are not reported in the funds	(113,401)
The issuance of long-term debt (bonds, leases) provides current financial resources to governmental funds, while the repayment of the principal of long-term debt consumes the current financial resources of governmental funds. Neither transaction, however, has any effect on net assets. This amount reflects payments made on outstanding bonds in the current period	(17,291,981)
Additional expenses for bond interest payable reported in the Statement of Activities do not require the use of current financial resources and, therefore, are not reported as expenditures in the governmental funds	(225,539)
Expenses/revenues for premiums, discounts, and similar items related to the issuance of debt are reported in the governmental funds at the time of issuance, and are deferred and amortized in the Statement of Activities	87,432
Expenses related to the increase of the liability for compensated absences reported in the Statement of Activities are reported as expenditures in the governmental funds	(429,871)
Expenses related to the increase of the liability for other postemployment benefits reported in the Statement of Activities do not require the use of current financial resources and, therefore, are not reported in the governmental funds	(2,137,802)
Expenses related to the increase/(decrease) for net pension liability do not require the use of current financial resources and, therefore, are not reported as expenditures in the governmental funds.	(6,146,944)
Internal service funds are used by the District to charge the costs of employee benefits to individual funds. The change in net position of internal service funds is reported with governmental activities	1,512,457
Change in net position of governmental activities	\$ <u>19,635,419</u>

The notes to the basic financial statements are an integral part of this statement.

**COLUMBIA PUBLIC SCHOOL DISTRICT
GENERAL FUND
STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL
FOR THE YEAR ENDED JUNE 30, 2019**

	Budgeted Amounts			Variance with
	Original	Final	Actual	Final Budget
REVENUES				
Local	\$ 63,287,909	\$ 63,898,280	\$ 64,715,361	\$ 817,081
County	1,100,176	1,100,176	968,795	(131,381)
State	20,405,048	21,128,421	21,410,564	282,143
Federal	3,540,392	3,214,457	4,207,686	993,229
Tuition From Other Districts	121,500	121,500	51,381	(70,119)
Total Revenues	<u>88,455,025</u>	<u>89,462,834</u>	<u>91,353,787</u>	<u>1,890,953</u>
EXPENDITURES				
Current				
Instruction				
Regular Instruction	10,274,137	9,631,368	8,667,578	963,790
Special Instruction	9,361,609	6,086,355	5,610,364	475,991
Vocational Instruction	575,500	506,834	514,459	(7,625)
Student Activities - Athletics	865,222	881,623	842,797	38,826
Total Instruction	<u>21,076,468</u>	<u>17,106,180</u>	<u>15,635,198</u>	<u>1,470,982</u>
Pupil Support Services				
Attendance	372,273	372,273	419,835	(47,562)
Guidance and Counseling	386,014	468,501	578,936	(110,435)
Health and Ancillary Services	4,250,166	4,250,166	4,254,885	(4,719)
Improvement of Instruction	3,110,202	2,822,559	2,368,520	454,039
Media Services	6,920,014	4,398,571	3,914,572	483,999
Total Support Services	<u>15,038,669</u>	<u>12,312,070</u>	<u>11,536,748</u>	<u>775,322</u>
Administration				
Board Services	704,000	702,000	529,734	172,266
General Administration	3,732,657	6,444,971	6,708,963	(263,992)
Building Administration	4,437,491	4,436,139	4,493,902	(57,763)
Business, Central Services	1,379,253	1,508,928	1,407,705	101,223
Total Administration	<u>10,253,401</u>	<u>13,092,038</u>	<u>13,140,304</u>	<u>(48,266)</u>
Other				
Operation of Plant	22,502,336	21,508,292	21,050,583	457,709
Pupil Transportation	13,148,757	13,136,172	12,745,225	390,947
Adult Literacy	13,980	13,980	19,628	(5,648)
Community Services	2,495,591	2,237,039	2,123,820	113,219
Total Other	<u>38,160,664</u>	<u>36,895,483</u>	<u>35,939,256</u>	<u>956,227</u>
Total Expenditures	<u>84,529,202</u>	<u>79,405,771</u>	<u>76,251,506</u>	<u>3,154,265</u>
REVENUES OVER EXPENDITURES	<u>3,925,823</u>	<u>10,057,063</u>	<u>15,102,281</u>	<u>5,045,218</u>
OTHER FINANCING USES				
Transfers Out	<u>(1,533,441)</u>	<u>(6,417,523)</u>	<u>(1,880,155)</u>	<u>4,537,368</u>
NET CHANGE IN FUND BALANCE	<u>2,392,382</u>	<u>3,639,540</u>	<u>13,222,126</u>	<u>9,582,586</u>
FUND BALANCE, JULY 1	<u>61,411,417</u>	<u>61,411,417</u>	<u>61,411,417</u>	<u>-</u>
FUND BALANCE, JUNE 30	<u>\$ 63,803,799</u>	<u>\$ 65,050,957</u>	<u>\$ 74,633,543</u>	<u>\$ 9,582,586</u>

The notes to the basic financial statements are an integral part of this statement.

**COLUMBIA PUBLIC SCHOOL DISTRICT
TEACHERS FUND
STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL
FOR THE YEAR ENDED JUNE 30, 2019**

	Budgeted Amounts		Actual	Variance with Final Budget
	Original	Final		
REVENUES				
Local	\$ 81,574,392	\$ 82,022,571	\$ 81,655,073	\$ (367,498)
County	654,191	654,191	592,515	(61,676)
State	48,265,955	49,586,503	52,937,507	3,351,004
Federal	5,512,558	6,012,584	6,518,160	505,576
Tuition From Other Districts	211,500	211,500	24,485	(187,015)
Total Revenues	<u>136,218,596</u>	<u>138,487,349</u>	<u>141,727,740</u>	<u>3,240,391</u>
EXPENDITURES				
Current				
Instruction				
Regular Instruction	74,987,630	75,642,994	75,597,869	45,125
Special Instruction	27,493,249	29,605,824	28,712,708	893,116
Vocational Instruction	3,577,601	3,577,601	3,466,276	111,325
Student Activities - Athletics	1,666,961	1,666,961	1,708,476	(41,515)
Tuition To Other Districts	450,000	450,000	482,367	(32,367)
Total Instruction	<u>108,175,441</u>	<u>110,943,380</u>	<u>109,967,696</u>	<u>975,684</u>
Pupil Support Services				
Guidance and Counseling	5,496,801	5,550,015	5,686,666	(136,651)
Improvement of Instruction	4,479,081	4,600,258	4,424,886	175,372
Media Services	3,582,324	3,795,225	3,780,785	14,440
Total Support Services	<u>13,558,206</u>	<u>13,945,498</u>	<u>13,892,337</u>	<u>53,161</u>
Administration				
General Administration	1,369,662	2,551,872	2,372,964	178,908
Building Administration	9,470,691	9,470,691	9,250,484	220,207
Business, Central Services	246,735	371,735	369,473	2,262
Total Administration	<u>11,087,088</u>	<u>12,394,298</u>	<u>11,992,921</u>	<u>401,377</u>
Other				
Community Services	3,020,932	3,368,226	3,394,965	(26,739)
Total Other	<u>3,020,932</u>	<u>3,368,226</u>	<u>3,394,965</u>	<u>(26,739)</u>
Total Expenditures	<u>135,841,667</u>	<u>140,651,402</u>	<u>139,247,919</u>	<u>1,403,483</u>
REVENUES OVER (UNDER) EXPENDITURES	376,929	(2,164,053)	2,479,821	4,643,874
OTHER FINANCING SOURCES				
Transfers In	-	4,569,657	37,505	(4,532,152)
NET CHANGE IN FUND BALANCE	376,929	2,405,604	2,517,326	111,722
FUND BALANCE, JULY 1	683,175	683,175	683,175	-
FUND BALANCE, JUNE 30	\$ <u>1,060,104</u>	\$ <u>3,088,779</u>	\$ <u>3,200,501</u>	\$ <u>111,722</u>

The notes to the basic financial statements are an integral part of this statement.

COLUMBIA PUBLIC SCHOOL DISTRICT
STATEMENT OF NET POSITION
PROPRIETARY FUNDS
JUNE 30, 2019

	Business-Type Activities- Nonmajor Enterprise Funds	Governmental Activities- Internal Service Funds
ASSETS		
Current Assets		
Cash and Cash Equivalents	\$ 2,209,486	\$ 14,198,654
Receivables (Net of Allowance for Uncollectibles)		
Local	69,728	29,036
Federal	336,502	-
Inventories	188,436	-
Prepaid Expenses	-	110,160
Total Current Assets	<u>2,804,152</u>	<u>14,337,850</u>
Noncurrent Assets		
Capital Assets (Net of Accumulated Depreciation)		
Furniture and Equipment	117,539	-
Total Noncurrent Assets	<u>117,539</u>	<u>-</u>
Total Assets	<u>2,921,691</u>	<u>14,337,850</u>
DEFERRED OUTFLOWS OF RESOURCES		
Net Deferrals for OPEB	<u>16,274</u>	<u>-</u>
LIABILITIES		
Current Liabilities		
Accounts Payable	162,565	2,269,487
Accrued Salaries and Payroll Taxes	82,598	-
Unearned Revenue	413,811	3,882,311
Total Current Liabilities	<u>658,974</u>	<u>6,151,798</u>
Noncurrent Liabilities		
Compensated Absences	229,441	-
Postemployment Benefits	1,076,969	-
Total Noncurrent Liabilities	<u>1,306,410</u>	<u>-</u>
Total Liabilities	<u>1,965,384</u>	<u>6,151,798</u>
NET POSITION		
Invested in Capital Assets	117,539	-
Unrestricted	855,042	8,186,052
Total Net Position	<u>\$ 972,581</u>	<u>\$ 8,186,052</u>

The notes to the basic financial statements are an integral part of this statement.

COLUMBIA PUBLIC SCHOOL DISTRICT
STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET POSITION
PROPRIETARY FUNDS
FOR THE YEAR ENDED JUNE 30, 2019

	Business-Type Activities- Nonmajor Enterprise Funds	Governmental Activities- Internal Service Funds
OPERATING REVENUES		
Food Sales	\$ 2,869,895	\$ -
Tuition	702,328	-
Insurance Premiums	-	30,149,978
Total Operating Revenues	<u>3,572,223</u>	<u>30,149,978</u>
OPERATING EXPENSES		
Food Purchased	3,570,971	-
Salaries and Wages	3,838,936	232,845
Fringe Benefits	1,699,931	77,902
Supplies	716,840	59
Purchased Services	152,373	180,219
Travel	15,310	-
Repairs	63,154	-
Donated Commodities Used	468,788	-
Financial Aid	215,128	-
Excess Loss Insurance	-	416,694
Administration Fees	-	392,561
Benefits Paid/Accrued	-	27,607,324
Depreciation	36,569	-
Total Operating Expenses	<u>10,778,000</u>	<u>28,907,604</u>
OPERATING INCOME (LOSS)	<u>(7,205,777)</u>	<u>1,242,374</u>
NONOPERATING REVENUES		
State Assistance	86,714	-
Federal Assistance	5,984,246	-
Earnings on Investments	54,410	270,083
Donated Commodities	468,788	-
Total Nonoperating Revenues	<u>6,594,158</u>	<u>270,083</u>
INCOME (LOSS) BEFORE TRANSFERS	(611,619)	1,512,457
TRANSFERS OUT	<u>(6,152)</u>	<u>-</u>
CHANGES IN NET POSITION	(617,771)	1,512,457
NET POSITION, JULY 1	<u>1,590,352</u>	<u>6,673,595</u>
NET POSITION, JUNE 30	<u>\$ 972,581</u>	<u>\$ 8,186,052</u>

The notes to the basic financial statements are an integral part of this statement.

**COLUMBIA PUBLIC SCHOOL DISTRICT
STATEMENT OF CASH FLOWS
PROPRIETARY FUNDS
FOR THE YEAR ENDED JUNE 30, 2019**

	Business-Type Activities- Nonmajor Enterprise Funds	Governmental Activities- Internal Service Funds
CASH FLOWS FROM OPERATING ACTIVITIES		
Cash Received from Sales/Tuition/Premiums	\$ 3,683,109	\$ 8,583,985
Cash Received from Interfund Charges for Risk Management Services	-	22,060,053
Cash Payments for Supplies and Services	(4,720,632)	(1,012,020)
Cash Payments to Employees for Services	(5,473,588)	(310,747)
Cash Payments for Claims/Benefits	-	(27,446,273)
Net Cash From Operating Activities	<u>(6,511,111)</u>	<u>1,874,998</u>
CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES		
Federal/State Assistance	6,115,943	-
Transfers to other Funds	(6,152)	-
Net Cash From Noncapital Financing Activities	<u>6,109,791</u>	<u>-</u>
CASH FLOWS FROM INVESTING ACTIVITIES		
Interest on Investments	54,410	270,083
Investments Matured or Sold	-	742,717
Net Cash From Investing Activities	<u>54,410</u>	<u>1,012,800</u>
NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS	(346,910)	2,887,798
CASH AND CASH EQUIVALENTS, JULY 1	<u>2,556,396</u>	<u>11,310,856</u>
CASH AND CASH EQUIVALENTS, JUNE 30	<u>\$ 2,209,486</u>	<u>\$ 14,198,654</u>
RECONCILIATION OF OPERATING INCOME (LOSS) TO NET CASH FROM OPERATING ACTIVITIES		
Operating Income (Loss)	\$ (7,205,777)	\$ 1,242,374
Adjustments to Reconcile Operating Income (Loss) to Net		
Cash From Operating Activities		
Depreciation	36,569	-
Donated Commodities Used	468,788	-
Change in Assets and Liabilities		
(Increase) Decrease in Receivables	110,886	418,767
(Increase) Decrease in Inventories	(40,884)	-
Increase in Prepaid Expenses	-	(22,487)
Increase (Decrease) in Accounts Payable and Accrued Liabilities	(8,114)	161,051
Increase in Unearned Revenue	71,433	75,293
Increase in Compensated Absences Payable	(8,230)	-
Increase in Other Postemployment Benefits Payable	64,218	-
Net Cash From Operating Activities	<u>\$ (6,511,111)</u>	<u>\$ 1,874,998</u>
SCHEDULE OF NONCASH NONCAPITAL FINANCING ACTIVITIES		
Donated commodities received	\$ 518,756	\$ -
Donated commodities used	\$ 468,788	\$ -

The notes to the basic financial statements are an integral part of this statement.

**COLUMBIA PUBLIC SCHOOL DISTRICT
STATEMENT OF FIDUCIARY ASSETS AND LIABILITIES - AGENCY
STUDENT ACTIVITY FUND
JUNE 30, 2019**

ASSETS

Cash	\$ 1,358,178
Total Assets	\$ <u>1,358,178</u>

LIABILITIES

Accounts Payable	\$ 77,254
Due to Student Groups	1,280,924
Total Liabilities	\$ <u>1,358,178</u>

The notes to the basic financial statements are an integral part of this statement.

**COLUMBIA PUBLIC SCHOOL DISTRICT
NOTES TO THE BASIC FINANCIAL STATEMENTS
JUNE 30, 2019**

Note 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The financial statements of the Columbia Public School District (District) and its component unit have been prepared in conformity with accounting principles generally accepted in the United States, as applied to government units. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting-body for establishing governmental accounting and financial reporting principles. The significant accounting policies of the District are described below.

Reporting Entity

Primary government – The District is governed by an elected seven-member board. The Columbia School District Board of Education (Board) is the basic level of government that has financial accountability and control over all activities related to public school education in the District. The accompanying financial statements present the activities of the District and its component unit, for which the District is considered to be financially accountable. The component unit is reported in a separate column in the government-wide financial statements to emphasize that it is legally separate from the government. The District is not a component unit of another reporting entity.

Blended component unit – The Columbia Public Schools Facilities Authority (Authority) was formed to facilitate financing for the construction and acquisition of the Neil C. Aslin Administration Building and the Early Childhood Discovery Center. Due to the substantive economic relationship between the Authority and the District, the financing activities of the Authority are included in the accompanying basic financial statements. Separate financial statements for the Authority are not published. The Authority is reported as a non-major governmental fund.

Discretely presented component unit – The Columbia Public School District Foundation (Foundation) provides annual program grants to the District from funds raised through its own fundraising efforts. Generally accepted accounting principles provide guidance to determine whether certain organizations for which the District is not financially accountable should be reported as a component unit based on the nature and significance of the relationship. The District has determined that the Foundation meets this definition for inclusion in the District's financial statements as a component unit. The Foundation is a nonprofit organization and it follows guidance of the Financial Accounting Standards Board for its financial reporting. As such, certain revenue recognition criteria and presentation features are different from GASB revenue recognition and presentation features. No modifications have been made to the Foundation's audited financial information as it is presented. The Foundation's fiscal year ends on December 31, and the accompanying financial statements include financial information for its fiscal year ended December 31, 2018.

Government-wide and Fund Financial Statements

Government-wide Statements:

The Statement of Net Position and the Statement of Activities present financial information on all the nonfiduciary activities of the District and its component unit. Eliminations have been made to minimize the double counting of internal transactions. These statements distinguish between the governmental and business-type activities of the District. Governmental activities generally are financed through taxes, intergovernmental revenues, and other nonexchange transactions. Business-type activities are financed in part by fees charged to external parties. Likewise, the primary government is reported separately from the legally separate component unit.

The Statement of Activities demonstrates the degree to which the direct expenses of a given function or segment are offset by program revenues. Direct expenses are those that are specifically associated with and are clearly identifiable to a particular function. Program revenues include: a) charges paid by customers for goods or services offered by the programs and, b) grants and contributions that are restricted to meeting the operational or capital requirements of a particular program. Revenues that are not classified as program revenues, including all taxes, are presented as general revenues.

**COLUMBIA PUBLIC SCHOOL DISTRICT
NOTES TO THE BASIC FINANCIAL STATEMENTS
JUNE 30, 2019**

Fund Financial Statements:

During the year, the District segregates transactions related to certain functions or activities into separate funds in order to aid financial management and to demonstrate legal compliance. Fund financial statements are designed to present financial information of the District at this more detailed level. The focus of governmental and enterprise fund financial statements is on major funds. Each major fund is presented in a separate column. Nonmajor funds are aggregated and presented in a single column. The internal service funds are aggregated and presented in a single column on the face of the proprietary fund statements. The fiduciary fund is reported by type.

Fund Accounting

The District uses funds to maintain its financial records during the year. A fund is defined as a fiscal and accounting entity with a self-balancing set of accounts. The three categories of funds are governmental, proprietary, and fiduciary.

Governmental Funds

Governmental funds are those through which most governmental functions typically are financed. Governmental fund reporting focuses on the sources, uses, and balances of current financial resources. Expendable assets are assigned to the various governmental funds according to the purposes for which they may or must be used. Current liabilities are assigned to the fund from which they will be paid. The difference between governmental fund assets and liabilities is reported as fund balance. The following are the District's major governmental funds:

General Fund - The General Fund is the operating fund of the District and is used to account for all financial resources except those required to be accounted for in another fund.

Teachers Fund - The Teachers Fund is required to be established by state law and is used for the payment of salaries and insurance benefits for certificated personnel. The fund's revenues include property taxes, investment income, and county, state, and federal aid. The fund is also used to account for certain tuition payments made between school districts.

Debt Service Fund - The Debt Service Fund accounts for the revenue collected from local taxation and allocated state aid for the payment of principal and interest on bonded indebtedness.

Capital Projects Fund - The Capital Projects Fund accounts for expenditures from the proceeds of bond issues, investment income earned on the proceeds and other revenues designated for acquisition or construction of major capital assets. The expenditures include major capital outlay projects and equipment purchases for instructional and support programs.

The Grants and Donations fund of the District accounts for grants, contributions, and other resources that are restricted for a particular purpose. The Columbia Public Schools Facility Authority fund accounts for the activities of the Authority, a blended component unit of the District.

Proprietary Funds

Proprietary funds focus on the determination of changes in net position, financial position, and cash flows and are classified as either enterprise or internal service.

Enterprise Funds - Enterprise funds may be used to account for any activity for which a fee is charged to external users for goods and services. The District has no major enterprise funds. The *Food Services Fund*, which accounts for the financial transactions related to the food service operation of the District, and the *Adult Education Fund*, which accounts for the financial transactions related to certain educational programs for adults, are the District's only enterprise funds and are presented as nonmajor funds.

**COLUMBIA PUBLIC SCHOOL DISTRICT
NOTES TO THE BASIC FINANCIAL STATEMENTS
JUNE 30, 2019**

Internal Service Funds - Internal service funds account for the financing of services provided by one department or agency to other departments or agencies of the District on a cost-reimbursement basis. These funds were established to account for the District's self-funded employee benefits programs, which are medical, dental, and workers' compensation. The premiums received by the internal service funds are transferred from other funds as an expense related to personal service. Claims paid, direct insurance payments, and administrative costs are expenses of these funds.

Fiduciary Fund

Fiduciary fund reporting focuses on net position and changes in net position. The fiduciary fund category is split into four classifications: pension trust funds, investment trust funds, private-purpose trust funds, and agency funds. Trust funds are used to account for assets held by the District under a trust agreement for individuals, private organizations, or other governments and are, therefore, not available to support the District's own programs. Agency funds are custodial in nature (assets equal liabilities) and do not involve measurement or results of operations. The District's only fiduciary fund is an agency fund, which is used to account for the financial activities of various student groups.

Basis of Accounting, Measurement Focus, and Financial Statement Presentation

Basis of accounting refers to when revenues and expenditures or expenses are recognized in the accounts and reported in the financial statements. Basis of accounting relates to the timing of the measurements made, regardless of the measurement focus applied.

The government-wide financial statements are prepared using the economic resources measurement focus and the accrual basis of accounting, as are the proprietary fund statements. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of the related cash flows. Property taxes are recognized as revenues in the year for which they are levied (See Note 4). The District's allocation of the statewide education sales tax is recognized as revenue in the year of the underlying sale. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the District considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due.

Property taxes, allocations from the statewide education sales tax, interest, fines and forfeitures, and certain grants associated with the current fiscal period are all considered to be susceptible to accrual and so have been recognized as revenues of the current fiscal period. All other revenue items are considered to be measurable and available only when cash is received by the District. Measurable, but unavailable, revenues are reported as deferred revenue, as is the fair value of unused donated commodities.

The effect of interfund activity has been eliminated from the government-wide financial statements; however, the effects of interfund services provided and used have not been eliminated.

Amounts reported as program revenues include: 1) charges to customers for goods, services, or privileges provided, 2) operating grants and contributions, and 3) capital grants and contributions. Internally designated resources are reported as general revenues rather than as program revenues. Likewise, general revenues include all taxes.

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Proprietary funds distinguish between operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principle ongoing operations. The principle operating revenues of the Food Services Fund, the Adult Education Fund, and the Internal Service Funds include charges for meals, tuition, and insurance premiums, respectively. Operating expenses include the cost of providing meals (food and personal services), the cost of classes for adult education (personal services, financial aid, and supplies), and expenses related to providing employee benefits (personal services, professional fees, and direct benefit payments), respectively. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

When both restricted and unrestricted resources are available for use, it is the District's policy to use restricted resources first, and then unrestricted resources as they are needed.

Fiduciary funds focus on net position and changes in net position. The only fiduciary fund type reported by the District is an agency fund. The agency fund has no measurement focus but utilizes the accrual basis of accounting for reporting its assets and liabilities.

Deposits and Investments

The District's cash and cash equivalents are considered to be cash on hand, demand deposits, and short-term investments with original maturities of three months or less from the date of acquisition.

Cash balances from all funds, except the Debt Service Fund and Internal Service Funds, are combined and invested to the extent available in short-term securities. State laws require that all deposits of the Debt Service Fund be kept separate and apart from all other funds of the District. Earnings from such investments are allocated to each fund on the basis of the applicable cash balance participation by each fund. Separate accounts are maintained for the Debt Service Fund and the Internal Service Funds. Interest is deposited directly into these accounts. State statutes authorize the District to invest in obligations of the United States government or any agency or instrumentality, including repurchase agreements; bonds of the State of Missouri, or the United States, or of any wholly owned corporation of the United States, and other short-term obligations of the United States; under limited circumstances commercial paper and banker's acceptances; and deposit accounts with insured financial institutions, provided the accounts are entirely insured by the Federal Deposit Insurance Corporation (FDIC) or collateralized with government securities that have a fair value exceeding the deposit amount.

Cash balances of the component unit are invested in accordance with the Foundation Board's investment policy that authorizes investments in stocks, bonds, money market accounts, and deposit accounts with insured financial institutions. The Foundation is a legally separate entity and is not bound by the same state laws that address the District's deposits and investments.

Investments for the District are stated at amortized cost, which approximates fair value. Investments recorded at amortized cost include investments in U.S. Treasury, agency and instrumentality obligations with a remaining maturity of one year or less at the time of acquisition. Non-negotiable certificates of deposit are also carried at amortized cost.

Investments for the component unit are stated at fair value.

Receivables

Receivables are reported by source. Local receivables include property taxes, allocations of the statewide education sales tax, and other receivables generated by the District's operations. State receivables include receivables related to funding the District receives from the State. Federal receivables include amounts due to the District from federal grants.

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Inventories and Prepaid Items

Inventories are stated at average cost. Inventories of supplies in the General Fund are accounted for using the consumption method. Under this method, the materials are reported as a financial resource when acquired and recognized as expenditures when used.

Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items in both government-wide and fund financial statements. Prepaid items are accounted for using the consumption method.

Reported inventories and prepaid items at year-end are offset by a fund balance reserve account, since they do not represent expendable financial resources, even though they are a component of total assets.

Inventory of the Food Services Fund is recorded as an expense when such items are used.

Capital Assets

Capital assets, which include Land, Buildings, Building Improvements, Construction in Progress, Mobile Classroom Trailers, and Furniture and Equipment, are reported in the applicable governmental or business-type activity column of the government-wide financial statements. Capital assets purchased from proprietary funds are recorded in the proprietary fund financial statements. The District defines capital assets as assets with an initial, individual cost of more than \$5,000 and an estimated useful life in excess of one year for Furniture and Equipment, and \$50,000 for other assets. All land purchases are capitalized. Such assets are recorded at historical cost or estimated historical cost if actual historical cost is not available. Donated capital assets are recorded at acquisition value at the date of donation. The District does not own any infrastructure.

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend assets' lives are not capitalized.

Capital assets being constructed and in progress as of the date of the financial statements are reported as Construction in Progress.

All reported capital assets except Land and Construction in Progress are depreciated using the straight-line method over the following useful lives and with the following salvage values:

Capital Asset Type	Estimated Useful Life	Salvage Value
Buildings	75 years	25%
Building Improvements	20 years	0%
Mobile Classroom Trailers	25 years	0%
Furniture and Equipment	10 years	0%

Long-Term Obligations

In the government-wide financial statements, long-term debt and other obligations are reported as liabilities in the applicable governmental activities Statement of Net Position. Bond premiums and discounts are deferred and amortized over the life of the bonds using the straight line method. Bonds payable are reported net of the applicable bond premium or discount.

In the fund financial statements, governmental fund types recognize bond premiums and discounts during the current period. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources while discounts are reported as other financing uses.

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Compensated Absences

An accrual for certain salary related payments associated with annual leave and an accrual for sick leave is included in the compensated absences liability at year-end. The District's compensated absences liability at June 30 consists of accumulated vacation pay, vested sick leave, and certain salary related payments such as Social Security and Medicare.

All 12-month employees are eligible for vacation pay. Vacation pay is fully vested when earned. District employees are entitled to sick leave at the rate of one day per month of full-time service.

Employees are not compensated for unused sick leave upon termination of employment; however, upon retirement, unused sick leave is paid at the substitute rate for that position based on the number of days accumulated.

Employees of record June 30, 2011

A staff member who has completed a period of five continuous years of employment for his/her position(s), who has resigned and is eligible for retirement benefits under the Public School Retirement System of Missouri or the Public Education Employee Retirement System of Missouri, or is eligible for total disability under Social Security, or is eligible for Social Security due to age, and has not previously retired from the district, is eligible for compensation for accumulated days of sick leave. The compensation shall be determined by multiplying the total number of accumulated days of sick leave by the applicable standard daily compensation rate for substitute personnel.

Employees hired on or after July 1, 2011.

A staff member who has completed a period of 15 continuous years of employment for his/ her position(s), who has resigned and is eligible for retirement benefits under the Public School Retirement System (PSRS) of Missouri or the Public Education Employee Retirement System (PEERS) of Missouri, or is eligible for total disability under Social Security, or is eligible for Social Security due to age, is eligible for compensation for accumulated days of sick leave up to 120 days. The compensation shall be determined by multiplying the total number of accumulated days of sick leave (not to exceed 120 days) by the applicable standard daily compensation rate for substitute personnel. Any days accrued beyond 120 will be paid out at half the standard daily sub rate.

A liability for compensated absences and other post-employment benefits is reported in the government-wide financial statements and in the proprietary fund financial statements. A liability for these amounts is reported in the governmental fund financial statements only if they have matured, for example, as a result of employee resignations and retirements.

Deferred Outflows of Resources

In addition to assets, the Statement of Net Position reports a separate section for deferred outflows of resources. This separate financial statement element, deferred outflows of resources, represents a consumption of net position that applies to a future period and so will not be recognized as an outflow of resources (expense/expenditure) until then. The District has multiple items that qualify for reporting in this category, all related to the determination of net pension liability. These include the pension contributions made after the measurement date of the actuarial valuation, difference between expected and actual experience, difference between projected and actual earnings on pension plan investments, and change in proportion, difference between employer contributions and proportionate share of contributions, and net deferrals for OPEB.

Deferred Inflows of Resources

In addition to liabilities, the Statement of Net Position reports a separate section for deferred inflows of resources. This separate financial statement elements represent an acquisition of net position that applies to future periods and so will not be recognized as an inflow of resources (revenue) until that time.

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The District has multiple items that qualify for reporting in this category. The items referred to as difference between expected and actual experience, and change in proportion and difference between employer contributions represents changes in the value of pension plan assets due to changes in proportionate share, interest rates, and other market fluctuations which are not available until future periods. See additional information regarding this items in Note 9 to the financial statements. The item referred to as Deferred Revenue, represents property taxes recorded on the Statement of Activities that do not provide current financial resources and are not reported in the funds. The item referred to as Property Taxes levied for subsequent years, arises from property taxes collected to fund operations of the subsequent school year. These amounts are deferred and recognized as an inflow of resources in the period that the amounts become available.

Net Position

Net position represents the difference between (a) assets and deferred outflows of resources and (b) liabilities and deferred inflows of resources. Net investment in capital assets, consists of capital assets, net of accumulated depreciation, reduced by the outstanding balances of any borrowings used for the acquisition, construction, or improvement of those assets. Net position is reported as restricted when there are limitations imposed on their use either through the enabling legislation adopted by the District or through external restrictions imposed by creditors, grantors or laws, or regulations of other governments. Net position restricted for other purposes includes assets accumulated from gifts from donors to be used only for purposes specified by those donors.

Fund Balances – Governmental Funds

The Governmental Accounting Standards Board (GASB) issued Statement No. 54, *Fund Balance Reporting and Governmental Fund Type Definitions* (GASB 54) effective for reporting periods beginning after June 15, 2010. The statement establishes fund balance classifications that comprise a hierarchy based primarily on the extent to which the government is bound to honor constraints on the specific purchases for which amounts in those funds can be spent and requires disclosure of nonspendable and spendable resources.

Nonspendable – includes amounts that cannot be spent because they are either not spendable in form (e.g. inventories and prepaid expenses) or are legally or contractually required to be maintained intact.

Restricted – includes amounts restricted by external sources (creditors, laws of other governments, etc.) or by constitutional provision or enabling legislation.

Committed – includes amounts that can only be used for specific purposes. Committed fund balance is reported pursuant to resolutions passed by the Board, the District's highest level of decision making authority. Commitments may be modified or rescinded only by the Board.

Assigned – includes amounts that the District intends to use for a specific purpose, but do not meet the definition of restricted or committed fund balance. Amounts are assigned by the District's highest level of decision making authority or a body or official that has been given the authority to assign funds. The Board policy regarding the annual budget process indicates that the overall responsibility for assigning amounts for a specific purpose rests with the superintendent who will direct the planning and preparation of the budget submitted to the Board for approval. Assigned funds cannot cause a deficit in unassigned fund balance.

Unassigned – includes amounts that have not been assigned to other funds or restricted, committed or assigned to a specific purpose within the General Fund. All funds in this category are considered spendable resources. This category also provides the resources necessary to meet unexpected expenditures and revenue shortfalls.

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When an expenditure is incurred for purposes for which both restricted and unrestricted fund balance is available, the District considers restricted funds to have been spent first. When an expenditure is incurred for which committed, assigned, or unassigned fund balances are available, the District considers amounts to have been spent first out of committed funds, then assigned funds, and finally unassigned funds, as needed, unless the Board has provided otherwise in its commitment or assignment actions.

The details of the fund balances are included in the Balance Sheet – Governmental Funds.

Use of Estimates

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Note 2 STEWARDSHIP, COMPLIANCE, AND ACCOUNTABILITY

Budgets

Budgets are presented in the accompanying financial statements for the General Fund and major special revenue funds that have legally adopted budgets. Budgets are also presented for other funds with legally adopted budgets in the Combining and Individual Fund Statements and Schedules section. The budgets are prepared on the same basis of accounting used to prepare the financial statements. Budgets are legally adopted for the proprietary and fiduciary fund types, but are not presented in the accompanying financial statements. The following procedures are followed in establishing the budgetary data reflected in the financial statements:

- (a) At the regular June Board meeting of the preceding fiscal year, the Administration submits a budget for the next succeeding fiscal year beginning July 1. The operating budget includes proposed expenditures and anticipated revenues.
- (b) The Board meets prior to July 1, after sufficient public notice of the meeting has been given, for official adoption of the budget.

Once the budget is adopted and approved by the Board, the budget may be amended at the function and fund level, only by approval of a majority of the members of the Board. The Administration may amend the budget only at the object and location (school or building) level without seeking the approval of the Board. The Board approved budget amendments for the year ended June 30, 2019, at its September 10, 2018, December 10, 2018, March 3, 2019, June 10, 2019, and July 8, 2019 meetings.

In accordance with Revised Statutes of Missouri (RSMo), Section 67.010, overexpenditure of a legally adopted budget, at the fund level, must have approval of the majority of the Board members. Budgetary reviews are performed monthly by the Administration and provided to the Board.

All expenditures of the District are approved monthly at the regular meeting of the Board. Appropriations lapse at year-end.

Excess of expenditures over appropriations

For the year ended June 30, 2019, expenditures exceeded appropriations in the Debt Service Fund by \$724,765. This was due to the escrow interest payment was not included in the budget for the Debt Service Fund. In the future, the district will more closely monitor the appropriations and expenditures in the Debt Service Fund and will amend the budget when necessary.

**COLUMBIA PUBLIC SCHOOL DISTRICT
NOTES TO THE BASIC FINANCIAL STATEMENTS
JUNE 30, 2019**

Note 3 RECONCILIATION OF GOVERNMENT-WIDE AND FUND FINANCIAL STATEMENTS

Explanation of certain differences between the governmental fund balance sheet and the government-wide statement of net position

The governmental fund balance sheet includes a reconciliation between fund balance of total governmental funds and net position of governmental activities as reported in the government-wide statement of net position. One element of that reconciliation states that "Other long-term assets are not available to pay for current-period expenditures and, therefore, are deferred in the funds." The details of this \$4,241,799 difference are as follows:

Deferred property tax related to prior year	\$ 4,355,200
Deferred remainder of property tax unearned	(113,401)
Net adjustment to increase fund balance of total governmental funds to arrive at net position of governmental activities	\$ 4,241,799

Another element of that reconciliation states that "Net deferred outflows/(inflows) related to pensions are not due and payable in the current period and, therefore, are not reported in the funds. The details of this \$59,266,927 difference are as follows:

Total deferred outflows of resources	\$ 70,193,414
Net deferrals for OPEB	(541,782)
Deferred inflows of resources	
Difference between expected and actual experience	(8,301,771)
Net Difference between projected and actual earnings on pension plan investments	(1,648,867)
Change in proportion and difference between employer contributions and proportionate share of contributions	(434,067)
Net deferred outflows/(inflows) related to pensions are not due and payable in the current period and, therefore, are not reported in the funds	\$ 59,266,927

Another element of that reconciliation states that "Long-term liabilities, including bonds payable and accrued interest payable, are not due and payable in the current period and, therefore, are not reported in the funds." The details of this \$611,840,858 difference are as follows:

Compensated Absences	\$ (3,788,559)
OPEB Liability	(37,217,899)
Net Pension Liability	(184,903,398)
Accrued Interest Payable	(4,124,119)
Capital Lease	(1,538,282)
Certificates of Participation Due within One Year	(355,000)
Certificates of Participation Due in More than One Year	(6,470,000)
General Obligation Bonds Due within One Year	(12,025,000)
General Obligation Bonds Due in More than One Year	(338,047,000)
Bond Premium/Discount (to be amortized over the life of the debt)	(23,371,601)
Net adjustment to reduce fund balance of total governmental funds to arrive at net position of governmental activities	\$ (611,840,858)

**COLUMBIA PUBLIC SCHOOL DISTRICT
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Explanation of certain differences between the governmental fund statement of revenues, expenditures, and changes in fund balances and the government-wide statement of activities

The governmental fund statement of revenues, expenditures, and changes in fund balances includes a reconciliation between net changes in fund balances of total governmental funds and changes in net position of governmental activities as reported in the government-wide statement of activities. One element of that reconciliation states that "Governmental funds report capital outlays as expenditures. However, in the Statement of Activities the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense." The details of this \$14,836,145 difference are as follows:

Additions:	
Construction in Progress	\$ 11,428,853
Building Improvements	9,845,607
Furniture and equipment	421,329
Less: Depreciation Expense	(6,642,202)
Mobile Classroom Trailer disposals	(142,769)
Furniture and Equipment disposals	<u>(74,673)</u>
Net adjustment to increase net changes in fund balances of total governmental funds to arrive at changes in net position of governmental activities	\$ <u>14,836,145</u>

Another element of that reconciliation states that "Revenues in the Statement of Activities that do not provide current financial resources are not reported in the funds." The details of this \$113,401 difference are as follows:

Earned but unavailable property tax	\$ 1,184,235
Prior Years' earned but unavailable property tax	<u>(1,297,636)</u>
Net adjustment to decrease net changes in fund balance of total governmental funds to arrive at net position of governmental activities	\$ <u>(113,401)</u>

Another element of that reconciliation states that "The issuance of long-term debt (bonds, leases) provides current financial resources to the governmental funds, while the repayment of the principal of the long term debt consumes the current financial resources of the governmental funds." The details of this \$17,291,981 difference are as follows:

General obligation bonds issued	\$ (30,000,000)
Capital Lease payment	758,019
Bond Principal payments	11,610,000
Certificates of Participation principal payment	<u>340,000</u>
Net Adjustment to decrease net changes in fund balances for total governmental funds to arrive at changes in net position of governmental activities	\$ <u>(17,291,981)</u>

Another element of that reconciliation states that "Additional expenses for bond interest payable reported in the Statement of Activities do not require the use of current financial resources and, therefore, are not reported as expenditures in the governmental funds." The details of this \$225,539 difference are as follows:

Current bond interest payable	\$ (4,124,119)
Prior year's bond interest payable	<u>3,898,580</u>
Net adjustment to decrease net changes in fund balances of total governmental funds to arrive at changes in net position of governmental activities	\$ <u>(225,539)</u>

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Another element of that reconciliation states that "Expenses/Revenues for premiums, discounts, and similar items related to the issuance of debt are reported in the governmental funds at the time of issuance, and are deferred and amortized in the Statement of Activities." The details of this \$87,432 difference are as follows:

Current year bond premium/discount	\$ (1,367,670)
Amortization of bond premiums and discounts	<u>1,455,102</u>
Net adjustment to decrease net changes in fund balances of total governmental funds to arrive at changes in net position of governmental activities	\$ <u>87,432</u>

Another element of that reconciliation states that "Expenses related to the increase of the liability for compensated absences reported in the Statement of Activities are reported as expenditures in the governmental funds." The details of this \$429,871 difference are as follows:

Current year additions to Compensated Absences	\$ (1,305,348)
Current year reductions to Compensated Absences	<u>875,477</u>
Net adjustment to decrease net changes in fund balances of total governmental funds to arrive at changes in net position of governmental activities	\$ <u>(429,871)</u>

Another element of that reconciliation states that "Expenses related to the increase/(decrease) for other postemployment benefits reported in the Statement of Activities are reported as expenditures in the government funds." The details of this \$2,137,802 difference are as follows:

Current year additions to OPEB expenses	\$ (3,368,179)
Current year OPEB benefits paid	<u>1,230,377</u>
Net adjustment to decrease net changes in fund balances of total governmental funds to arrive at changes in net position of governmental activities	\$ <u>(2,137,802)</u>

Another element of that reconciliation states that "Expenses related to the increase/(decrease) for net pension liability reported in the Statement of Activities do not require the use of current financial resources, therefore, are not reported as expenditures in the governmental funds." The details of this \$6,146,944 difference are as follows:

Current Year contributions to the pension plan	\$ 18,996,284
Pension Expense	<u>(25,143,228)</u>
Net adjustment to increase net changes in fund balances of total governmental funds to arrive at changes in net position of governmental activities	\$ <u>(6,146,944)</u>

Note 4 PROPERTY TAX REVENUE RECOGNITION

Property tax revenues are recognized in the year for which they are levied. In the state of Missouri, January 1 is the lien date since property owners are required to pay property taxes as of that date. However, revenues collected are used to fund the operations of the subsequent school year. Property taxes are collected starting in November and are due by December 31. Property tax revenues are recognized in the government-wide financial statements in the year that the property taxes are used to fund the operation of the District.

In the fund financial statements, property taxes are recognized when they become available and measurable. Property tax revenues are considered available when they become due or past due and

**COLUMBIA PUBLIC SCHOOL DISTRICT
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receivable within the current period and received by the District within 60 days of the end of the fiscal year.

Revenues not meeting the above criteria are reported as *deferred inflows of resources – property taxes levied for subsequent year* and have been recognized on the related balance sheet and statement of net position (See Note 6).

Note 5 DEPOSITS & INVESTMENTS

Deposits

At June 30, 2019, the carrying amount of the District's deposits for the primary government was \$179,446,394 and the bank balance was \$186,072,795. Custodial credit risk is the risk that in the event of a bank failure, a government's deposits may not be returned to it. The District's deposit policy for custodial credit risk requires compliance with the provisions of state law. District policy further requires that all securities that serve as collateral against the deposits of a depository institution must be held in safekeeping at a non-affiliated custodial facility.

State law requires collateralization of all deposits with federal depository insurance; bonds and other obligations of the U.S. Treasury, U.S. agencies, or instrumentalities of the State of Missouri; bonds of any city having a population of not less than two thousand, county, school district, or special road district of the State of Missouri; or bonds of any state, tax anticipation notes issued by any first class county, or a surety bond having an aggregate value at least equal to the amount of the deposits.

At December 31, 2018, the carrying amount of the component unit's deposits was \$173,895 and the bank balance was \$173,895. The component unit does not have a deposit policy for custodial credit risk. As of December 31, 2018, the component unit's bank balance was fully collateralized.

Investments

As of June 30, 2019, the District (primary government) had the following investments:

Investment Type	Amortized Cost	Maturity Less Than 1 Year	Maturity 1 - 5 Years
Commercial Paper (1)	\$ 7,994,933	\$ 7,994,933	\$ -
US Treasury Notes (refunding Escrow) (1)	41,017,097	492,129	40,524,968
Total Investments - Primary Government	\$ 49,012,030	\$ 8,487,062	\$ 40,524,968

The District's investments are reported at amortized cost, which approximates fair value.

As of December 31, 2018, the discretely presented component unit had the following investments:

Investment Type	Fair Value	Maturity 1 - 5 Years
Corporate Bonds (2)	\$ 145,638	\$ 145,638
Municipal Bonds (2)	25,139	25,139
Certificates of Deposit (2)	30,000	30,000
Common Stock (1)	351,200	N/A
Mutual Funds (1)	706,269	N/A
Total Investments – Discretely Presented Component Unit	\$ 1,258,246	\$ 200,777

**COLUMBIA PUBLIC SCHOOL DISTRICT
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The District and the discretely presented component categorizes its fair value hierarchy established by GASB. The hierarchy is based on the valuation inputs used to measure the fair value of the asset. Level 1 inputs are quoted prices in active markets for identical assets; Level 2 inputs are significant other observable inputs; Level 3 inputs are significant unobservable inputs. The Common Stock and Mutual Funds are valued using quoted market prices. Commercial Paper, US Treasury Notes, Municipal Bonds, Corporate Bonds, and Certificates of Deposit are valued using quoted prices for similar securities in active Markets.

Interest Rate Risk. As a means of limiting its exposure to fair value losses arising from rising interest rates, the District's investment policy mandates structuring the investment portfolio so that securities mature to meet cash requirements for ongoing operations thereby avoiding the need to sell securities on the open market prior to maturity. The investment policy also mandates investing operating funds primarily in shorter-term securities.

The component unit's investment policy does not address interest rate risk.

Credit Risk. Credit risk is the risk that the issuer or other counterparty to an investment will not fulfill its obligations. The District's investment policy provides that the District will minimize credit risk by pre-qualifying financial institutions, brokers/dealers, intermediaries, and advisors with which the District will do business, and diversifying the portfolio so that potential losses on individual securities will be minimized. At June 30, 2019, the District's investment in commercial paper which was rated A-1 by Standard and Poor's and P-1 by Moody's, the highest ratings given for short-term investments. The Escrow Account is invested in U.S. Treasury Notes and is rated Aaa by Moody's, which is the highest rating for long term investments.

The component unit's investment policy prohibits investments rated lower than A by any of the nationally recognized statistical rating organizations. The component unit's investment in corporate bonds were all rated between A2-Baa2 by Standard and Poor's and P-1 by Moody's and municipal bonds were rated AaB by Standard and Poor's.

Custodial Credit Risk. Custodial credit risk is the risk that, in the event of the failure of the counterparty, the District will not be able to recover the value of its investment or collateral securities that are in possession of an outside party. The District's investment policy states that the District will manage custodial credit risk by pre-qualifying the financial institutions and advisors with which the District will do business; and, diversifying the portfolio so that potential losses on individual securities will be minimized. The District's investment policy further mandates that all securities purchased be perfected in the name of or for the account of the District and be held by a third-party custodian as evidenced by appropriate safekeeping receipts.

The component unit's investment policy does not address custodial credit risk.

Concentration of Credit Risk. As a means of limiting its exposure to losses arising from concentration of investments, the District's investment policy mandates that the portfolio not have a concentration of assets in specific maturity, specific issuer, or specific class of securities. At a minimum, diversification standards by security type and issuer are established as: a) U.S. treasuries and securities having principal and/or interest guaranteed by the U.S. Government - 100%, b) collateralized time and demand deposits - 100%, c) U.S. Government agencies, and government sponsored enterprises, no more than 60%, d) collateralized repurchase agreements, no more than 50%, e) U.S. Government callable securities, no more than 30%, f) commercial paper, no more than 50%, g) bankers' acceptances, no more than 50%. Currently the concentration of credit risk for the district exceeds 5% for the investment in commercial paper. This is due to the district having only one investment on June 30, 2019.

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To address concentration of credit risk, the component unit's investment policy mandates that the portfolio have asset allocations meeting the following criteria: a) Cash and cash equivalents, 0 – 20%, b) Stocks/Equities, stock funds, 30 – 60%, c) Bonds, bond funds, fixed, 30 – 60%.

Reconciliation of Carrying Amounts – Primary Government

A reconciliation of cash and cash equivalents and investments as shown on the balance sheet and the deposits and investments disclosed in this note are as follows:

Balance Sheet:

Assets:

Cash and cash equivalents - Governmental Funds	\$	161,705,616
Cash and cash equivalents - Enterprise Funds		2,209,486
Cash and cash equivalents - Internal Service Funds		14,198,654
Cash Fiduciary Funds		1,358,178
Investments – Governmental Funds		7,994,933
Investment – Debt Service Fund – with Fiscal Agent		41,017,097
Total	\$	<u>228,483,964</u>

Note Disclosure:

Cash on Hand	\$	25,540
Carrying Amount of Deposits		179,446,394
Investments		49,012,030
Total	\$	<u>228,483,964</u>

Note 6 PROPERTY TAXES RECEIVABLE

The amount of prior years' taxes due at June 30, 2019, was obtained from the County Collector who is responsible for the collection of all taxes. The net receivables were calculated as follows:

	General Fund	Teachers Fund	Debt Service Fund	Capital Projects Funds	Total
Property Taxes Receivable (18-19)	\$ 53,275,759	\$ 79,865,143	\$ 25,738,265	\$ 2,648,758	\$ 161,527,925
Less: Allowance	193,698	284,287	91,620	9,427	579,032
Net Property Tax Receivable	\$ 53,082,061	\$ 79,580,856	\$ 25,646,645	\$ 2,639,331	\$ 160,948,893
Deferred inflows of Resources	\$ 52,869,580	\$ 79,269,000	\$ 25,546,140	\$ 2,628,991	\$ 160,313,711

The allowance for doubtful collections was computed by multiplying 0.74% by the total amount of personal property taxes assessed for 2017 through 2019 taxes. The 0.74% is the average uncollected percentage of personal property taxes for 2014 through 2016 taxes. All real property taxes prior to 2016 have been collected and the District assumes all real property taxes will eventually be collected.

Property taxes are assessed and due based upon property ownership and valuation as of January 1 each year. The taxes are payable no later than December 31. A lien attaches on January 1. The levy rate is established by the Board by September 1 each year. Any taxes due and not paid by December 31 are considered delinquent. The County Collector is responsible for the collection of all taxes for government entities in the county. Taxes collected are remitted to the District monthly.

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Note 7 INVENTORIES

Physical inventories of goods on hand were taken as of June 30, 2019. Inventories on hand, stated at cost or average cost, at June 30, 2019, are as follows:

General Fund:	
Consumable Supplies	\$ 426,484
Gasoline, fuel oil	26,803
Total	<u>\$ 453,287</u>
Food Service Fund:	
Food Supplies – purchased	\$ 12,546
Donated Commodities	175,890
Total	<u>\$ 188,436</u>

Note 8 INTERFUND TRANSFERS

TRANSFERS TO	TRANSFERS FROM			
	Government Activities		Enterprise Activities	Fiduciary Fund
	General Fund	Total Nonmajor Governmental Funds	Total nonmajor Enterprise Funds	Student Activity Fund
Governmental Activities				
Teachers Fund	\$ 37,505	\$ -	\$ -	-
Capital Projects Fund	1,842,650	183,249	6,152	67,832
Total Governmental	<u>\$ 1,880,155</u>	<u>\$ 183,249</u>	<u>\$ 6,152</u>	<u>\$ 67,832</u>

The District routinely transfers amounts from the General Fund to the Teachers Fund and Capital Projects Fund in accordance with regulations of the State of Missouri. The amount transferred to the Teachers Fund is required to balance the fund's revenues and expenditures. The transfers to the Capital Projects Fund are for equipment purchases and other amounts allowed by State regulation from the General, Enterprise, and Fiduciary Funds.

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Note 9 CHANGES IN CAPITAL ASSETS

Capital Assets activity for the year ended June 30, 2019, was as follows:

	Beginning Balance	Increases	Decreases	Ending Balance
Governmental Activities:				
Capital assets that are not depreciated:				
Land	\$ 15,206,185	\$ -	\$ -	\$ 15,206,185
Construction in progress	36,128,524	21,307,615	(9,878,762)	47,557,377
Capital assets that are depreciated:				
Buildings	416,318,885	-	-	416,318,885
Building Improvements	19,267,669	9,845,607	-	29,113,276
Mobile classroom trailers	1,097,129	-	(142,769)	954,360
Furniture and equipment	19,045,068	421,329	(74,673)	19,391,724
Total capital assets, governmental activities	507,063,460	31,574,551	(10,096,204)	528,541,807
Accumulated depreciation, governmental activities:				
Buildings	(60,844,675)	(4,114,982)	-	(64,959,657)
Building Improvements	(1,118,486)	(1,209,524)	-	(2,328,010)
Mobile classroom trailers	(436,931)	(43,885)	54,864	(425,952)
Furniture and equipment	(11,085,006)	(1,395,473)	66,798	(2,413,681)
Total accumulated depreciation, governmental activities	(73,485,098)	(6,763,864)	121,662	(80,127,300)
Total capital assets, governmental activities, net	\$ 433,578,362	\$ 24,810,687	\$ (9,974,542)	\$ 448,414,507
Business Type Activities:				
Capital assets that are depreciated:				
Furniture and equipment	\$ 943,919	\$ -	\$ -	\$ 943,919
Accumulated depreciation, business-type activities:				
Furniture and equipment	(789,811)	(36,569)	-	(826,380)
Total capital assets, business-type activities, net	\$ 154,108	\$ (36,569)	\$ -	\$ 117,539

Depreciation expense for governmental activities is reported in the Statement of Activities and was allocated to Operation of Plant.

Note 10 RETIREMENT PLANS

Summary of Significant Accounting Policies

Financial reporting information pertaining to the District's participation in the Public School Retirement System of Missouri and the Public Education Employee Retirement System of Missouri (PSRS and PEERS, also referred to as the Systems) is prepared in accordance with Governmental Accounting Standards Board (GASB) Statement No. 68, *Accounting and Financial Reporting for Pensions* as amended.

The fiduciary net position, as well as additions to and deductions from the fiduciary net position, of PSRS and PEERS have been determined on the same basis as they are reported by the Systems. The financial statements were prepared using the accrual basis of accounting. Member and employer contributions are recognized when due, pursuant to formal commitments and statutory requirements. Benefits and refunds of employee contributions are recognized when due and payable in accordance with the statutes governing the Systems. Expenses are recognized when the liability is incurred, regardless of when payment is made. Investments are reported at fair value. The fiduciary net position is reflected in the measurement of the District's net pension liability, deferred outflows and inflows of resources related to

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pensions, and pension expense. A Comprehensive Annual Financial Report ("CAFR") can be obtained at www.psrs-peers.org.

General Information about the Pension Plan

Plan Description. PSRS is a mandatory cost-sharing multiple employer retirement system for all full-time certificated employees and certain part-time certificated employees of all public school districts in Missouri (except the school districts of St. Louis and Kansas City) and all public community colleges. PSRS also includes certificated employees of the systems, Missouri State Teachers' Association, Missouri State High School Activities Association, and certain employees of the state of Missouri who elected to remain covered by PSRS under legislation enacted in 1986, 1987 and 1989. The majority of PSRS members are exempt from Social Security contributions. In some instances, positions may be determined not to be exempt from Social Security contributions. Any PSRS member who is required to contribute to Social Security comes under the requirements of Section 169.070 (9) RSMo, known as the "two-thirds statute." PSRS members required to contribute to Social Security are required to contribute two-thirds of the approved PSRS contribution rate and their employer is required to match the contribution. The members' benefits are further calculated at two-thirds the normal benefit amount.

PEERS is a mandatory cost-sharing multiple employer retirement system for all non-certificated public school district employees (except the school districts of St. Louis and Kansas City), employees of the Missouri Association of School Administrators, and community college employees (except the Community College of St. Louis). Employees of covered districts who work 20 or more hours per week on a regular basis and who are not contributing members of PSRS must contribute to PEERS. Employees of the Systems who do not hold Missouri educator certificates also contribute to PEERS. PEERS was established as a trust fund by an Act of the Missouri General Assembly effective October 13, 1965. Statutes governing the System are found in Sections 169.600 - 169.715 and Sections 169.560-169.595 RSMo. The statutes place responsibility for the operation of PEERS on the Board of Trustees of PSRS.

Benefits Provided. PSRS is a defined benefit plan providing retirement, disability, and death/survivor benefits. Members are vested for service retirement benefits after accruing five years of service. Individuals who (a) are at least age 60 and have a minimum of 5 years of service, (b) have 30 years of service, or (c) qualify for benefits under the "Rule of 80" (service and age total at least 80) are entitled to a monthly benefit for life, which is calculated using a 2.5% benefit factor. Beginning July 1, 2001, and ending July 1, 2014, a 2.55% benefit factor was used to calculate benefits for members who had 31 or more years of service at retirement. Actuarially age-reduced benefits are available for members with five to 24.9 years of service at age 55. Members who are younger than age 55 and who do not qualify under the "Rule of 80" but have between 25 and 29.9 years of service may retire with a lesser benefit factor. Members that are three years beyond normal retirement can elect to have their lifetime monthly benefits actuarially reduced in exchange for the right to also receive a one-time partial lump sum (PLSO) payment at retirement equal to 12, 24, or 36 times the Single Life benefit amount.

PEERS is a defined benefit plan providing retirement, disability, and death benefits to its members. Members are vested for service retirement benefits after accruing five years of service. Individuals who (a) are at least age 60 and have a minimum of five years of service, (b) have 30 years of service, or (c) qualify for benefits under the "Rule of 80" (service and age total at least 80) are entitled to a monthly benefit for life, which is calculated using a 1.61% benefit factor. Members qualifying for "Rule of 80" or "30-and-out" are entitled to an additional temporary benefit until reaching minimum Social Security age (currently age 62), which is calculated using a 0.8% benefit factor. Actuarially age-reduced retirement benefits are available with five to 24.9 years of service at age 55. Members who are younger than age 55 and who do not qualify under the "Rule of 80" but have between 25 and 29.9 years of service may retire with a lesser benefit factor. Members that are three years beyond normal retirement can elect to have their lifetime monthly benefits actuarially reduced in exchange for the right to also receive a one-

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time partial lump sum (PLSO) payment at retirement equal to 12, 24, or 36 times the Single Life benefit amount.

Summary Plan Descriptions detailing the provisions of the plans can be found on the Systems' website at www.psrs-peers.org.

Cost-of-Living Adjustments ("COLA"). The Board of Trustees has established a policy of providing COLAs to both PSRS and PEERS members. If the June to June change in the Consumer Price Index for All Urban Consumers (CPI-U) is less than 2% for consecutive one-year periods, a cost-of-living increase of 2% will be granted when the cumulative increase is equal to or greater than 2%, at which point the cumulative increase in the CPI-U will be reset to zero. For the following year, the starting CPI-U will be based on the June value immediately preceding the January 1 at which the 2% cost-of-living increase is granted. If the June to June change in the CPI-U is greater than or equal to 2%, but less than 5%, a cost-of-living increase of 2% will be granted. If the June to June change in the CPI-U is greater than or equal to 5%, a cost-of-living increase of 5% will be granted. If the CPI decreases, no COLA is provided.

For any PSRS member retiring on or after July 1, 2001, such adjustments commence on the second January after commencement of benefits and occur annually thereafter. For PEERS members, such adjustments commence on the fourth January after commencement of benefits and occur annually thereafter. The total of such increases may not exceed 80% of the original benefit for any member.

Contributions. PSRS members were required to contribute 14.5% of their annual covered salary during fiscal years 2017, 2018 and 2019. Employers were required to match the contributions made by employees. The contribution rate is set each year by the PSRS Board of Trustees upon the recommendation of the independent actuary within the contribution restrictions set in Section 169.030 RSMo. The annual statutory increase in the total contribution rate may not exceed 1% of pay.

PEERS members were required to contribute 6.86% of their annual covered salary during fiscal years 2017, 2018 and 2019. Employers were required to match the contributions made by employees. The contribution rate is set each year by the PSRS Board of Trustees upon the recommendation of the independent actuary within the contribution restrictions set in Section 169.030 RSMo. The annual statutory increase in the total contribution rate may not exceed 0.5% of pay.

The District's contributions to PSRS and PEERS were \$16,227,826 and \$2,761,219, respectively, for the year ended June 30, 2019.

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

At June 30, 2019, the district recorded a liability of \$167,165,014 for its proportionate share of the PSRS net pension liability and \$17,738,384 for its proportionate share of the PEERS net pension liability. In total, the district recorded net pension liabilities of \$184,903,398. The net pension liability for the plans in total was measured as of June 30, 2018 and determined by an actuarial valuation as of that date. The District's proportionate share of the total net pension liability was based on the ratio of its actual contributions paid to PSRS and PEERS of \$15,660,360 and \$2,620,214, respectively, for the year ended June 30, 2018, relative to the total contributions of \$697,214,371 for PSRS and \$114,141,743 for PEERS from all participating employers. At June 30, 2018, the district's proportionate share was 2.2461% for PSRS and 2.2956% for PEERS.

For the year ended June 30, 2019, the district recognized pension expense of \$20,942,396 for PSRS and \$4,200,833 for PEERS, its proportionate share of the total pension expense.

At June 30, 2019, the district reported deferred outflows of resources and deferred inflows of resources from the following sources related to PSRS and PEERS pension benefits:

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	PSRS		PEERS		DISTRICT TOTAL	
	Deferred Outflows of Resources	Deferred Inflows of Resources	Deferred Outflows of Resources	Deferred Inflows of Resources	Deferred Outflows of Resources	Deferred Inflows of Resources
Balance of Deferred Outflows and Inflows Due to:						
- Differences between expected and actual experience	\$ 8,707,748	\$ 7,886,227	\$ 25,387	\$ 415,544	\$ 8,733,135	\$ 8,301,771
- Change of Assumptions	30,508,898	-	2,733,365	-	33,242,263	-
- Net difference between projected and actual earnings on pension plan investments	-	1,408,257	-	240,810	-	1,648,867
- Changes in proportion and differences between Employer contributions and proportionate share of contributions	7,939,051	422,756	740,899	11,311	8,679,950	434,067
- Employer contributions subsequent to the measurement date	16,230,668	-	2,765,616	-	18,996,284	-
Total	\$ 63,386,365	\$ 9,717,240	\$ 6,265,267	\$ 667,465	\$ 69,651,632	\$ 10,384,705

Amounts reported as deferred outflows of resources resulting from contribution subsequent to the measurement date of June 30, 2018, will be recognized as a reduction to the net pension liability in the year ended June 30, 2020. Other amounts reported as collective deferred (inflows) / outflows of resources are to be recognized in pension expense as follows:

Year Ending June 30,	PSRS	PEERS	DISTRICT TOTAL
2020	\$ 17,104,309	\$ 2,571,511	\$ 19,675,820
2021	10,721,197	1,286,320	12,007,517
2022	(536,180)	(816,742)	(1,352,922)
2023	6,635,086	(208,904)	6,426,182
2024	3,388,754	-	3,388,754
Thereafter	125,292	-	125,292
Total	\$ 37,438,458	\$ 2,832,185	\$ 40,270,643

Actuarial Assumptions

Actuarial valuations of the Systems involve assumptions about probability of occurrence of events far into the future in order to estimate the reported amounts. Examples include assumptions about future employment, salary increases, and mortality. Amounts determined regarding the net pension liability are subject to continual revision as actual results are compared with past expectations and new estimates are made about the future. The Board of Trustees adopts actuarial assumptions, each of which individually represents a reasonable long-term estimate of anticipated experience for the Systems, derived from experience studies conducted every fifth year and from Board policies concerning investments and COLAs. The most recent comprehensive experience studies were completed in June 2016. All economic and demographic assumptions were reviewed and updated, where appropriate, based on the results of the studies and effective with the June 30, 2016 valuation. For the June 30, 2017 valuations, the investment rate of return was reduced from 7.75% to 7.6% and the assumption for the annual cost-of-living adjustments was updated in accordance with the funding policies amended by the Board of Trustees at their November 2017 meeting. For the June, 30, 2018 valuation, the investment rate of return assumption was further reduced from 7.6% to 7.5%. Significant actuarial assumption and methods, including changes from the prior year, are detailed below. For additional information please refer to the Systems' Comprehensive Annual Financial Report (CAFR). The next experience studies are scheduled for 2021.

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Significant actuarial assumptions and other inputs used to measure the total pension liability:

Measurement Date June 30, 2018

Valuation Date June 30, 2018

Expected Return on Investments 7.50%, net of investment expenses and including 2.25% inflation

Inflation 2.25%

Total Payroll Growth

PSRS - 2.75% per annum, consisting of 2.25% inflation, 0.25% real wage growth due to the inclusion of active health care costs in pensionable earnings, and 0.25% of real wage growth due to productivity.

PEERS - 3.25% per annum, consisting of 2.25% inflation, 0.50% real wage growth due to the inclusion of active health care costs in pensionable earnings, and 0.50% of real wage growth due to productivity.

Future Salary Increases

PSRS - 3.00% - 9.50%, depending on service and including 2.25% inflation, 0.25% real wage growth due to the inclusion of active health care costs in pensionable earnings, and 0.25% of real wage growth due to productivity.

PEERS - 4.00% - 11.00%, depending on service and including 2.25% inflation, 0.50% real wage growth due to the inclusion of active health care costs in pensionable earnings, and 0.50% of real wage growth due to productivity.

Cost-of-Living Increases

PSRS & PEERS - The annual COLA assumed in the valuation increases from 1.25% to 1.65% over eight years, beginning January 1, 2020. The COLA reflected for January 1, 2019 is 2.00%, in accordance with the actual COLA approved by the Board. This COLA assumption reflects an assumption that general inflation will increase from 1.85% to a normative inflation assumption of 2.25% over eight years. It is also based on the current policy of the Board to grant a COLA on each January 1. If the June to June change in the CPI-U is less than 2% for consecutive one-year periods, a cost-of-living increase of 2% will be granted when the cumulative increase is equal to or greater than 2%, at which point the cumulative increase in the CPI-U will be reset to zero. For the following year, the starting CPI-U will be based on the June value immediately preceding the January 1 at which the 2% cost-of-living increase is granted. If the June to June change in the CPI-U is greater than or equal to 2%, but less than 5%, a cost-of-living increase of 2% will be granted. If the June to June change in the CPI-U is greater than or equal to 5%, a cost-of-living increase of 5% will be granted. If the CPI decreases, no COLA is provided. The COLA applies to service retirements and beneficiary annuities. The COLA does not apply to the benefits for in-service death payable to spouses (where the spouse is over age 60) and does not apply to the spouse with children pre-retirement death benefit, the dependent children pre-retirement death benefit, or the dependent parent death benefit. The total lifetime COLA cannot exceed 80% of the original benefit. PSRS members receive a COLA on the second January after retirement, while PEERS members receive a COLA on the fourth January after retirement.

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Mortality Assumption

Actives:

PSRS - RP 2006 White Collar Employee Mortality Table, multiplied by an adjustment factor of 0.75 at all ages for both males and females, with static projection using the 2014 SSA Improvement Scale to 2028.

PEERS - RP 2006 Total Dataset Employee Mortality Table, multiplied by an adjustment factor of 0.75 at all ages for both males and females, with static projection using the 2014 SSA Improvement Scale to 2028.

Non-Disabled Retirees, Beneficiaries and Survivors:

PSRS - RP-2006 White Collar Mortality Tables with plan-specific experience adjustments and static projection to 2028 using the 2014 SSA Improvement Scale.

PEERS - RP-2006 Total Dataset Mortality Tables with plan-specific experience adjustments and static projection to 2028 using the 2014 SSA Improvement Scale.

Disabled Retiree:

PSRS & PEERS - RP-2006 Disabled Retiree Mortality Tables with static projection to 2028 using the 2014 SSA Improvement Scale.

Changes in Actuarial Assumptions and Methods

The following assumptions were updated by the Board at the October 29, 2018 meeting:

PSRS & PEERS - The investment return assumption was lowered from 7.60% to 7.50% per year.

Fiduciary Net Position. The Systems issue a publicly available financial report (CAFR) that can be obtained at www.psrs-peers.org.

Expected Rate of Return. The long-term expected rate of return on investments was determined in accordance with Actuarial Standard of Practice (ASOP) No. 27, Selection of Economic Assumptions for Measuring Pension Obligations. ASOP No. 27 provides guidance on the selection of an appropriate assumed rate of return. The long-term expected rate of return on the Systems' investments was determined using a building-block method in which best-estimate ranges of expected future real rates of returns (expected returns, net of investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic real rates of return for each major asset class included in the Systems' target allocation as of June 30, 2018 are summarized below along with the long term geometric return. Geometric return (also referred to as the time weighted return) is considered standard practice within the investment management industry. Geometric returns represent the compounded rate of growth of a portfolio. The method eliminates the effects created by cash flows.

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Asset Class	Target Asset Allocation	Long-Term Expected Real Return Arithmetic Basis	Weighted Long-Term Expected Real Return Arithmetic Basis
U.S Public Equity	27.0%	5.16%	1.39%
Public Credit	7.0%	2.17%	0.15%
Hedged Assets	6.0%	4.42%	0.27%
Non-U.S. Public Equity	15.0%	6.01%	0.90%
U.S. Treasuries	16.0%	0.96%	0.15%
U.S. Tips	4.0%	0.80%	0.03%
Private Credit	4.0%	5.60%	0.22%
Private Equity	12.0%	9.86%	1.18%
Private Real Estate	9.0%	3.56%	0.32%
Total	100.0%		4.61%
		Inflation	2.25%
		Long term arithmetical nominal return	6.86%
		Effect of variance matrix	0.64%
		Long term expected geometric return	7.50%

Discount Rate. The long-term expected rate of return used to measure the total pension liability was 7.5% as of June 30, 2018 and is consistent with the long-term expected geometric return on plan investments. The actuarial assumed rate of return was 8.0% from 1980 through fiscal year 2016. The Board of Trustees adopted a new actuarial assumed rate of return of 7.75% effective with the June 30, 2016 valuation based on the actuarial experience studies and asset-liability study conducted during the 2016 fiscal year. As previously discussed, the Board of Trustees further reduced the assumed rate of return to 7.6% effective with the June 30, 2017 valuation. The projection of cash flows used to determine the discount rate assumed that employer contributions would be made at the actuarially calculated rate computed in accordance with assumptions and methods stated in the funding policy adopted by the Board of Trustees, which requires payment of the normal cost and amortization of the unfunded actuarial accrued liability in level percent of employee payroll installments over 30 years utilizing a closed period, layered approach. Based on this assumption, the pension plan's fiduciary net position was projected to be available to make all projected future benefit payments of current plan members.

Discount Rate Sensitivity. The sensitivity of the district's net pension liabilities to changes in the discount rate is presented below. The district's net pension liabilities calculated using the discount rate of 7.50% is presented as well as the net pension liabilities using a discount rate that is 1.0% lower (6.50%) or 1.0% higher (8.50%) than the current rate.

	Discount Rate	1% Decrease (6.50%)	Current Rate (7.50%)	1% Increase (8.50%)
PSRS	Proportionate share of the Net Pension Liability / (Asset)	\$299,655,784	\$167,165,014	\$57,051,366
PEERS	Proportionate share of the Net Pension Liability / (Asset)	\$33,403,392	\$17,738,384	\$4,600,204

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Note 11 LEASES

Operating Leases

The District leases various buildings for additional office space and equipment for printing and copying services. These leases are considered for accounting purposes to be operating leases. Lease expenditures for the year ended June 30, 2019, were \$487,634. Future minimum lease payments for these leases are as follows:

<u>Year Ending June 30,</u>	Governmental Activities
2020	\$ 406,786
2021	383,536
2022	383,536
2023	383,536
2024	383,536
2025	31,961
	<u>\$ 1,972,891</u>

Currently, all operating leases for the District expire by August 15, 2025. No future minimum lease payments are currently required after that date.

Capital Leases

The District entered into an equipment lease purchase agreement as a lessee for financing the acquisition of computers. The lease qualifies as a capital lease for accounting purposes and, therefore has been recorded at the present value of the minimum lease payments as of the inception date. The total of \$3,047,000 to purchase the computers was deposited into an escrow account with U.S. Bancorp Government Leasing and Financing Inc. on May 3, 2017. The money in the escrow account will be used to pay for the costs of the computer purchases. The escrow fund will terminate upon the final payment to the District. The District purchased the computers in July 2017.

The future minimum lease obligations and the net present value of these minimum lease payments as of June 30, 2019 were as follows:

<u>Year Ending June 30,</u>	Governmental Activities
2020	\$ 795,406
2021	787,943
Total Minimum lease payments	1,583,349
Less: amount representing interest	(45,067)
Present Value of minimum lease payment	<u>\$ 1,538,282</u>

Note 12 LONG-TERM DEBT

Bonds Payable

All District bonds are general obligation bonds with maturities from 2022 to 2039 and average net interest rates at issue from 1.00% to 5.19%. Scheduled bond retirement and interest payable in the next fiscal year are \$12,025,000 and \$13,906,471 respectively. General obligation bonds outstanding at June 30, 2019, are as follows:

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<u>General Obligation Bonds</u>	<u>Sale Date</u>	<u>Original Borrowing</u>	<u>Interest Rates to Maturity</u>	<u>Final Maturity</u>	<u>Outstanding June 30, 2019</u>
Public Improvements	2009	\$9,187,000	1.00%	2022	\$ 9,187,000
Public Improvements	2010	6,465,000	5.19%	2030	6,465,000
Public Improvements/Refunding	2011	48,275,000	2.5-5.00%	2031	41,050,000
Public Improvements/Refunding	2012	59,710,000	1.75-4.5%	2032	33,050,000
Public Improvements/Refunding	2013	9,290,000	2.00-3.50%	2033	8,780,000
Public Improvements	2014	50,000,000	3.00-5.00%	2034	48,230,000
Public Improvements	2015	71,485,000	2.00-4.00%	2035	59,765,000
Public Improvements/Refunding	2016	36,575,000	2.00-5.00%	2036	31,840,000
Public Improvements	2017	10,000,000	2.50-5.00%	2037	10,000,000
Public Improvements/Refunding	2017	37,955,000	1.30-2.550%	2030	37,955,000
Public Improvements	2018	35,000,000	1.44-3.44%	2038	33,750,000
Public Improvements	2019	30,000,000	2.00-5.00%	2039	30,000,000
					<u>\$ 350,072,000</u>

On March 27, 2019 the District issued \$30,000,000 of general obligation bonds. The proceeds from the bonds are to be used for acquiring and developing sites for school buildings and improvements to existing school facilities. The bond issue was part of the 2016 bond authorizations approved by the voters.

All principal and interest requirements are funded in accordance with Missouri law by the annual tax levy on the District's assessed valuation and allocated state aid. In addition, at June 30, 2019, the District had accumulated \$67,156,146 in the Debt Service Fund for future debt requirements.

The bonds are due, in total by year, as follows:

<u>Year Ending June 30,</u>	<u>Bond Payment</u>	<u>Interest Payment</u>	<u>Total</u>
2020	\$ 12,025,000	\$ 13,906,471	\$ 25,931,471
2021	5,645,000	13,555,753	19,200,753
2022	62,247,000	11,412,828	73,659,828
2023	13,690,000	10,739,083	24,429,083
2024	14,545,000	10,113,533	24,658,533
2025-2029	77,030,000	40,739,414	117,769,414
2030-2034	116,145,000	22,809,580	138,954,580
2035-2039	48,745,000	3,635,008	52,380,008
	<u>\$ 350,072,000</u>	<u>\$ 126,911,670</u>	<u>\$ 476,983,670</u>

Article VI, Section 26(b), Constitution of Missouri, limits the amount of authorized general obligation bonds of a district to 15 percent of the assessed valuation of a district for state and county purposes. The estimated legal debt margin of the District at June 30, 2019, was calculated as follows:

Legal Debt Limit (Excluding State Assessed Utilities)		\$ 372,079,685
Less Indebtedness		
General Obligation Bonds Payable	\$ 350,072,000	
Balance of Debt Service Fund	(67,156,146)	(282,915,854)
Total Estimated Legal Debt Margin		<u>\$ 89,163,831</u>

**COLUMBIA PUBLIC SCHOOL DISTRICT
NOTES TO THE BASIC FINANCIAL STATEMENTS
JUNE 30, 2019**

Certificates of Participation Payable

The District entered into a financing arrangement on October 1, 2011, which was characterized as a lease-purchase agreement, with the Authority whereby the District secured financing of various educational facilities in the total amount of \$9,015,000. The financing was accomplished through the issuance of Certificates of Participation, Series 2011A and 2011B, to be repaid from the proceeds of lease payments paid by the District.

The initial term of the lease is 25 years commencing on October 1, 2011. The properties covered by the lease are, together with the improvements constructed thereon from the financing proceeds, leased back to the District. If the District fails to renew the lease and to provide for the rent payments through to term, the District may be required to surrender the sites included under the ground lease agreement for the benefit of the securers of the certificates.

The District properties covered by this arrangement include the School District New Administration Building Project now named the Neil C. Aslin Administration Building and the Early Childhood Special Education Building Project now named the Early Childhood Discovery Center.

The lease payments are payable by the District annually on October 1 at interest rates ranging from 0.95 to 4.5 percent. The following is a schedule by years of future minimum lease payments under the lease agreement together with the present value of minimum lease payments as of June 30.

The Certificates of Participation are due, in total by year, as follows:

Year Ending June 30,	Principal Payment	Interest Payment	Total
2020	\$ 355,000	\$ 281,861	\$ 636,861
2021	245,000	273,604	518,604
2022	255,000	266,100	521,100
2023	270,000	257,624	527,624
2024	280,000	248,062	528,062
2025-2029	1,645,000	1,061,261	2,706,261
2030-2034	2,155,000	656,740	2,811,740
2035-2037	1,620,000	120,516	1,740,516
	<u>\$ 6,825,000</u>	<u>\$ 3,165,768</u>	<u>\$ 9,990,768</u>

**COLUMBIA PUBLIC SCHOOL DISTRICT
NOTES TO THE BASIC FINANCIAL STATEMENTS
JUNE 30, 2019**

Changes in Long-Term Debt

Changes in long-term debt for the District for the year ended June 30, 2019, are as follows:

	Balance June 30, 2018	Additions	Reductions	Balance June 30, 2019	Due in One Year
Governmental Activities:					
Bonds	\$ 331,682,000	\$ 30,000,000	\$ (11,610,000)	\$ 350,072,000	\$ 12,025,000
Unamortized Premium/Discount	23,459,033	1,367,670	(1,455,102)	23,371,601	1,523,486
Capital Lease	2,296,301	-	(758,019)	1,538,282	765,409
Certificates of Participation	7,165,000	-	(340,000)	6,825,000	355,000
Compensated Absences	3,358,688	1,305,348	(875,477)	3,788,559	500,000
Total Governmental				385,595,442	
Activities	\$ 367,961,022	\$ 32,673,018	\$ (15,038,598)	\$ 385,595,442	\$ 15,168,895
Business-Type Activities:					
Compensated Absences	\$ 237,671	\$ 73,717	\$ (81,947)	\$ 229,441	\$ 40,000

The General Fund has typically been used to liquidate the liabilities for compensated absences for Governmental Activities.

Note 13 CONSTRUCTION AND OTHER SIGNIFICANT COMMITMENTS

As of June 30, 2019, the District had the following commitments with respect to unfinished capital projects:

Capital Projects	Remaining Construction Commitment	Expected Date of Completion
<u>Capital Projects Fund</u>		
Midway Elementary Asphalt Resurfacing	\$ 102,860	9/1/2019
Lange Middle Shop Ventilation	128,245	9/1/2019
Midway Elementary Masonry Restoration	181,822	9/1/2019
New Haven & Paxton Keeley Foundation Repairs	339,270	9/1/2019
Blue Ridge Elementary Remodel	775,660	9/1/2019
Fairview Elementary Roof	232,000	9/15/2019
Midway Elementary Remodel	258,571	11/1/2019
HHS & RBHS Security Improvements	381,000	1/15/2019
Smithton Middle Athletic Field Improvement	130,247	4/1/2020
Oakland Middle Athletic Field Improvement	248,000	4/1/2020
New Southwest Middle School	12,814,232	6/1/2020
Oakland Middle Renovation	2,526,655	9/1/2020
Locust Expressive Arts Addition and Renovation	7,500,000	12/1/2020
Jeff Middle Addition and Renovation	419,303	7/1/2021
Rock Bridge Elementary Addition and Renovation	389,315	9/1/2021
Total	\$ 26,427,180	

**COLUMBIA PUBLIC SCHOOL DISTRICT
NOTES TO THE BASIC FINANCIAL STATEMENTS
JUNE 30, 2019**

Note 14 CONTINGENT LIABILITIES

Litigation

The District may periodically be the defendant in a lawsuit arising principally in the normal course of operations. In the opinion of the Administration, the outcome of these lawsuits will not have a material adverse effect on the accompanying financial statements and accordingly, no provision for losses has been recorded.

Grants

As a recipient of various federal funds, the District is subject to the audit of these programs that could result in disallowance of grant expenditures. The District is unaware of any disallowances and expects such amounts, if any, to be immaterial.

Note 15 RISK MANAGEMENT

Self Insurance

The District has established self-insured benefits programs, which are medical, dental, and workers' compensation programs in the Internal Service Funds. The purpose of these funds is to pay the medical and dental claims of the District's employees and their covered dependents and to pay workers' compensation claims from accumulated assets of the fund.

The District is covered by an excess loss contract on its medical benefits program that provides specific stop-loss coverage for claims in excess of \$350,000 per individual. The District is also covered by an excess loss contract on its workers' compensation program that provides specific stop-loss coverage for claims in excess of \$350,000 for each accident and aggregate stop-loss coverage when aggregate claims exceed 170% of premiums. Settled claims have not exceeded this coverage in the last three fiscal years.

The District allocates the cost of providing the medical insurance and dental insurance to its employees and their dependents by annually determining a "premium" to be charged to the other funds for each covered employee to pay current or prior year claims. Also, all the funds of the District participate in the workers' compensation program by making payments to the Internal Service Funds based on actuarial estimates of the amounts needed to pay prior-year and current-year claims. The net position of the Internal Service Funds was \$8,186,052 as of June 30, 2019. Liabilities related to workers' compensation are reported when it is probable that a loss has occurred and the amount of the loss can be reasonably estimated. Liabilities related to medical, dental, and workers' compensation claims include amounts that have been incurred but not reported. As of June 30, 2019, the total claims liability was \$2,269,487. Changes in the claims liability amount for the past three fiscal years were:

Year Ended June 30,	Beginning of Fiscal Year Liability	Current Year Claims and Changes in Estimates	Claim Payment	Administrative Cost	Balance at Fiscal Year-End
2019	\$ 2,108,436	\$ 28,757,849	\$ (28,024,018)	\$ (572,780)	\$ 2,269,487
2018	1,794,089	27,627,546	(26,660,699)	(652,500)	2,108,436
2017	1,767,276	25,577,299	(24,872,707)	(677,779)	1,794,089

**COLUMBIA PUBLIC SCHOOL DISTRICT
NOTES TO THE BASIC FINANCIAL STATEMENTS
JUNE 30, 2019**

Other Risk Management

The District is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; and natural disasters for which the District carries commercial insurance. For the years ended June 30, 2019, 2018, and 2017, the settlements did not exceed the insurance coverage provided by commercial insurance.

Note 16 FUND BALANCE REPORTING

Fund balances are nonspendable, restricted, committed, or assigned for the following purposes:

Non Spendable Fund Balance – The nonspendable fund balance classification includes amounts that cannot be spent because they are either (a) not in spendable form, or (b) legally or contractually required to be maintained intact. The "not in spendable form" criterion includes items that are not expected to be converted to cash. The District reports inventories and prepaid items totaling \$453,287 and \$2,513,338 respectively, in this category.

Restricted Fund Balance – The District reports restricted fund balances in the following funds based on externally imposed restrictions from creditors and contributors.

The General Fund reports \$636,861 as restricted fund balance. This amount is restricted to pay contractual lease obligations regarding the District's capital leases for the administration building and early childhood center, respectively, in the upcoming fiscal year. See Note 12 for additional information regarding these contractual arrangements.

The Teacher's Fund has accumulated \$3,200,501 to pay teacher's salaries and benefits. Chapter 165 of the Revised Statutes of Missouri requires that all school monies must be accounted for within a framework of four funds. The Teacher's Fund can only be used to account for revenue sources legally restricted to expenditures for the purpose of paying teacher's salaries and benefits.

The Debt Service Fund reports \$41,017,097 as restricted for Retirement of Debt – Cross Over Refunding Bonds, this represents funds placed in an escrow account to refund general obligations bonds previously issued by the District. The District set up this escrow account in compliance with debts covenants. The remaining \$26,139,049 is reported as restricted for the Retirement of Debt-General Obligation Bonds, and has been accumulated from the collection of local taxes and state aid legally restricted for the repayment of general obligation debt in compliance with debt covenants.

The Capital Projects Fund reports \$52,234,789 as restricted assets for Capital Improvements – Bond Proceeds which represents bond monies received but not yet used for the completion of capital projects in future years. The Capital Projects fund also reports \$795,406, as restricted for Capital Lease Payments. This amount is restricted to pay the contractual lease obligations regarding the Equipment Lease Purchase Agreement in the upcoming fiscal year. For more details see note 12.

Assigned Fund Balance – Amounts that are constrained by the government's intent to be used for specific purposes, but are neither restricted nor committed, should be reported as assigned fund balance. During the current fiscal year, the District reported assigned fund balances totaling \$1,701,890. This amount represents funds accumulated in the Capital Projects Fund which have been collected for a specific purpose within that governmental fund. However, these funds do not meet the requirements of restricted or committed fund balances. The majority of these funds have been accumulated from the collection of local taxes based on the levy for capital projects. The Board policy regarding the annual budget process indicates that the overall responsibility for assigning amounts for a specific purpose rests with the superintendent who will direct the planning and preparation of the budget submitted to the Board for approval.

**COLUMBIA PUBLIC SCHOOL DISTRICT
NOTES TO THE BASIC FINANCIAL STATEMENTS
JUNE 30, 2019**

Unassigned Fund Balance – Unassigned fund balance is the residual classification for the general fund. This classification represents fund balance that has not been assigned to other funds and that has not been restricted, committed, or assigned to specific purposes within the General Fund. The General Fund reported an unassigned fund balance of \$71,031,382 on June 30, 2019.

When an expenditure is incurred for purposes for which both restricted and unrestricted fund balance is available, the District considers restricted funds to have been spent first. When an expenditure is incurred for which committed, assigned, or unassigned fund balances are available, the District considers amounts to have been spent first out of committed funds, then assigned funds, and finally unassigned funds, as needed, unless the Board has provided otherwise in its commitment or assignment actions.

Note 17 DEFERRED COMPENSATION PLAN

Employees are eligible to participate in two deferred compensation plans created in accordance with Internal Revenue Code Sections 403(b) and 457(b). The plans, available to all District employees, permit them to defer a portion of their salary until future years. Participation in the plans is optional. The deferred compensation is not available, without penalty, to employees except under limited circumstances specified in the Internal Revenue Code.

Investments are selected by the Investment Committee with the advice of an outside financial consultant, CBIZ. The plans are managed by TIAA as a third party administrator.

Note 18 OTHER POSTEMPLOYMENT BENEFITS

Plan Description

The District administers a single-employer defined benefit healthcare plan ("the Retiree Health Plan"). The plan provides pre- and post-Medicare healthcare benefits and dental benefits for eligible retirees and their dependents through the District's group health insurance plan, which covers both active and retired members. Benefit provisions are established by the Board annually. The Retiree Health Plan does not issue separately audited financial statements. The Retiree Health Plan is not accounted for as a trust fund since an irrevocable trust has not been established.

Contribution requirements are also established by the Board annually. The District does not contribute toward the cost of current-year premiums for eligible retired plan members and their dependents.

Eligible retirees pay 100 percent of the blended premium rates used for both active and non-Medicare eligible retired members.

Relationship Between Valuation Date, Measurement Date, and Reporting Date

The Valuation Date is June 30, 2018. This is the date as of which the actuarial valuation is performed. The Measurement Date is June 30, 2019. This is the date as of which the total OPEB liability is determined. The Reporting Date is June 30, 2019. This is the plan's and/or employer's fiscal year ending date.

**COLUMBIA PUBLIC SCHOOL DISTRICT
NOTES TO THE BASIC FINANCIAL STATEMENTS
JUNE 30, 2019**

Significant Changes

There have been no significant changes between the valuation date and fiscal year end.

Participant Data as of June 30, 2018

Actives	2,702
Retirees and Surviving Spouses*	753
Spouses of Current Retirees	514
Total	<u>3,969</u>

*Includes 381 and 710 with medical and dental coverage respectively.

Actuarial Methods and Assumptions Used for Funding Policy

The employer does not pre-fund benefits. The current funding policy is to pay benefits directly from general assets on a pay-as-you-go basis and there is not a trust for accumulating plan assets. The following actuarial methods and assumptions were used in the June 30, 2018 accounting valuation:

Valuation Timing

Actuarial valuations are performed biennially as of June 30 for accounting purposes only. The OPEB liability was determined by an actuarial valuation as of June 30, 2018, using the following actuarial assumptions, applied to all periods included in the measurement and rolled forward to the measurement date of June 30, 2019.

Actuarial Cost Method

Entry Age Normal

Amortization Method

Level percent or level dollar	N/A
Closed, open, or layered periods	N/A
Amortized period at June 30, 2018	N/A
Amortization growth rate	N/A

Inflation

2.30%

Salary Increases

3.00%

Discount Rate

3.5%

Healthcare Cost Trend Rates

Medical cost trend rate of 5.2% for 2019, gradually decreasing to an ultimate rate of 4.0% for 2093 and beyond. Dental cost trend rate of 5.0% for 2019, decreasing to the ultimate rate of 4.0% in 2023. Annuitants, with generation projections per Scale MP-2017.

**COLUMBIA PUBLIC SCHOOL DISTRICT
NOTES TO THE BASIC FINANCIAL STATEMENTS
JUNE 30, 2019**

**Retirement
(Adopted 6/30/2014)**

	<u>Rate</u>	
	<u>Eligible for Early Retirement</u>	<u>Eligible for Normal/ Unreduced</u>
<u>Age</u>		
50-54	0.0%	20.0%
55-59	4.0%	20.0%
60-64	N/A	25.0%
65-69	N/A	35.0%
70& up	N/A	100.0%

**Future Retiree Coverage
(Adopted 6/30/2015)**

60% of employees who retire prior to age 65 are assumed to elect medical coverage under the plan.

Medicare eligible retirees:

Medicare eligible retirees are assumed to discontinue coverage under the plan when they reach age 65. Medicare eligible retirees currently over age 65 are assumed to be unsubsidized.

Non Medicare eligible retirees:

10% of employees hired prior to 1986 are assumed to not be eligible for Medicare. These employees are assumed to continue coverage under the plan after age 65. 10% of retirees currently under age 65 are assumed to not be eligible for Medicare. These retirees are assumed to continue coverage under the plan after age 65.

These assumptions are based on statistics provided by the District.

Turnover

Rates based on length of service:

<u>Service</u>	<u>Rate</u>
0	23.4%
1	15.1%
2	11.1%
3	9.2%
4	7.7%
5	6.4%
10	3.3%
15	2.0%
20	1.0%

Mortality

RP-2014 Mortality for Employees and Healthy Annuitants with generational projections per Scale MP-2017

Discount Rate

The interest rate for discounting liabilities is 3.50% per annum based on the 20 year bond GO index at the fiscal year end. The rate for the prior fiscal year was 3.87%

**COLUMBIA PUBLIC SCHOOL DISTRICT
NOTES TO THE BASIC FINANCIAL STATEMENTS
JUNE 30, 2019**

CHANGES IN TOTAL OPEB LIABILITY

	<u>Increase(Decrease)</u>
Changes in Total OPEB Liability	Total OPEB Liability
Balance as of June 30, 2018	\$ 34,347,435
Changes for the year:	
Service cost	2,034,540
Interest on total OPEB liability	1,383,693
Effect of assumptions changes or inputs	1,796,535
Benefit payments	<u>(1,267,335)</u>
Balance as of June 30, 2019	\$ <u>38,294,868</u>

Sensitivity Analysis

The following presents the total OPEB liability of the District, calculated using the discount rate of 3.50%, as well as what the District's total OPEB liability would be if it were calculated using a discount rate that is 1 percentage point lower (2.50%) or 1 percentage point higher (4.50%) than the current rate.

	<u>1% Decrease 2.5%</u>	<u>Discount Rate 3.50%</u>	<u>1% Increase 4.50%</u>
Total OPEB Liability	\$ 43,853,787	\$ 38,294,868	\$ 33,712,547

The following presents the total OPEB liability of the District, calculated using the current healthcare cost trend rates as well as what the District's total OPEB liability would be if it were calculated using trend rates that are 1 percentage point lower or 1 percentage point higher than the current trend rates.

	<u>1% Decrease</u>	<u>Current Trend Rate</u>	<u>1% Increase</u>
Total OPEB Liability	\$ 32,615,828	\$ 38,294,868	\$ 45,403,439

	<u>July 1, 2018 to June 30, 2019</u>
OPEB Expense	
Service Cost	\$ 2,034,539
Interest on total OPEB liability	1,383,693
Recognition of assumption changes or inputs	51,122
OPEB Expense	\$ <u>3,469,354</u>

**COLUMBIA PUBLIC SCHOOL DISTRICT
NOTES TO THE BASIC FINANCIAL STATEMENTS
JUNE 30, 2019**

As of June 30, 2019, the deferred inflows and outflows of resources are as follows:

Deferred Inflows/Outflows of Resources	Deferred Inflows of Resources	Deferred Outflows of Resources
Change of Assumption	\$ (1,039,307)	\$ 1,597,363

Amounts currently reported as deferred outflows of resources and deferred inflows of resources related to other postemployment benefits will be recognized in OPEB expense as follows:

Year ended June 30:		
2020	\$	51,122
2020		51,122
2021		51,122
2022		51,122
2024		51,122
Thereafter	\$	302,446

* Note that additional future deferred inflows and outflows of resources may impact these numbers.

Note 19 TAX ABATEMENT

Boone County, Industrial Development Bonds (Chapter 100 Bonds)

The County is authorized to issue Industrial Development Bonds (also referred to as "Chapter 100 bonds") under Article VI, Section 27 (b) of the Missouri Constitution and Sections 100.010 to 100.200 of the Revised Statutes of Missouri (RSMo), as amended. The bonds finance industrial development projects for private corporations, partnerships, and individuals ("the recipient"). The types of projects that can be financed include the costs of warehouses, distribution facilities, research and development facilities, office industries, agricultural processing industries, service facilities which provide interstate commerce, industrial plants, and facilities for other commercial purposes, including land, buildings, fixtures, and machinery. The recipient conveys to the County fee simple title to the site, improvements, and/or equipment related to the industrial development project. At the same time, the County will lease the site, improvements, and/or equipment back to the recipient pursuant to a lease agreement. The lease agreement requires the recipient to use the proceeds of the bonds to purchase and construct the project or equipment. The recipient is obligated to make lease payments in amounts that are sufficient to pay the principal and interest on the bonds as they become due. Thus, the County acts as a conduit for the financing. Because the County has ownership of the project, no real and/or personal property taxes are owed. The amount of the payment in lieu of tax can be specific dollar amount, a percentage of the tax that would otherwise be owed based on assessed value, and/or a reduced assessed value. At times, the County requires recipients to make commitments related to maintaining or creating jobs. If commitments are not met, penalty payments are made by the recipient to the County.

The County currently has two Industrial Development Bond Tax abatement agreements in effect as disclosed in the table below.

City of Columbia, Tax Increment Financing (TIF)

The City of Columbia has authorized Tax Increment Financing (TIF) districts under Sections 99.805 through 99.875 of the RSMo, as amended. The type of tax being abated by this program are Payments In Lieu of Taxes (PILOT) and Economic Activity Taxes (EATS). Tax increment financing (TIF) is a public

**COLUMBIA PUBLIC SCHOOL DISTRICT
NOTES TO THE BASIC FINANCIAL STATEMENTS
JUNE 30, 2019**

financing method that is used as a subsidy for redevelopment, infrastructure, and other community-improvement projects. Per 99.810 RS MO, the criteria for recipients to be eligible for the program are as follows:

1. The redevelopment area overall is a blighted area, a conservation area, or an economic development area, and has not been subject to growth and development through investment by private enterprise and would not reasonably be anticipated to be developed without the adoption of tax increment financing. Such a finding shall include, but not be limited to, a detailed description of the factors that qualify the redevelopment area or project pursuant to this subdivision and an affidavit, signed by the developer or developers and submitted with the redevelopment plan, attesting that the provisions of this subdivision have been met;
2. The redevelopment plan conforms to the comprehensive plan for the development of the municipality as a whole;
3. The estimated dates, which shall not be more than twenty-three years from the adoption of the ordinance approving a redevelopment project within a redevelopment area, of completion of any redevelopment project and retirement of obligations incurred to finance redevelopment project costs have been stated, provided that no ordinance approving a redevelopment project shall be adopted later than ten years from the adoption of the ordinance approving the redevelopment plan under which such project is authorized and provided that no property for a redevelopment project shall be acquired by eminent domain later than five years from the adoption of the ordinance approving such redevelopment project;
4. A plan has been developed for relocation assistance for businesses and residences;
5. A cost-benefit analysis showing the economic impact of the plan on each taxing district which is at least partially within the boundaries of the redevelopment area. The analysis shall show the impact on the economy if the project is not built, and is built pursuant to the redevelopment plan under consideration. The cost-benefit analysis shall include a fiscal impact study on every affected political subdivision, and sufficient information from the developer for the commission established in section 99.820 to evaluate whether the project as proposed is financially feasible;
6. A finding that the plan does not include the initial development or redevelopment of any gambling establishment, provided however, that this subdivision shall be applicable only to a redevelopment plan adopted for a redevelopment area designated by ordinance after December 23, 1997.

Assessed Valuation of "base year" is established and 100% of the taxes resulting from the incremental increase in assessed valuation are remitted to the Project Special Allocation Fund rather than disbursed to various taxing entities. For the EATs, the base amount is established and 50% of the incremental increase in EAT's is remitted to the Special Allocation fund. Cash in the Special Allocation fund is disbursed to the Trustee and then to the Developer through semiannual payments for the Notes issued. There is no provision for recapturing abated taxes or for adjusting the base assessed valuation or the base EATs. Taxes revert back to the taxing entities at the end of the abatement period or upon payoff of the Notes issued, whichever comes first.

**COLUMBIA PUBLIC SCHOOL DISTRICT
NOTES TO THE BASIC FINANCIAL STATEMENTS
JUNE 30, 2019**

Below is a chart on the amount of property taxes abated by the district for year ended June 30, 2019.

Tax Abatement Program	State Date of Abatement Period	End Date of Abatement Period	Tax Type Abated	Taxes Abated for 2019	Taxes Recaptured for 2019
Boone County Agreements					
Chapter 100 Bonds -EAG Laboratories	November 2008	December 2018	Property Tax	\$294,840	\$147,420
Chapter 100 Bonds - Kraft Heinz Food	January 2017	December 2026	Property Tax	783,160	195,790
Chapter 100 Bonds – Dana Axle	December 2017	December 2025	Property Tax	28,672	14,336
Chapter 100 Bonds – American Outdoor	December 2017	December 2028	Real Estate	19,758	19,758
City of Columbia Agreements					
TIF- Tiger Hotel Redevelopment (Pilot)	July 2009	July 2035	Property Tax	57,482	-
TIF – Regency Hotel Redevelopment (Pilot)	February 2011	February 2034	Property Tax	132,406	-
IBM Lease	May 2010	May 2020	Property Tax	49,634	-
			Total for 2018	<u>\$1,365,952</u>	<u>\$377,304</u>

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REQUIRED SUPPLEMENTARY INFORMATION

**COLUMBIA PUBLIC SCHOOL DISTRICT
REQUIRED SUPPLEMENTARY INFORMATION
SCHEDULE OF CHANGES IN TOTAL OPEB LIABILITY AND RELATED RATIOS
FOR YEAR ENDED JUNE 30, 2019
(UNAUDITED)**

	Fiscal Year Ending June 30	
	2019	2018
Total OPEB Liability		
Service Cost	\$ 2,035	\$ 2,014
Interest on total OPEB liability	1,384	1,254
Effect of assumption changes or inputs	1,797	(1,335)
Benefits payments	(1,267)	(1,179)
Net Change in total OPEB liability	3,947	753
Total OPEB liability, beginning	34,347	33,595
Total OPEB liability, ending	<u>\$ 38,294</u>	<u>\$ 34,347</u>
 Covered Payroll	 \$ 133,816	 \$ 129,459
Total OPEB liability as a % of covered payroll	28.62%	26.53%

Note: This schedule is intended to show information for ten years. Additional years will be displayed as they become available.

Plan Assets: No assets are accumulated in a trust that meets all of the following criteria of GASB No. 75, paragraph 4, to pay benefits:

- Contributions from the employer and any nonemployer contributing entities, and earnings thereon, must be irrevocable.
- Plan assets must be dedicated to providing OPEB to Plan Members in accordance with the benefit terms.
- Plan assets must be legally protected from creditors of the employer, nonemployer contributing entities, the Plan administrator, and plan members.
- * Amounts are presented in thousands.

COLUMBIA PUBLIC SCHOOL DISTRICT
REQUIRED SUPPLEMENTARY INFORMATION
SCHEDULE OF EMPLOYER CONTRIBUTIONS
PUBLIC SCHOOL RETIREMENT SYSTEM OF MISSOURI
FOR THE SEVEN YEARS ENDED JUNE 30, 2019
(UNAUDITED)

Year Ended	Statutorily Required Contribution	Actual Employer Contributions	Contribution Excess/ (Deficiency)	Actual Covered Member Payroll	Contributions as a Percentage of Covered Payroll
6/30/2019	\$ 16,230,668	\$ 16,230,668	\$ -	\$ 112,606,288	\$ 14.41%
6/30/2018	15,660,360	15,660,360	-	108,702,995	14.41%
6/30/2017	15,271,845	15,271,845	-	106,199,533	14.38%
6/30/2016	13,874,329	13,874,329	-	96,399,015	14.39%
6/30/2015	13,507,899	13,507,899	-	93,869,396	14.39%
6/30/2014	13,367,304	13,367,304	-	92,755,487	14.41%
6/30/2013	12,816,046	12,816,046	-	89,052,875	14.39%

Note: This schedule is intended to show information for ten years. Additional years will be displayed as they become available.

**COLUMBIA PUBLIC SCHOOL DISTRICT
REQUIRED SUPPLEMENTARY INFORMATION
SCHEDULE OF PROPORTIONATE SHARE OF THE NET PENSION LIABILITY AND RELATED RATIOS
PUBLIC SCHOOL RETIREMENT SYSTEM OF MISSOURI
FOR THE FIVE YEARS ENDED JUNE 30, 2019
(UNAUDITED)**

Year Ended*	Proportion of the Net Pension Liability	Proportionate Share of the Net Pension Liability (Asset) (a)	Actual Member Covered Payroll (b)	Net Pension Liability (Asset) as a Percentage of Covered Payroll (a/b)	Fiduciary Net Position as a Percentage of Total Pension Liability
6/30/2018	2.2461%	\$ 167,165,014	\$ 108,731,156	153.74%	84.06%
6/30/2017	2.2324%	161,213,329	106,199,533	151.80%	83.77%
6/30/2016	2.0712%	154,110,719	96,399,015	159.87%	82.18%
6/30/2015	2.0573%	118,765,051	93,869,396	126.52%	85.78%
6/30/2014	2.0758%	85,161,379	92,755,487	91.81%	89.34%

Note: This schedule is intended to show information for ten years. Additional years will be displayed as they become available.

* The data provided in the schedules is based as of the measurement date of the Systems' net pension liability, which is as of the beginning of the district's fiscal year.

**COLUMBIA PUBLIC SCHOOL DISTRICT
REQUIRED SUPPLEMENTARY INFORMATION
SCHEDULE OF EMPLOYER CONTRIBUTIONS
PUBLIC EDUCATION EMPLOYEE RETIREMENT SYSTEM OF MISSOURI
FOR THE SEVEN YEARS ENDED JUNE 30, 2019
(UNAUDITED)**

Year Ended	Statutorily Required Contribution	Actual Employer Contributions	Contribution Excess/ (Deficiency)	Actual Covered Member Payroll	Contributions as a Percentage of Covered Payroll
6/30/2019	\$ 2,765,616	\$ 2,765,616	\$ -	\$ 40,315,135	6.86%
6/30/2018	2,620,214	2,620,214	-	38,195,549	6.86%
6/30/2017	2,533,135	2,533,135	-	36,926,190	6.86%
6/30/2016	2,142,461	2,142,461	-	31,231,247	6.86%
6/30/2015	2,063,306	2,063,306	-	30,077,380	6.86%
6/30/2014	2,018,437	2,018,437	-	29,423,299	6.86%
6/30/2013	1,798,991	1,798,991	-	26,226,060	6.86%

Note: This schedule is intended to show information for ten years. Additional years will be displayed as they become available.

**COLUMBIA PUBLIC SCHOOL DISTRICT
REQUIRED SUPPLEMENTARY INFORMATION
SCHEDULE OF PROPORTIONATE SHARE OF THE NET PENSION LIABILITY AND RELATED RATIOS
PUBLIC EDUCATION EMPLOYEE RETIREMENT SYSTEM OF MISSOURI
FOR THE FIVE YEARS ENDED JUNE 30, 2019
(UNAUDITED)**

Year Ended*	Proportion of the Net Pension Liability	Proportionate Share of the Net Pension Liability (Asset) (a)	Actual Member Covered Payroll (b)	Net Pension Liability (Asset) as a Percentage of Covered Payroll (a/b)	Fiduciary Net Position as a Percentage of Total Pension Liability
6/30/2018	2.2956%	\$ 17,738,384	\$ 38,195,549	46.44%	86.06%
6/30/2017	2.2977%	17,530,322	36,926,190	47.47%	85.35%
6/30/2016	2.0224%	16,226,429	31,231,247	51.96%	83.32%
6/30/2015	2.0059%	10,609,329	30,077,380	35.27%	88.28%
6/30/2014	2.0177%	7,367,953	29,423,299	25.04%	91.33%

Note: This schedule is intended to show information for ten years. Additional years will be displayed as they become available.

* The data provided in the schedules is based as of the measurement date of the Systems' net pension liability, which is as of the beginning of the district's fiscal year.

SUPPLEMENTARY INFORMATION
COMBINING AND INDIVIDUAL
FUND STATEMENTS AND SCHEDULES
GOVERNMENTAL FUNDS

Debt Service Fund - The Debt Service Fund accounts for the revenue collected from local taxation and allocated state aid for the payment of principal and interest on bonded indebtedness.

Capital Projects Fund - The Capital Projects Fund accounts for expenditures from the proceeds of bond issues, investment income earned on the proceeds and other revenues designated for acquisition or construction of major capital assets. The expenditures include major capital outlay projects and equipment purchases for instructional and support programs.

Grants and Donations Fund - This fund was established to account for certain local, state, and federal revenue received and the related expenditures. Expenditures are from all program areas and these programs are dependent upon special funding. Some categorical and noncategorical state and federal revenue is also included in the General Fund and the Teachers Fund.

CPS Facilities Authority Fund - This fund was established to account for the activities of the Authority, a blended component unit of the District.

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COLUMBIA PUBLIC SCHOOL DISTRICT
COMBINING BALANCE SHEET - NONMAJOR GOVERNMENTAL FUNDS
JUNE 30, 2019

	<u>Special Revenue Funds</u>		<u>Total Nonmajor Special Revenue Funds</u>
	<u>Grants and Donations</u>	<u>Facilities Authority</u>	
ASSETS			
Cash and Cash Equivalents	\$ 2,728,934	\$ 160	\$ 2,729,094
Receivables (Net of Allowance for Uncollectibles)			
Local	1,325	-	1,325
State	36,548	-	36,548
Federal	116,422	-	116,422
Prepaid Expenditures	1,325	-	1,325
Total Assets	<u>\$ 2,884,554</u>	<u>\$ 160</u>	<u>\$ 2,884,714</u>
LIABILITIES			
Accounts Payable	\$ 151,091	\$ -	\$ 151,091
Accrued Salaries and Payroll Taxes	9,641	-	9,641
Total Current Liabilities	<u>160,732</u>	<u>-</u>	<u>160,732</u>
FUND BALANCES			
Nonspendable			
Prepaid Expenditures	1,325	-	1,325
Restricted for			
Grants and Donations	2,722,497	-	2,722,497
Capital Lease Payments	-	160	160
Total Fund Balances	<u>2,723,822</u>	<u>160</u>	<u>2,723,982</u>
Total Liabilities and Fund Balances	<u>\$ 2,884,554</u>	<u>\$ 160</u>	<u>\$ 2,884,714</u>

**COLUMBIA PUBLIC SCHOOL DISTRICT
COMBINING STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES
NONMAJOR GOVERNMENTAL FUNDS
FOR THE YEAR ENDED JUNE 30, 2019**

	Special Revenue		Total Nonmajor Special Revenue Funds
	Grants and Donations	Facilities Authority	
REVENUES			
Local	\$ 2,313,981	\$ 630,804	\$ 2,944,785
State	708,382	-	708,382
Federal	591,080	-	591,080
Total Revenues	<u>3,613,443</u>	<u>630,804</u>	<u>4,244,247</u>
EXPENDITURES			
Current			
Instruction			
Regular Instruction	685,386	-	685,386
Special Instruction	209,530	-	209,530
Vocational Instruction	26,679	-	26,679
Student Activities - Athletics	879,063	-	879,063
Total Instruction	<u>1,800,658</u>	<u>-</u>	<u>1,800,658</u>
Pupil Support Services			
Guidance and Counseling	15,636	-	15,636
Improvement of Instruction	78,125	-	78,125
Media Services	143,411	-	143,411
Total Support Services	<u>237,172</u>	<u>-</u>	<u>237,172</u>
Administration			
Business, Central Services	17,434	-	17,434
Total Administration	<u>17,434</u>	<u>-</u>	<u>17,434</u>
Other			
Pupil Transportation	107,288	-	107,288
Food Services	4,405	-	4,405
Adult Literacy	235,958	-	235,958
Community Services	939,626	-	939,626
Total Other	<u>1,287,277</u>	<u>-</u>	<u>1,287,277</u>
Debt Service			
Principal	-	340,000	340,000
Interest and Fees	-	290,645	290,645
Total Debt Service	<u>-</u>	<u>630,645</u>	<u>630,645</u>
Total Expenditures	<u>3,342,541</u>	<u>630,645</u>	<u>3,973,186</u>
REVENUES OVER EXPENDITURES	270,902	159	271,061
OTHER FINANCING USES			
Transfers Out	<u>(183,249)</u>	<u>-</u>	<u>(183,249)</u>
NET CHANGES IN FUND BALANCES	87,653	159	87,812
FUND BALANCES, JULY 1	<u>2,636,169</u>	<u>1</u>	<u>2,636,170</u>
FUND BALANCES, JUNE 30	<u>\$ 2,723,822</u>	<u>\$ 160</u>	<u>\$ 2,723,982</u>

**COLUMBIA PUBLIC SCHOOL DISTRICT
DEBT SERVICE FUND
SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL
FOR THE YEAR ENDED JUNE 30, 2019**

	Budgeted Amounts		Actual	Variance with Final Budget
	Original	Final		
REVENUES				
Local	\$ 24,787,406	\$ 24,871,106	\$ 25,412,704	\$ 541,598
County	367,497	367,497	308,082	(59,415)
Federal	312,657	312,657	157,838	(154,819)
Total Revenues	<u>25,467,560</u>	<u>25,551,260</u>	<u>25,878,624</u>	<u>327,364</u>
EXPENDITURES				
Debt Service				
Principal	11,610,000	11,610,000	11,610,000	-
Interest and Fees	11,794,740	12,540,552	13,265,317	(724,765)
Total Expenditures	<u>23,404,740</u>	<u>24,150,552</u>	<u>24,875,317</u>	<u>(724,765)</u>
NET CHANGE IN FUND BALANCE	2,062,820	1,400,708	1,003,307	(397,401)
FUND BALANCE, JULY 1	<u>66,152,839</u>	<u>66,152,839</u>	<u>66,152,839</u>	<u>-</u>
FUND BALANCE, JUNE 30	<u>\$ 68,215,659</u>	<u>\$ 67,553,547</u>	<u>\$ 67,156,146</u>	<u>\$ (397,401)</u>

**COLUMBIA PUBLIC SCHOOL DISTRICT
CAPITAL PROJECTS FUND
SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL
FOR THE YEAR ENDED JUNE 30, 2019**

	Budgeted Amounts		Actual	Variance with Final Budget
	Original	Final		
REVENUES				
Local	\$ 2,788,920	\$ 2,824,465	\$ 3,744,220	\$ 919,755
County	15,545	15,545	10,735	(4,810)
State	82,698	82,698	268,419	185,721
Federal	-	-	6,885	6,885
Total Revenues	<u>2,887,163</u>	<u>2,922,708</u>	<u>4,030,259</u>	<u>1,107,551</u>
EXPENDITURES				
Debt Service				
Principal	1,098,019	1,098,019	758,019	340,000
Interest and Fees	188,489	335,422	44,778	290,644
Bond Issuance Costs	187,500	187,500	140,950	46,550
Total Debt Service	<u>1,474,008</u>	<u>1,620,941</u>	<u>943,747</u>	<u>677,194</u>
Capital Outlay and Construction				
Furniture and Equipment	2,149,748	1,967,697	1,118,916	848,781
Vehicles	192,500	187,552	184,955	2,597
Land and Site Improvements	2,337,113	2,591,415	1,969,774	621,641
Building Additions and Renovations	52,340,000	60,163,704	20,566,068	39,597,636
Total Capital Outlay and Construction	<u>57,019,361</u>	<u>64,910,368</u>	<u>23,839,713</u>	<u>41,070,655</u>
Total Expenditures	<u>58,493,369</u>	<u>66,531,309</u>	<u>24,783,460</u>	<u>41,747,849</u>
REVENUES UNDER EXPENDITURES	(55,606,206)	(63,608,601)	(20,753,201)	42,855,400
OTHER FINANCING SOURCES				
General Obligation Bonds Issued	15,000,000	15,000,000	30,000,000	15,000,000
Premium on Bonds Issued	-	-	1,367,670	1,367,670
Transfers In	1,533,441	2,105,268	2,099,883	(5,385)
Total Other Financing Sources	<u>16,533,441</u>	<u>17,105,268</u>	<u>33,467,553</u>	<u>16,362,285</u>
NET CHANGE IN FUND BALANCE	(39,072,765)	(46,503,333)	12,714,352	59,217,685
FUND BALANCE, JULY 1	<u>42,017,733</u>	<u>42,017,733</u>	<u>42,017,733</u>	-
FUND BALANCE, JUNE 30	<u>\$ 2,944,968</u>	<u>\$ (4,485,600)</u>	<u>\$ 54,732,085</u>	<u>\$ 59,217,685</u>

**COLUMBIA PUBLIC SCHOOL DISTRICT
GRANTS AND DONATIONS FUND
SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL
FOR THE YEAR ENDED JUNE 30, 2019**

	Budgeted Amounts		Actual	Variance with
	Original	Final		Final Budget
REVENUES				
Local	\$ 1,901,150	\$ 1,901,150	\$ 2,313,981	\$ 412,831
State	1,035,125	1,035,125	708,382	(326,743)
Federal	561,358	878,071	591,080	(286,991)
Total Revenues	<u>3,497,633</u>	<u>3,814,346</u>	<u>3,613,443</u>	<u>(200,903)</u>
EXPENDITURES				
Current				
Instruction				
Regular Instruction	614,733	546,876	685,386	(138,510)
Special Instruction	92,376	92,376	209,530	(117,154)
Vocational Instruction	502,708	408,526	26,679	381,847
Student Activities - Athletics	783,417	773,796	879,063	(105,267)
Total Instruction	<u>1,993,234</u>	<u>1,821,574</u>	<u>1,800,658</u>	<u>20,916</u>
Pupil Support Services				
Guidance and Counseling	4,500	4,500	15,636	(11,136)
Improvement of Instruction	72,725	389,438	78,125	311,313
Media Services	82,625	82,625	143,411	(60,786)
Total Support Services	<u>159,850</u>	<u>476,563</u>	<u>237,172</u>	<u>239,391</u>
Administration				
Business, Central Services	6,000	6,000	17,434	(11,434)
Total Administration	<u>6,000</u>	<u>6,000</u>	<u>17,434</u>	<u>(11,434)</u>
Other				
Pupil Transportation	29,310	29,310	107,288	(77,978)
Food Services	-	-	4,405	(4,405)
Adult Literacy	392,046	392,046	235,958	156,088
Community Services	917,193	907,064	939,626	(32,562)
Total Other	<u>1,338,549</u>	<u>1,328,420</u>	<u>1,287,277</u>	<u>41,143</u>
Total Expenditures	<u>3,497,633</u>	<u>3,632,557</u>	<u>3,342,541</u>	<u>290,016</u>
REVENUES OVER EXPENDITURES	-	181,789	270,902	89,113
OTHER FINANCING USES				
Transfers Out	-	-	(183,249)	(183,249)
NET CHANGE IN FUND BALANCE	-	181,789	87,653	(94,136)
FUND BALANCE, JULY 1	<u>2,636,169</u>	<u>2,636,169</u>	<u>2,636,169</u>	-
FUND BALANCE, JUNE 30	<u>\$ 2,636,169</u>	<u>\$ 2,817,958</u>	<u>\$ 2,723,822</u>	<u>\$ (94,136)</u>

**COLUMBIA PUBLIC SCHOOL DISTRICT
CPS FACILITIES AUTHORITY FUND
SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL
FOR THE YEAR ENDED JUNE 30, 2019**

	Budgeted Amounts		Actual	Variance with Final Budget
	Original	Final		
REVENUES				
Local	\$ 630,804	\$ 630,804	\$ 630,804	\$ -
Total Revenues	<u>630,804</u>	<u>630,804</u>	<u>630,804</u>	<u>-</u>
EXPENDITURES				
Debt Service				
Principal	340,000	340,000	340,000	-
Interest and Fees	<u>290,645</u>	<u>290,645</u>	<u>290,645</u>	<u>-</u>
Total Debt Service	<u>630,645</u>	<u>630,645</u>	<u>630,645</u>	<u>-</u>
Total Expenditures	<u>630,645</u>	<u>630,645</u>	<u>630,645</u>	<u>-</u>
NET CHANGE IN FUND BALANCE	159	159	159	-
FUND BALANCE, JULY 1	<u>1</u>	<u>1</u>	<u>1</u>	<u>-</u>
FUND BALANCE, JUNE 30	<u>\$ 160</u>	<u>\$ 160</u>	<u>\$ 160</u>	<u>\$ -</u>

NONMAJOR ENTERPRISE FUNDS

Enterprise Funds account for certain revenues derived from charges for services and assistance received from the State of Missouri and federal agencies. The District's accounting policy is for these funds to be self-sufficient, meaning they do not rely on funding from the general revenues of the District. The operations of enterprise funds are accounted for in a manner similar to private business enterprises.

Food Services Fund - This fund accounts for the revenue of the nutrition services program and the related expenses for food purchases and other operating costs, including depreciation.

Adult Education Fund - This fund accounts for the revenue of the adult education program and the related expenses for personal services and other operating costs, including depreciation.

COLUMBIA PUBLIC SCHOOL DISTRICT
COMBINING STATEMENT OF NET POSITION - NONMAJOR ENTERPRISE FUNDS
JUNE 30, 2019

	<u>Enterprise Funds</u>		<u>Total</u>
	<u>Food</u>	<u>Adult</u>	<u>Nonmajor</u>
	<u>Services</u>	<u>Education</u>	<u>Enterprise</u>
			<u>Funds</u>
ASSETS			
Current Assets			
Cash and Cash Equivalents	\$ 1,846,158	\$ 363,328	\$ 2,209,486
Receivables (Net of Allowance for Uncollectibles)			
Local	42,873	26,855	69,728
Federal	314,816	21,686	336,502
Inventories	188,436	-	188,436
Total Current Assets	<u>2,392,283</u>	<u>411,869</u>	<u>2,804,152</u>
Noncurrent Assets			
Capital Assets (Net of Accumulated Depreciation)			
Furniture and Equipment	117,539	-	117,539
Total Noncurrent Assets	<u>117,539</u>	<u>-</u>	<u>117,539</u>
Total Assets	<u>2,509,822</u>	<u>411,869</u>	<u>2,921,691</u>
DEFERRED OUTFLOWS OF RESOURCES			
Net Deferrals for OPEB	<u>13,607</u>	<u>2,667</u>	<u>16,274</u>
LIABILITIES			
Current Liabilities			
Accounts Payable	131,481	31,084	162,565
Accrued Salaries and Payroll Taxes	69,456	13,142	82,598
Unearned Revenue	413,811	-	413,811
Total Current Liabilities	<u>614,748</u>	<u>44,226</u>	<u>658,974</u>
Noncurrent Liabilities			
Compensated Absences	198,827	30,614	229,441
OPEB Liability	779,703	297,266	1,076,969
Total Noncurrent Liabilities	<u>978,530</u>	<u>327,880</u>	<u>1,306,410</u>
Total Liabilities	<u>1,593,278</u>	<u>372,106</u>	<u>1,965,384</u>
NET POSITION			
Invested in Capital Assets	117,539	-	117,539
Unrestricted	812,612	42,430	855,042
Total Net Position	<u>\$ 930,151</u>	<u>\$ 42,430</u>	<u>\$ 972,581</u>

COLUMBIA PUBLIC SCHOOL DISTRICT
COMBINING STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET POSITION
NONMAJOR ENTERPRISE FUNDS
FOR THE YEAR ENDED JUNE 30, 2019

	<u>Enterprise Funds</u>		<u>Total Nonmajor Enterprise Funds</u>
	<u>Food Services</u>	<u>Adult Education</u>	
OPERATING REVENUES			
Food Sales	\$ 2,869,895	\$ -	\$ 2,869,895
Tuition	-	702,328	702,328
Total Operating Revenues	<u>2,869,895</u>	<u>702,328</u>	<u>3,572,223</u>
OPERATING EXPENSES			
Food Purchased	3,570,971	-	3,570,971
Salaries and Wages	3,277,730	561,206	3,838,936
Fringe Benefits	1,530,523	169,408	1,699,931
Supplies	556,084	160,756	716,840
Purchased Services	52,096	100,277	152,373
Travel	10,300	5,010	15,310
Repairs	63,154	-	63,154
Donated Commodities Used	468,788	-	468,788
Financial Aid	-	215,128	215,128
Depreciation	36,569	-	36,569
Total Operating Expenses	<u>9,566,215</u>	<u>1,211,785</u>	<u>10,778,000</u>
OPERATING LOSS	<u>(6,696,320)</u>	<u>(509,457)</u>	<u>(7,205,777)</u>
NONOPERATING REVENUES (EXPENSES)			
State Assistance	57,935	28,779	86,714
Federal Assistance	5,788,432	195,814	5,984,246
Earnings on Investments	43,573	10,837	54,410
Donated Commodities	468,788	-	468,788
Total Nonoperating Revenues	<u>6,358,728</u>	<u>235,430</u>	<u>6,594,158</u>
LOSS BEFORE TRANSFERS	<u>(337,592)</u>	<u>(274,027)</u>	<u>(611,619)</u>
TRANSFERS OUT	<u>(6,152)</u>	<u>-</u>	<u>(6,152)</u>
CHANGES IN NET POSITION	<u>(343,744)</u>	<u>(274,027)</u>	<u>(617,771)</u>
NET POSITION, JULY 1	<u>1,273,895</u>	<u>316,457</u>	<u>1,590,352</u>
NET POSITION, JUNE 30	<u>\$ 930,151</u>	<u>\$ 42,430</u>	<u>\$ 972,581</u>

**COLUMBIA PUBLIC SCHOOL DISTRICT
COMBINING STATEMENT OF CASH FLOWS
NONMAJOR ENTERPRISE FUNDS
FOR THE YEAR ENDED JUNE 30, 2019**

	Enterprise Funds		Total Nonmajor Enterprise Funds
	Food Services	Adult Education	
CASH FLOWS FROM OPERATING ACTIVITIES			
Cash Received from Sales/Tuition	\$ 2,935,625	\$ 747,484	\$ 3,683,109
Cash Payments for Supplies and Services	(4,231,319)	(489,313)	(4,720,632)
Cash Payments to Employees for Services	(4,741,073)	(732,515)	(5,473,588)
Net Cash From Operating Activities	<u>(6,036,767)</u>	<u>(474,344)</u>	<u>(6,511,111)</u>
CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES			
Federal/State Assistance	5,825,949	289,994	6,115,943
Transfer to Other Funds	(6,152)	-	(6,152)
Net Cash From Noncapital Financing Activities	<u>5,819,797</u>	<u>289,994</u>	<u>6,109,791</u>
CASH FLOWS FROM INVESTING ACTIVITIES			
Interest on Investments	43,573	10,837	54,410
Net Cash From Investing Activities	<u>43,573</u>	<u>10,837</u>	<u>54,410</u>
NET DECREASE IN CASH AND CASH EQUIVALENTS	<u>(173,397)</u>	<u>(173,513)</u>	<u>(346,910)</u>
CASH AND CASH EQUIVALENTS, JULY 1	<u>2,019,555</u>	<u>536,841</u>	<u>2,556,396</u>
CASH AND CASH EQUIVALENTS, JUNE 30	<u>\$ 1,846,158</u>	<u>\$ 363,328</u>	<u>\$ 2,209,486</u>
RECONCILIATION OF OPERATING LOSS TO NET CASH FROM OPERATING ACTIVITIES			
Operating Loss	\$ (6,696,320)	\$ (509,457)	\$ (7,205,777)
Adjustments to Reconcile Operating Loss to Net			
Cash From Operating Activities			
Depreciation	36,569	-	36,569
Donated Commodities Used	468,788	-	468,788
Change in Assets and Liabilities			
Decrease in Receivables	65,730	45,156	110,886
Increase in Inventories	(40,884)	-	(40,884)
Increase (Decrease) in Accounts Payable and Accrued Liabilities	2,334	(10,448)	(8,114)
Increase in Unearned Revenue	71,433	-	71,433
Increase (Decrease) in Compensated Absences Payable	1,889	(10,119)	(8,230)
Increase in Other Postemployment Benefits Payable	53,694	10,524	64,218
Net Cash From Operating Activities	<u>\$ (6,036,767)</u>	<u>\$ (474,344)</u>	<u>\$ (6,511,111)</u>
SCHEDULE OF NONCASH NONCAPITAL FINANCING ACTIVITIES			
Donated Commodities Received	\$ 518,756	\$ -	\$ 518,756
Donated Commodities Used	\$ 468,788	\$ -	\$ 468,788

INTERNAL SERVICE FUNDS

The Internal Service Funds were established to account for the District's self-funded benefits programs, which are medical, dental and workers' compensation programs. The premiums of the Employee Benefits Funds are transferred as an expenditure from other funds as related to staff personnel. Claims paid, direct insurance payments and administrative costs are expenses of these funds.

COLUMBIA PUBLIC SCHOOL DISTRICT
COMBINING STATEMENT OF NET POSITION - INTERNAL SERVICE FUNDS
JUNE 30, 2019

	<u>Workers'</u> <u>Compensation</u>	<u>Medical</u> <u>Insurance</u>	<u>Dental</u> <u>Insurance</u>	<u>Total</u>
ASSETS				
Current Assets				
Cash and Cash Equivalents	\$ 2,944,357	\$ 10,686,465	\$ 567,832	\$ 14,198,654
Receivables				
Local	2,808	26,228	-	29,036
Prepaid Expenditures	-	110,160	-	110,160
Total Assets	<u>2,947,165</u>	<u>10,822,853</u>	<u>567,832</u>	<u>14,337,850</u>
LIABILITIES				
Current Liabilities				
Accounts Payable	9,753	2,120,766	138,968	2,269,487
Unearned Revenue	-	3,655,401	226,910	3,882,311
Total Current Liabilities	<u>9,753</u>	<u>5,776,167</u>	<u>365,878</u>	<u>6,151,798</u>
NET POSITION				
Unrestricted	2,937,412	5,046,686	201,954	8,186,052
Total Net Position	<u>\$ 2,937,412</u>	<u>\$ 5,046,686</u>	<u>\$ 201,954</u>	<u>\$ 8,186,052</u>

**COLUMBIA PUBLIC SCHOOL DISTRICT
COMBINING STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET POSITION
INTERNAL SERVICE FUNDS
FOR THE YEAR ENDED JUNE 30, 2019**

	<u>Workers' Compensation</u>	<u>Medical Insurance</u>	<u>Dental Insurance</u>	<u>Total</u>
OPERATING REVENUES				
Insurance Premiums	\$ 1,442,102	\$ 26,979,990	\$ 1,727,886	\$ 30,149,978
OPERATING EXPENSES				
Salaries and Wages	125,875	100,972	5,998	232,845
Fringe Benefits	35,618	40,499	1,785	77,902
Supplies	36	23	-	59
Purchased Services	59,898	120,135	186	180,219
Excess Loss Insurance	114,793	301,901	-	416,694
Administration Fees	72,800	200,412	119,349	392,561
Benefits Paid/Accrued	224,865	25,848,822	1,533,637	27,607,324
Total Operating Expenses	<u>633,885</u>	<u>26,612,764</u>	<u>1,660,955</u>	<u>28,907,604</u>
OPERATING INCOME (LOSS)	808,217	367,226	66,931	1,242,374
NONOPERATING REVENUES				
Earnings on Investments	<u>57,540</u>	<u>201,490</u>	<u>11,053</u>	<u>270,083</u>
CHANGES IN NET POSITION	865,757	568,716	77,984	1,512,457
NET POSITION, JULY 1	<u>2,071,655</u>	<u>4,477,970</u>	<u>123,970</u>	<u>6,673,595</u>
NET POSITION, JUNE 30	<u>\$ 2,937,412</u>	<u>\$ 5,046,686</u>	<u>\$ 201,954</u>	<u>\$ 8,186,052</u>

**COLUMBIA PUBLIC SCHOOL DISTRICT
COMBINING STATEMENT OF CASH FLOWS - INTERNAL SERVICE FUNDS
FOR THE YEAR ENDED JUNE 30, 2019**

	Workers' Compensation	Medical Insurance	Dental Insurance	Total
CASH FLOWS FROM OPERATING ACTIVITIES				
Cash Received from Premiums	\$ -	\$ 7,813,244	\$ 770,741	\$ 8,583,985
Cash Received from Interfund Services	1,441,496	19,660,174	958,383	22,060,053
Cash Payments for Supplies and Services	(159,854)	(732,631)	(119,535)	(1,012,020)
Cash Payments to Employees for Services	(161,493)	(141,471)	(7,783)	(310,747)
Cash Payments for Claims/Benefits	(399,397)	(25,503,876)	(1,543,000)	(27,446,273)
Net Cash From Operating Activities	<u>720,752</u>	<u>1,095,440</u>	<u>58,806</u>	<u>1,874,998</u>
CASH FLOWS FROM INVESTING ACTIVITIES				
Interest on Investments	57,540	201,490	11,053	270,083
Investments Sold	-	742,717	-	742,717
Net Cash From Investing Activities	<u>57,540</u>	<u>944,207</u>	<u>11,053</u>	<u>1,012,800</u>
NET INCREASE IN CASH AND CASH EQUIVALENTS	778,292	2,039,647	69,859	2,887,798
CASH AND CASH EQUIVALENTS, JULY 1	<u>2,166,065</u>	<u>8,646,818</u>	<u>497,973</u>	<u>11,310,856</u>
CASH AND CASH EQUIVALENTS, JUNE 30	<u>\$ 2,944,357</u>	<u>\$ 10,686,465</u>	<u>\$ 567,832</u>	<u>\$ 14,198,654</u>
RECONCILIATION OF OPERATING INCOME TO NET CASH FROM OPERATING ACTIVITIES				
Operating Income	\$ 808,217	\$ 367,226	\$ 66,931	\$ 1,242,374
Change in Assets and Liabilities				
(Increase) Decrease in Accounts Receivable	(606)	419,373	-	418,767
(Increase) Decrease in Prepaid Expenditures	87,673	(110,160)	-	(22,487)
Increase (Decrease) in Accounts Payable	(174,532)	344,946	(9,363)	161,051
Increase in Unearned Revenue	-	74,055	1,238	75,293
Net Cash From Operating Activities	<u>\$ 720,752</u>	<u>\$ 1,095,440</u>	<u>\$ 58,806</u>	<u>\$ 1,874,998</u>

FIDUCIARY FUND

The Student Activity Fund accounts for the receipt and disbursement of monies by various student organizations. The accounting reflects the District's agency relationship with the student organizations.

**COLUMBIA PUBLIC SCHOOL DISTRICT
STATEMENT OF CHANGES IN FIDUCIARY ASSETS AND LIABILITIES - AGENCY
STUDENT ACTIVITY FUND
FOR THE YEAR ENDED JUNE 30, 2019**

	<u>Balance</u> <u>July 1, 2018</u>	<u>Additions</u>	<u>Deductions</u>	<u>Balance</u> <u>June 30, 2019</u>
ASSETS				
Cash and Cash Equivalents	\$ 1,442,773	\$ 2,673,673	2,758,268	\$ 1,358,178
Total Assets	\$ <u>1,442,773</u>	\$ <u>2,673,673</u>	\$ <u>2,758,268</u>	\$ <u>1,358,178</u>
LIABILITIES				
Accounts Payable	\$ 127,415	\$ 2,735,199	\$ 2,785,360	\$ 77,254
Due to Student Groups	1,315,358	2,673,673	2,708,107	1,280,924
Total Liabilities	\$ <u>1,442,773</u>	\$ <u>5,408,872</u>	\$ <u>5,493,467</u>	\$ <u>1,358,178</u>

**COLUMBIA PUBLIC SCHOOL DISTRICT
SCHEDULE OF CHANGES IN DUE TO STUDENT GROUPS
STUDENT ACTIVITY FUND
FOR THE YEAR ENDED JUNE 30, 2019**

	<u>Balance July 1, 2018</u>	<u>Additions</u>	<u>Deductions</u>	<u>Balance June 30, 2019</u>
Hickman High	\$ 427,891	\$ 579,140	\$ 633,714	\$ 373,317
Rock Bridge High	217,135	428,333	443,976	201,492
Battle High	348,515	566,614	524,335	390,794
Douglass High	3,724	4,882	5,273	3,333
Jefferson Middle	40,073	37,301	36,934	40,440
Oakland Middle	23,392	41,589	38,880	26,101
West Middle	15,472	24,576	21,577	18,471
Gentry Middle	17,557	24,340	20,923	20,974
Lange Middle	32,014	19,883	23,952	27,945
Smithton Middle	30,583	39,370	46,507	23,446
Columbia Area Career Center	103,029	281,567	252,145	132,451
All Senior High	26,417	13,999	8,530	31,886
All Middle School	18,288	607,259	639,234	(13,687)
All Elementary School	<u>11,268</u>	<u>4,820</u>	<u>12,127</u>	<u>3,961</u>
TOTAL	\$ <u>1,315,358</u>	\$ <u>2,673,673</u>	\$ <u>2,708,107</u>	\$ <u>1,280,924</u>

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Statistical Section

STATISTICAL SECTION

This part of the District's comprehensive annual financial report presents detailed information as a context for understanding what the financial information in the financial statements, note disclosures, and required supplementary information says about the District's overall financial health.

Financial Trends	Pages
These schedules contain trend information to help the reader understand how the District's financial performance and well-being have changed over time	104-113
Revenue Capacity	
These schedules contain information to help the reader assess the District's most significant local revenue source, property taxes	114-117
Debt Capacity	
These schedules contain information to help the reader assess the affordability of the District's current levels of outstanding debt and the District's ability to issue additional debt in the future	118-121
Demographic and Economic Information	
These schedules offer demographic and economic indicators to help the reader understand the environment within which the District's financial activities take place	122-123
Operating Information	
These schedules contain service data to help the reader assess how information in the District's financial reports relates to the services the District provides and the activities it performs	124-133

Sources: Unless otherwise noted, the information in these schedules is derived from the comprehensive annual financial reports for the relevant year.

**COLUMBIA PUBLIC SCHOOL DISTRICT
NET POSITION BY COMPONENT
LAST TEN FISCAL YEARS
(accrual basis of accounting)**

	<u>2010</u>	<u>2011</u>	<u>2012</u>
Governmental Activities			
Net Investment in Capital Assets	\$ 70,915,263	\$ 65,932,368	\$ 73,956,941
Restricted	16,474,724	36,225,569	31,884,468
Unrestricted	12,032,963	11,081,205	23,865,291
Total Net Position - Governmental Activities	<u>\$ 99,422,950</u>	<u>\$ 113,239,142</u>	<u>\$ 129,706,700</u>
Business-Type Activities			
Investment in Capital Assets	\$ 220,218	\$ 197,429	\$ 196,097
Unrestricted	2,425,077	2,332,676	2,757,308
Total Net Position - Business-Type Activities	<u>\$ 2,645,295</u>	<u>\$ 2,530,105</u>	<u>\$ 2,953,405</u>
Primary Government			
Net Investment in Capital Assets	\$ 71,135,481	\$ 66,129,797	\$ 74,153,038
Restricted	16,474,724	36,225,569	31,884,468
Unrestricted	14,458,040	13,413,881	26,622,599
Total Primary Government Net Position	<u>\$ 102,068,245</u>	<u>\$ 115,769,247</u>	<u>\$ 132,660,105</u>

	2013	2014	2015	2016	2017	2018	2019
\$	98,598,539	\$ 136,736,793	\$ 101,811,877	\$ 105,330,218	\$ 145,591,041	\$ 109,192,890	\$ 156,797,413
	22,249,492	21,931,210	23,452,393	26,693,662	23,627,058	107,101,052	36,321,638
	30,051,989	(123,833,392)	(69,087,476)	(57,460,633)	(85,004,842)	(124,672,895)	(81,862,585)
\$	<u>150,900,020</u>	<u>\$ 34,834,611</u>	<u>\$ 56,176,794</u>	<u>\$ 74,563,247</u>	<u>\$ 84,213,257</u>	<u>\$ 91,621,047</u>	<u>\$ 111,256,466</u>
\$	209,413	\$ 306,236	\$ 287,234	\$ 239,907	\$ 195,285	\$ 154,108	\$ 117,539
	2,156,104	1,106,028	754,942	1,270,950	1,442,843	1,436,244	855,042
\$	<u>2,365,517</u>	<u>\$ 1,412,264</u>	<u>\$ 1,042,176</u>	<u>\$ 1,510,857</u>	<u>\$ 1,638,128</u>	<u>\$ 1,590,352</u>	<u>\$ 972,581</u>
\$	98,807,952	\$ 137,043,029	\$ 102,099,111	\$ 105,570,125	\$ 145,786,326	\$ 109,346,998	\$ 156,914,952
	22,249,492	21,931,210	23,452,393	26,693,662	23,627,058	107,101,052	36,321,638
	32,208,093	(122,727,364)	(68,332,534)	(56,189,683)	(83,561,999)	(123,236,651)	(81,007,543)
\$	<u>153,265,537</u>	<u>\$ 36,246,875</u>	<u>\$ 57,218,970</u>	<u>\$ 76,074,104</u>	<u>\$ 85,851,385</u>	<u>\$ 93,211,399</u>	<u>\$ 112,229,047</u>

**COLUMBIA PUBLIC SCHOOL DISTRICT
CHANGES IN NET POSITION
LAST TEN FISCAL YEARS
(accrual basis of accounting)**

	2010	2011	2012
Expenses			
Governmental Activities			
Instruction			
Regular Instruction	\$ 72,002,126	\$ 67,065,838	\$ 65,754,265
Special Education	26,582,473	24,189,768	23,482,949
Vocational Instruction	3,956,252	3,413,091	3,293,470
Student Activities	859,337	1,004,281	1,552,314
Tuition to Other Districts	644,019	285,747	262,109
Total Instruction	104,044,207	95,958,725	94,345,107
Support Services			
Attendance	4,245,930	183,113	144,690
Guidance and Counseling	2,688,476	5,233,642	4,802,252
Health and Ancillary Services	3,799,769	4,474,422	5,794,057
Improvement of Instruction	3,712,619	2,951,967	4,553,832
Media Services	3,971,488	4,823,333	3,572,685
Board Services	304,096	283,970	390,685
General Administration	1,944,585	1,916,861	2,210,457
Building Administration	10,974,175	10,326,883	11,502,996
Business, Central Services	988,472	3,916,016	5,193,679
Operation of Plant	19,023,465	17,942,828	18,856,459
Pupil Transportation	7,777,088	9,120,598	9,543,406
Food Services	-	24,088	5,411
Adult Literacy	227,065	606,962	547,313
Community Services	3,573,492	5,009,380	4,598,154
Total Support Services	63,230,720	66,814,063	71,716,076
Non-Instruction/Support Services			
Interest Payment	5,649,682	4,713,770	7,199,715
Total Non-Instruction/Support Services	5,649,682	4,713,770	7,199,715
Total Governmental Activities Expenses	172,924,609	167,486,558	173,260,898
Business-Type Activities			
Food Services	6,804,109	7,435,834	7,567,470
Adult Education	1,699,051	1,857,387	2,004,371
Total Business-Type Activities	8,503,160	9,293,221	9,571,841
Total Primary Government Expenses	\$ 181,427,769	\$ 176,779,779	\$ 182,832,739
Program Revenues			
Governmental Activities			
Charges for Services			
Instruction	\$ 335,766	\$ 397,478	\$ 315,000
Community Services	524,263	256,993	510,133
Other Support Services	65,939	183,844	201,432
Operating Grants and Contributions	23,025,022	24,824,921	20,332,008
Capital Grants and Contributions	2,560,818	331,158	169,869
Total Governmental Activities Program Revenues	26,511,808	25,994,394	21,528,442
Business Type Activities			
Charges for Services			
Food Services	3,144,121	3,275,109	3,146,485
Adult Education	958,158	1,326,309	1,373,293
Operating Grants and Contributions	4,973,774	4,569,687	5,470,389
Total Business-Type Activities Program Revenue	9,076,053	9,171,105	9,990,167
Total Primary Government Program Revenue	35,587,861	35,165,499	31,518,609
Net Expenses	\$ (145,839,908)	\$ (141,614,280)	\$ (151,314,130)

	2013	2014	2015	2016	2017	2018	2019
\$	67,698,813	\$ 127,359,154	\$ 68,058,486	\$ 71,175,471	\$ 81,630,618	\$ 85,386,364	\$ 88,457,685
	21,934,360	41,335,947	21,824,940	29,921,077	34,971,348	36,026,716	35,383,598
	3,465,240	7,163,584	3,922,573	4,304,190	4,479,714	4,686,952	4,354,810
	1,572,323	3,937,522	2,371,835	2,522,550	3,477,128	3,453,584	3,544,933
	264,038	358,623	452,990	443,452	486,434	494,088	482,367
	<u>94,934,774</u>	<u>180,154,830</u>	<u>96,630,824</u>	<u>108,366,740</u>	<u>125,045,242</u>	<u>130,047,704</u>	<u>132,223,393</u>
	275,580	332,856	182,090	256,986	455,177	386,448	432,936
	5,228,899	11,145,420	5,636,543	4,962,263	5,709,934	5,783,285	6,596,282
	6,345,339	12,970,454	6,775,747	3,424,318	4,206,339	4,151,840	4,748,920
	5,643,952	11,405,308	6,199,158	6,578,849	7,412,576	6,714,977	7,108,024
	4,556,723	8,294,199	5,743,007	6,047,514	8,337,413	9,811,883	8,122,619
	290,316	545,340	629,945	534,905	674,313	452,876	529,734
	2,645,968	4,381,703	2,326,215	2,509,393	3,272,960	3,038,829	9,368,079
	11,899,926	23,430,214	11,866,219	11,071,923	13,419,692	13,835,821	14,306,812
	6,480,390	9,341,490	6,063,204	5,650,224	6,407,753	6,870,622	1,768,376
	19,993,687	31,352,988	22,934,263	23,380,635	28,391,396	28,502,144	29,428,333
	10,484,431	12,901,564	12,581,886	12,502,829	12,610,551	12,631,506	12,858,779
	11,537	14,720	7,518	69,508	18,651	2,904	4,405
	552,395	880,796	477,539	441,988	548,429	248,018	259,784
	4,622,903	8,565,065	4,972,881	5,360,422	6,539,414	6,669,761	6,660,414
	<u>79,032,046</u>	<u>135,562,117</u>	<u>86,396,215</u>	<u>82,791,757</u>	<u>98,004,598</u>	<u>99,100,914</u>	<u>102,193,497</u>
	7,493,656	6,895,734	9,823,806	11,494,131	10,916,008	11,101,863	12,512,127
	7,493,656	6,895,734	9,823,806	11,494,131	10,916,008	11,101,863	12,512,127
	<u>181,460,476</u>	<u>322,612,681</u>	<u>192,850,845</u>	<u>202,652,628</u>	<u>233,965,848</u>	<u>240,250,481</u>	<u>246,929,017</u>
	8,305,230	8,736,419	8,272,584	8,114,702	8,634,112	9,053,770	9,572,367
	2,129,658	2,054,042	2,005,190	2,248,565	2,133,019	2,293,726	1,211,785
	10,434,888	10,790,461	10,277,774	10,363,267	10,767,131	11,347,496	10,784,152
\$	<u>191,895,364</u>	<u>\$ 333,403,142</u>	<u>\$ 203,128,619</u>	<u>\$ 213,015,895</u>	<u>\$ 244,732,979</u>	<u>\$ 251,597,977</u>	<u>\$ 257,713,169</u>
\$	659,591	\$ 1,053,156	\$ 842,615	\$ 551,529	\$ 910,542	\$ 694,208	\$ 776,751
	514,166	541,189	479,997	612,870	550,513	552,766	589,478
	223,944	192,747	194,321	262,487	83,640	166,567	147,221
	19,166,364	19,032,953	20,569,580	20,063,256	21,293,258	19,622,401	21,365,034
	853,886	471,483	363,938	811,471	384,546	458,129	260,786
	<u>21,417,951</u>	<u>21,291,528</u>	<u>22,450,451</u>	<u>22,301,613</u>	<u>23,222,499</u>	<u>21,494,071</u>	<u>23,139,270</u>
	3,119,305	3,037,193	3,057,195	3,097,962	3,092,070	3,094,196	2,869,895
	1,391,381	1,396,023	1,114,904	1,517,761	1,228,451	1,149,377	702,328
	5,330,428	5,399,100	5,732,604	6,206,880	6,552,137	7,060,759	6,539,748
	9,841,114	9,832,316	9,904,703	10,822,603	10,872,658	11,304,332	10,111,971
	31,259,065	31,123,844	32,355,154	33,124,216	34,095,157	32,798,403	33,251,241
\$	<u>(160,636,299)</u>	<u>\$ (302,279,298)</u>	<u>\$ (170,773,465)</u>	<u>\$ (179,891,679)</u>	<u>\$ (210,637,822)</u>	<u>\$ (218,799,574)</u>	<u>\$ (224,461,928)</u>

**COLUMBIA PUBLIC SCHOOL DISTRICT
CHANGES IN NET POSITION
LAST TEN FISCAL YEARS
(accrual basis of accounting)
(continued)**

	<u>2010</u>	<u>2011</u>	<u>2012</u>
General Revenues and Other Changes in Net Position			
Governmental Activities			
Taxes	\$ 94,399,265	\$ 95,002,849	\$ 102,299,999
Other Taxes	2,302,206	2,269,194	3,013,634
Allocation of Statewide Education Sales Tax	12,876,293	13,424,244	14,097,831
Federal and State Aid not Restricted for Specific Purposes	49,131,039	43,055,222	46,838,665
Interest and Investment Earnings	293,414	240,283	492,144
Miscellaneous	1,458,833	1,305,410	1,457,741
Transfers	321,700	11,154	-
Total Governmental Activities	<u>160,782,750</u>	<u>155,308,356</u>	<u>168,200,014</u>
Business Type Activities			
Interest and Investment Earnings	14,992	2,921	4,974
Miscellaneous	-	4,005	-
Transfers	(321,700)	-	-
Total Business-Type Activities	<u>(306,708)</u>	<u>6,926</u>	<u>4,974</u>
Total Primary Government	<u>\$ 160,797,742</u>	<u>\$ 155,315,282</u>	<u>\$ 168,204,988</u>
 Change in Net Position			
Governmental Activities	\$ 14,369,949	\$ 13,816,192	\$ 16,467,558
Business-Type Activities	266,185	(115,190)	423,300
Total Primary Government	<u>\$ 14,636,134</u>	<u>\$ 13,701,002</u>	<u>\$ 16,890,858</u>

2013	2014	2015	2016	2017	2018	2019
\$ 112,375,694	\$ 115,897,743	\$ 119,746,851	\$ 123,120,681	\$ 140,138,682	\$ 144,257,704	\$ 149,340,330
2,963,497	2,909,244	2,843,505	2,585,524	2,835,386	3,228,373	2,867,031
14,176,487	15,050,485	15,596,185	16,606,393	16,672,644	17,163,794	18,097,029
49,106,012	49,686,915	51,638,311	54,164,904	57,517,914	58,346,304	67,196,189
557,138	521,252	570,814	1,105,592	1,851,632	2,287,154	4,426,440
2,057,017	1,190,105	1,346,911	1,154,374	1,377,101	2,179,101	1,498,147
-	-	-	-	-	-	-
181,235,845	185,255,744	191,742,577	198,737,468	220,393,359	227,462,430	243,425,166
5,886	4,892	2,983	9,345	21,744	37,378	54,410
-	-	-	-	-	-	-
5,886	4,892	2,983	9,345	21,744	37,378	54,410
\$ 181,241,731	\$ 185,260,636	\$ 191,745,560	\$ 198,746,813	\$ 220,415,103	\$ 227,499,808	\$ 243,479,576
\$ 21,193,320	\$ (116,065,409)	\$ 21,342,183	\$ 18,386,453	\$ 9,650,010	\$ 8,706,020	\$ 19,635,419
(587,888)	(953,253)	(370,088)	468,681	127,271	(5,786)	(617,771)
\$ 20,605,432	\$ (117,018,662)	\$ 20,972,095	\$ 18,855,134	\$ 9,777,281	\$ 8,700,234	\$ 19,017,648

**COLUMBIA PUBLIC SCHOOL DISTRICT
FUND BALANCES OF GOVERNMENTAL FUNDS
LAST TEN FISCAL YEARS
(modified accrual basis of accounting)**

	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>
General Fund				
Reserved	\$ 1,035,336			
Unreserved	31,085,965			
Total General Fund	<u>\$ 32,121,301</u>			
 All other Governmental Funds				
Unreserved, reported in:				
Special Revenue Funds	\$ 1,178,969			
Debt Service Fund	13,947,413			
Capital Projects Fund	13,619,442			
Total all other Governmental Funds	<u>\$ 28,745,824</u>			
General Fund				
Nonspendable				
Inventories	\$ 503,937	\$ 473,636	\$ 554,909	
Prepaid Expenditures	641,267	125,289	504,511	
Restricted for				
Mobile Classroom Trailers	116,000	-	-	
Capital Lease Payments	-	-	618,392	
Energy Lease	197,460	209,610	216,310	
Assigned to				
Subsequent year's budget appropriation of fund balance	-	-	2,793,746	
Unassigned	33,495,286	39,466,427	39,352,727	
Total General Fund	<u>\$ 34,953,950</u>	<u>\$ 40,274,962</u>	<u>\$ 44,040,595</u>	
 All other Governmental Funds				
Nonspendable				
Prepaid Expenditures	\$ -	\$ -	\$ 625	
Restricted for				
Retirement of Debt-Crossover Refunded Bonds	19,140,807	17,316,518	4,755,172	
Retirement of Debt-General Obligation Bonds	13,260,187	14,049,177	14,858,576	
Capital Improvements-Certificates of Participation	-	1,402,522	67,806	
Capital Improvements-Bond and Capital Lease Proceeds	44,446,536	38,139,087	8,129,263	
Teachers Salaries	-	-	1,694,749	
Donations	820,736	1,186,637	1,628,199	
Committed to				
Mobile Classroom Trailers	-	606,471	-	
Assigned to				
Other Capital Projects	1,324,188	277,631	5,297,109	
Total all other Governmental Funds	<u>\$ 78,992,454</u>	<u>\$ 72,978,043</u>	<u>\$ 36,431,499</u>	

The District began to report fund balance reporting in compliance with GASB 54 in 2011.

<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>
\$ 369,348	\$ 435,789	\$ 415,233	\$ 353,373	\$ 312,346	\$ 453,287
1,647,544	820,599	1,564,962	1,582,396	1,522,595	2,512,013
-	-	-	-	-	-
619,608	620,225	505,402	628,272	630,645	636,861
227,710	242,310	251,110	-	-	-
-	-	-	-	-	-
37,804,730	41,299,722	46,012,995	52,351,396	58,945,831	71,031,382
<u>\$ 40,668,940</u>	<u>\$ 43,418,645</u>	<u>\$ 48,749,702</u>	<u>\$ 54,915,437</u>	<u>\$ 61,411,417</u>	<u>\$ 74,633,543</u>
\$ 123,740	\$ -	\$ 1,280	\$ 77,140	\$ 1,325	\$ 1,325
4,659,695	27,587,637	28,339,055	-	41,989,555	41,017,097
15,686,561	17,893,469	19,505,793	21,733,684	24,163,284	26,139,049
-	1	1	804,836	802,798	795,566
32,664,189	47,099,451	47,826,732	32,640,019	40,216,862	52,234,789
4,130,237	4,692,787	3,683,496	-	683,175	3,200,501
1,946,063	2,448,795	2,603,426	2,730,711	2,634,844	2,722,497
-	-	-	-	-	-
1,197,934	763,703	3,865,403	772,571	998,074	1,701,890
<u>\$ 60,408,419</u>	<u>\$ 100,485,843</u>	<u>\$ 105,825,186</u>	<u>\$ 58,758,961</u>	<u>\$ 111,489,917</u>	<u>\$ 127,812,714</u>

**COLUMBIA PUBLIC SCHOOL DISTRICT
CHANGES IN FUND BALANCE, GOVERNMENTAL FUNDS
LAST TEN FISCAL YEARS
(modified accrual basis of accounting)**

	2010	2011	2012	2013
Revenues				
Local	\$ 112,921,463	\$ 112,969,276	\$ 121,064,313	\$ 133,797,417
County	1,860,638	1,480,915	2,153,847	1,850,905
State	51,368,430	49,185,486	52,949,230	55,590,281
Federal	21,010,186	17,538,333	12,115,485	11,197,909
Tuition other Districts	253,601	221,857	233,183	118,992
Total Revenue	187,414,318	181,395,867	188,516,058	202,555,504
Expenditures				
Administration	13,880,994	16,423,828	18,886,654	21,248,779
Regular Instruction	69,657,505	67,243,396	64,308,479	67,206,165
Special Instruction	26,035,891	24,270,301	23,003,055	21,809,798
Vocational Instruction	3,950,890	3,458,055	3,155,095	3,419,787
Pupil Transportation	7,775,689	9,120,381	9,540,959	10,483,035
Operation and Maintenance	14,490,880	14,712,730	14,730,635	15,349,205
Pupil Support Services	17,711,921	16,794,163	17,964,617	21,573,681
Community Services	3,741,873	5,653,355	5,050,440	5,162,180
Student Activities	854,546	995,116	1,518,770	1,558,599
Capital Outlay	15,327,399	22,941,983	53,776,116	38,213,186
Debt Services				
Principal	22,234,198	19,418,322	42,415,475	30,755,000
Interest	5,696,048	5,475,471	6,880,073	8,197,630
Bond Issuance Costs	186,311	388,066	463,843	76,258
Payment Between Districts	644,019	285,747	262,109	264,038
Total Expenditures	202,188,164	207,180,914	261,956,320	245,317,341
Excess of revenues under expenditures	(14,773,846)	(25,785,047)	(73,440,262)	(42,761,837)
Other Financing Sources (Uses)				
General Obligation Bonds Issued	9,187,000	49,465,000	33,000,000	5,000,000
Premium on Bonds Issued	-	-	2,729,310	190,435
Certificates of Participation	2,840,000	-	9,015,000	-
Refunding Bonds Issued	8,305,000	23,705,000	26,710,000	4,290,000
Premium on Refunding Bonds Issued	353,303	5,683,172	1,292,553	500,491
Capital Leases	327,327	-	-	-
Insurance Recoveries	-	-	-	-
Transfers In	8,122,136	3,405,353	10,220,167	3,208,877
Transfers Out	(7,800,436)	(3,394,199)	(10,220,167)	(3,208,877)
Total Other Financing Sources (Uses)	21,334,330	78,864,326	72,746,863	9,980,926
Net Change in Fund Balance	\$ <u>6,560,484</u>	\$ <u>53,079,279</u>	\$ <u>(693,399)</u>	\$ <u>(32,780,911)</u>
Debt Service as a percentage of noncapital expenditures	14.71%	13.42%	23.90%	18.37%

2014	2015	2016	2017	2018	2019
\$ 135,641,679	\$ 141,639,763	\$ 146,214,308	\$ 163,460,375	\$ 171,369,236	\$ 178,472,143
1,892,060	1,845,182	2,268,300	2,191,313	2,141,964	1,880,127
56,340,349	59,800,881	62,358,958	66,914,415	67,379,654	75,324,872
10,751,934	10,872,923	10,191,328	10,391,387	8,844,695	11,481,649
306,076	162,583	188,064	166,331	165,286	75,866
204,932,098	214,321,332	221,220,958	243,123,821	249,900,835	267,234,657
20,877,230	21,720,530	20,305,201	23,262,218	23,571,820	25,150,659
69,521,740	71,230,463	73,074,377	79,376,579	82,391,541	84,950,833
21,961,899	22,788,299	30,788,349	34,069,026	34,961,258	34,532,602
4,084,301	3,979,838	4,363,289	4,298,076	4,489,472	4,007,414
12,781,092	12,589,550	12,507,285	12,516,324	12,626,039	12,852,513
18,145,727	17,787,033	17,439,457	20,690,697	20,783,360	21,050,583
24,126,786	25,466,892	21,731,626	25,135,799	22,696,938	25,666,257
5,327,651	5,658,357	5,994,168	6,966,317	6,757,010	6,718,402
2,466,305	2,455,457	2,577,174	3,369,412	3,344,429	3,430,336
36,274,035	32,716,018	37,310,141	33,835,872	32,684,068	23,839,713
14,520,000	22,835,000	12,700,000	40,810,000	12,585,699	12,708,019
7,640,672	9,446,370	10,978,109	12,213,033	11,702,008	13,600,740
237,601	364,767	196,686	229,603	426,225	140,950
358,623	452,990	443,452	486,434	494,088	482,367
238,323,662	249,491,564	250,409,314	297,259,390	269,513,955	269,131,388
(33,391,564)	(35,170,232)	(29,188,356)	(54,135,569)	(19,613,120)	(1,896,731)
50,000,000	41,348,000	35,000,000	10,000,000	35,000,000	30,000,000
3,996,829	2,515,403	3,090,668	176,441	1,359,573	1,367,670
-	-	-	-	-	-
-	30,137,000	1,575,000	-	37,955,000	-
-	3,996,958	193,088	-	4,501,920	-
-	-	-	3,047,000	-	-
-	-	-	11,638	23,563	-
1,366,623	1,997,727	2,159,108	8,707,248	1,716,883	2,137,388
(1,366,623)	(1,997,727)	(2,159,108)	(8,707,248)	(1,716,883)	(2,063,404)
53,996,829	77,997,361	39,858,756	13,235,079	78,840,056	31,441,654
\$ 20,605,265	\$ 42,827,129	\$ 10,670,400	\$ (40,900,490)	\$ 59,226,936	\$ 29,544,923
10.86%	14.83%	11.11%	20.13%	10.43%	10.63%

COLUMBIA PUBLIC SCHOOLS
ASSESSED VALUE AND ACTUAL VALUE OF TAXABLE PROPERTY
LAST TEN FISCAL YEARS
(in thousands of dollars)

Fiscal Year Ended June 30,	Real Estate				Personal	Total Taxable Value	Total Direct Tax Rate	Estimated Actual Valuation	Assessment Ratio*
	Residential	Agricultural	Commercial						
2010	\$ 1,152,984,288	\$ 14,113,688	\$ 500,970,395	\$	324,129,857	\$ 1,992,198,228	\$ 4.7717	\$ 8,723,971,729	22.8%
2011	1,167,405,122	14,098,749	509,786,863		316,813,523	2,008,104,257	4.8492	8,814,851,985	22.8%
2012	1,183,528,780	13,943,805	509,940,386		337,119,048	2,044,532,019	4.8812	8,960,433,796	22.8%
2013	1,206,128,427	13,687,343	499,149,669		370,964,795	2,089,930,234	5.4019	9,146,084,007	22.9%
2014	1,230,585,687	13,442,657	508,236,500		378,787,023	2,131,051,867	5.4239	9,324,867,441	22.9%
2015	1,277,837,197	13,337,988	521,477,388		382,462,313	2,195,114,886	5.4868	9,625,202,375	22.8%
2016	1,316,990,967	13,658,849	527,890,503		395,992,890	2,254,533,209	5.4656	9,894,955,166	22.8%
2017	1,368,700,961	13,143,153	541,963,596		403,366,238	2,327,173,948	6.0430	10,229,173,714	22.8%
2018	1,420,958,114	13,056,429	554,831,925		414,331,899	2,403,178,367	6.0555	10,576,931,466	22.7%
2019	1,472,352,907	12,883,711	567,309,167		427,985,446	2,480,531,231	6.1425	10,926,356,825	22.7%

*Assessment Ratios are determined annually (February) by the State Tax Commission based on a random sample of real property within the county.

The Boone County Assessor reassesses real property taxes every two years. 2019 was a reassessment year.

Source: Boone County Clerk

**COLUMBIA PUBLIC SCHOOL DISTRICT
PROPERTY TAX RATES PER \$100 ASSESSED VALUATION
DIRECT AND OVERLAPPING GOVERNMENTS
2010 - 2019**

Year Ended June 30,	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
Columbia School District										
Incidental Fund	\$ 1.3917	\$ 1.4392	\$ 1.4212	\$ 1.6293	\$ 1.6413	\$ 1.8413	\$ 1.9413	\$ 2.4923	\$ 2.0548	\$ 2.0548
Teachers Fund	2.5581	2.5581	2.5581	2.7000	2.7500	2.8000	2.4788	2.4788	2.9288	3.0158
Debt Service	0.8019	0.8019	0.8019	0.9219	0.9319	0.9719	0.9719	0.9719	0.9719	0.9719
Capital Projects	0.0200	0.0500	0.1000	0.1507	0.1007	0.0736	0.0736	0.1000	0.1000	0.1000
Total Columbia School District	4.7717	4.8492	4.8812	5.4019	5.4239	5.4868	5.4656	6.0430	6.0555	6.1425

Overlapping Rates

City Residents:

City of Columbia	\$.4100	\$.4100	\$.4100	\$.4100	\$.4100	\$.4100	\$.4100	\$.4100	\$.4100	\$.4075
State of Missouri	.0300	.0300	.0300	.0300	.0300	.0300	.0300	.0300	.0300	.0300
County of Boone	.1200	.1200	.1200	.1200	.1200	.1200	.1200	.1200	.1200	.1200
Road and Bridge	.0475	.0475	.0475	.0500	.0500	.0500	.0500	.0500	.0500	.0500
Library	.5221	.5221	.5221	.5271	.5382	.5382	.5224	.5088	.3091	.3064
Group Home	.1127	.1130	.1130	.1146	.1146	.1146	.1146	.1146	.1146	.1136
Subtotal City Residents	6.0140	6.0918	6.1238	6.6536	6.6867	6.7496	6.7126	7.2764	7.0892	7.1700

County Residents:

Fire District	\$.6010	\$.6010	\$.6010	\$.6010	\$.6010	\$.6342	\$.6342	\$.6342	\$.6342	\$.6342
Fire Dispatch Fund	.0283	.0289	.0289	.0289	.0000	.0000	.0000	.0000	.0000	.0000
Fire Bond	.0000	.0000	.0000	.0000	.0000	.2451	.2500	.2500	.2500	.2500
Less:										
City of Columbia (above)	(.4100)	(.4100)	(.4100)	(.4100)	(.4100)	(.4100)	(.4100)	(.4100)	(.4100)	(.4075)
Differential Library Tax	(.2235)	(.2235)	(.2220)	(.2235)	(.2346)	(.2291)	(.2133)	(.1997)	.0000	(.0364)

Total County Residents	\$ 6.0098	\$ 6.0882	\$ 6.1217	\$ 6.6500	\$ 6.6431	\$ 6.9898	\$ 6.9735	\$ 7.5509	\$ 7.5634	\$ 7.6103
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Tax rates are reported on a calendar year basis. The 2018 calendar year tax levy was the rate levied to produce tax revenues for fiscal year 2019.
Tax rate ceilings are adjusted each reassessment year and can only be increased by voter referendum.

All commercial real estate taxpayers pay an additional \$.61 per \$100 assessed valuation; all taxpayers within the special business district pay an additional \$.43 per \$100 assessed valuation.

Source: Boone County Clerk
Boone County Collector

**COLUMBIA PUBLIC SCHOOL DISTRICT
MAJOR TAXPAYERS
CURRENT YEAR AND NINE YEARS AGO**

Taxpayer	2019			2010		
	Assessed Valuation*	Rank	Percentage of Total Assessed Valuation	Assessed Valuation*	Rank	Percentage of Total Assessed Valuation
Union Electric	\$ 33,670,144	1	1.63%	\$ 10,739,264	1	0.54%
Shelter Insurance	16,556,757	2	0.80%	5,461,706	7	0.28%
3M	11,986,976	3	0.58%	-	-	-
Hubbell Power Systems	10,062,662	4	0.49%	4,520,172	8	0.23%
TKG Biscayne LLC	9,778,083	5	0.47%	9,318,675	2	0.47%
JDM II SF National (formerly State Farm)	7,807,371	6	0.38%	7,913,247	4	0.40%
Broadway Crossings II	7,267,634	7	0.35%	-	-	-
Breckenridge Group	7,220,000	8	0.35%	-	-	-
The Links Columbia	6,839,287	9	0.33%	-	-	-
Columbia Mall LLC	6,816,886	10	0.33%	8,520,254	3	0.43%
Boone Crossing	-	-	-	7,864,177	5	0.40%
Grindstone Plaza Development	-	-	-	5,848,007	6	0.30%
Boone County National Bank	-	-	-	4,402,289	9	0.22%
Rayman Columbia Center Trust	-	-	-	4,343,968	10	0.22%
	<u>\$ 118,005,800</u>		<u>5.71%</u>	<u>\$ 68,931,759</u>		<u>3.49%</u>

*Major taxpayers are reported for the District's 2019 fiscal year.

Source: Boone County Government Center and City of Columbia Statistics

**COLUMBIA PUBLIC SCHOOL DISTRICT
PROPERTY TAX LEVIES AND COLLECTIONS
LAST TEN FISCAL YEARS**

Fiscal Year	Taxes Levied for the Fiscal Year	Collected within the Fiscal Year of the Levy		Collections in Subsequent Years	Total Collections to Date	
		Amount	Percentage of Levy		Amount	Percentage of Levy
2010	\$ 95,061,723	\$ 90,040,741	94.72%	\$ 5,014,171	\$ 95,054,912	99.99%
2011	97,376,992	91,179,259	93.64%	6,184,681	97,363,940	99.99%
2012	99,797,697	95,227,806	95.42%	4,556,862	99,784,668	99.99%
2013	112,895,941	108,846,848	96.41%	4,029,428	112,876,276	99.98%
2014	115,586,122	110,577,100	95.67%	4,885,684	115,462,784	99.89%
2015	120,441,564	116,144,412	96.43%	4,136,316	120,280,728	99.87%
2016	123,223,767	119,630,781	97.08%	3,354,577	122,985,358	99.81%
2017	138,982,067	135,795,625	97.71%	2,700,687	138,496,312	99.65%
2018	144,665,474	140,377,584	97.04%	2,581,845	142,959,429	98.82%
2019	151,621,224	145,240,424	95.79%	N/A	145,240,424	95.79%

Source: Boone County Clerk
Accounting Data

**COLUMBIA PUBLIC SCHOOL DISTRICT
RATIO OF GENERAL BONDED DEBT OUTSTANDING
LAST TEN FISCAL YEARS**

Year Ended June 30,	Assessed Value	General Obligation Bonds (1)	Less Debt Service Funds (2)	Net General Bonded Debt	Ratio of Net Bonded Debt To Assessed Value	Net Bonded Debt Per Capita	Bonded Debt as a Percentage of Personal Income
2010	\$ 1,992,198,228	\$ 139,352,458	\$ 13,947,413	\$ 125,405,045	.063	\$ 942	2.66%
2011	2,008,104,257	197,908,657	32,400,994	165,507,663	.082	1,253	2.15%
2012	2,044,532,019	218,538,760	31,365,695	187,173,065	.092	1,373	1.98%
2013	2,089,930,234	197,505,539	19,613,748	177,891,791	.085	1,251	2.17%
2014	2,131,051,867	236,793,745	20,346,256	216,447,489	.102	1,516	1.84%
2015	2,195,114,886	291,262,022	45,481,106	245,780,916	.112	1,704	1.70%
2016	2,254,533,209	318,734,088	47,844,848	270,889,240	.120	1,864	1.61%
2017	2,327,173,948	289,148,971	21,733,684	267,415,287	.115	1,816	N/A
2018	2,403,178,367	355,141,033	66,152,839	288,988,194	.120	1,960	N/A
2019	2,480,531,231	326,700,399	67,156,146	259,544,253	.105	1,761	N/A

Details regarding the District's outstanding debt can be found in the notes to the financial statements.

(1) General bonded debt, net of original discounts and premiums.

(2) This is the amount restricted for debt service principal payments.

*Population figures are estimated; the Columbia Public School District includes the City of Columbia and adjacent territory.

See demographics and economic statistics schedule for personal income and population data.

Personal income data for 2017 Thru 2019 is not yet available.

Source: Boone County Clerk
Financial Statements
Census Data

**COLUMBIA PUBLIC SCHOOL DISTRICT
RATIO OF OUTSTANDING DEBT BY TYPE
LAST TEN FISCAL YEARS**

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<u>Year Ended June 30,</u>	<u>General Obligation Bonds (1)</u>	<u>Certificates of Participation - Energy Lease</u>	<u>Certificates of Participation - Capital Leases</u>	<u>Total Certificates of Participation</u>	<u>Total Outstanding Debt</u>	<u>Debt As A Percentage of Personal Income</u>	<u>Debt Per Capita</u>
2010	\$ 139,352,458	\$ 2,690,000	\$ 212,237	\$ 2,902,237	\$ 142,254,695	2.35%	\$ 1,069
2011	197,908,657	2,605,000	109,005	2,714,005	200,622,662	1.78%	1,519
2012	218,538,760	2,510,000	9,015,000	11,525,000	230,063,760	1.61%	1,687
2013	197,505,539	2,400,000	8,730,000	11,130,000	208,635,539	1.85%	1,467
2014	236,793,745	2,280,000	8,430,000	10,710,000	247,503,745	1.61%	1,734
2015	291,262,022	2,145,000	8,125,000	10,270,000	301,532,022	1.39%	2,090
2016	318,734,088	1,990,000	7,815,000	9,805,000	328,539,088	1.33%	2,261
2017	289,148,971	-	10,542,000	10,542,000	299,690,971	N/A	2,035
2018	355,141,033	-	9,461,301	9,461,301	364,602,334	N/A	2,473
2019	326,700,399	-	8,363,282	8,363,282	335,063,681	N/A	2,273

Details regarding the District's outstanding debt can be found in the notes to the financial statements.

(1) General bonded debt, net of original discounts and premiums.

See demographics and economic statistics schedule for personal income and population data.

Personal income data for 2017 thru 2019 is not yet available.

Source: Financial Statements
Census Data

**COLUMBIA PUBLIC SCHOOL DISTRICT
DIRECT AND OVERLAPPING GOVERNMENTAL ACTIVITIES DEBT
AS OF JUNE 30, 2019**

<u>Governmental Unit</u>	<u>Assesed Valuation</u>	<u>Debt Outstanding</u>	<u>Estimated Percentage Applicable*</u>	<u>Estimated Share of Direct and Overlapping Debt</u>
City of Columbia	\$ 2,077,301,409	\$ -	100%	\$ -
County of Boone	2,893,638,780	1,309,319	86%	1,126,014
Boone County Fire Protection District	595,796,910	-	69%	-
Columbia Library District	2,843,496,372	-	100%	-
Subtotal, Overlapping Debt				<u>1,126,014</u>
District Direct Debt				<u>381,806,883</u>
Total Direct and Overlapping Debt				<u>\$ 382,932,897</u>

Overlapping governments are those that coincide, at least in part, with the geographic boundaries of the District. This schedule estimates the portion of the outstanding debt of those overlapping governments that is borne by the residents and businesses of the District. This process recognizes that, when considering the District's ability to issue and repay long-term debt, the entire debt burden borne by residents and businesses should be taken into account. However, this does not imply that every taxpayer is a resident, and therefore, responsible for repaying the debt of each overlapping government.

City of Columbia, County of Boone, Boone County Fire Protection District & Columbia Library District are December 2018 final assessed valuations.

* The percentage of overlapping debt applicable is estimated by using taxable property values. Applicable percentages were estimated by determining the portion of another governmental unit's taxable value that is within the District's boundaries and dividing it by each unit's taxable value.

Source: Boone County Clerk
Boone County Treasurer

**COLUMBIA PUBLIC SCHOOL DISTRICT
LEGAL DEBT MARGIN INFORMATION
LAST TEN FISCAL YEARS**

Year Ended June 30,	Assessed Value	Legal Debt Limit*	Indebtedness**	Legal Debt Margin	Total Net Debt Applicable To Debt Margin As A Percentage of Debt Limit
2010	\$ 1,992,198,228	\$ 298,829,734	\$ 125,079,587	\$ 173,750,147	41.9%
2011	2,008,104,257	301,215,639	160,566,006	140,649,633	53.3%
2012	2,044,532,019	306,679,803	179,106,305	127,573,498	58.4%
2013	2,089,930,234	313,489,535	169,788,252	143,701,283	54.2%
2014	2,131,051,867	319,657,780	204,955,744	114,702,036	64.1%
2015	2,195,114,886	329,267,233	228,910,894	100,356,339	69.5%
2016	2,254,533,209	338,179,981	250,887,152	87,292,829	74.2%
2017	2,327,173,948	349,076,092	248,498,316	100,577,776	71.2%
2018	2,403,178,367	360,476,755	265,529,161	94,947,594	73.7%
2019	2,480,531,231	372,079,685	282,915,854	89,163,831	76.0%

* Legal Debt Limit is 15% of assessed valuation.

** Indebtedness is the balance of outstanding general obligation bonds, less the fund balance of the Debt Service fund.

Source: Boone County Clerk
Financial Statements

**COLUMBIA PUBLIC SCHOOL DISTRICT
DEMOGRAPHICS AND ECONOMIC STATISTICS
LAST TEN FISCAL YEARS**

Calendar Year	Population*	Personal Income (thousands of dollars)**	Per Capita Personal Income***	Unemployment Rate ****	Consumer Price Index*****
2010	133,098	\$ 3,336,501	\$ 25,068	6.4%	217.775
2011	132,096	3,562,518	25,603	5.7%	224.556
2012	136,343	3,698,088	27,345	4.6%	229.332
2013	142,219	3,858,851	26,851	4.5%	232.869
2014	142,764	3,984,686	26,047	4.1%	236.938
2015	144,241	4,184,037	26,191	4.0%	236.945
2016	145,307	4,355,117	29,592	3.4%	239.508
2017	147,284	4,514,000	29,370	2.9%	244.345
2018	147,408	N/A	N/A	2.6%	250.792
2019	147,408	N/A	N/A	2.5%	254.950

* Population figures are estimated; the Columbia Public School District includes the City of Columbia and adjacent territory

** Personal income data is updated in October 2019 for 2017.

*** Per Capita Personal Income is an estimate from the US Census Bureau

**** Unemployment rate based off January thru June 2019 average

***** Consumer Price Index is based on U.S. city average. 2019 is based off January through August 2019 average.

Source: U.S. Department of Labor Statistics, US Census Bureau, Bureau of Economic Analysis

**COLUMBIA PUBLIC SCHOOL DISTRICT
PRINCIPAL EMPLOYERS
CURRENT YEAR AND NINE YEARS AGO**

<u>Taxpayer</u>	<u>2019</u>			<u>2010</u>		
	<u>Employees</u>	<u>Rank</u>	<u>Percentage of Total Employment</u>	<u>Employees</u>	<u>Rank</u>	<u>Percentage of Total Employment</u>
University of Missouri-Columbia	8,310	1	8.85%	8,545	1	9.91%
University Hospital & Clinics	4,831	2	5.15%	4,238	2	4.92%
Columbia Public Schools	2,530	3	2.69%	2,428	3	2.82%
Veterans United Home Loans	1,817	4	1.94%	-	-	-
Veterans Hospital	1,602	5	1.71%	1,285	5	1.49%
City of Columbia	1,369	6	1.46%	-	-	-
Boone Hospital Center	1,175	7	1.25%	1,652	4	1.92%
Shelter Insurance Group	1,175	8	1.25%	1,095	9	1.27%
MBS Textbook Exchange	746	9	0.79%	1,269	6	1.47%
Columbia College	697	10	0.74%	-	-	-
State Farm Insurance Companies	-	-	-	1,104	8	1.28%
U.S. Department of Veterans Affairs	-	-	-	1,250	7	1.45%
State of Missouri (excludes MU)	-	-	-	611	10	71.00%
	<u>24,252</u>		<u>25.83%</u>	<u>23,477</u>		<u>27.24%</u>

Sources: City of Columbia
Regional Economic Development Inc
U.S. Department of Labor, Bureau of Labor Statistics

**COLUMBIA PUBLIC SCHOOL DISTRICT
NUMBER OF EMPLOYEES BY FUNCTION
LAST TEN FISCAL YEARS**

Full-Time Equivalent Employees as of June 30,

	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
Instruction										
Regular Instruction	1,035.45	1,022.25	973.55	995.59	1,051.56	1,034.08	1,045.95	1,106.32	1,107.24	1,113.44
Special Education	517.15	484.42	432.31	429.80	429.63	443.99	443.13	508.68	541.06	429.98
Vocational Instruction	41.60	39.94	43.69	37.04	46.58	26.27	45.25	42.00	45.49	42.02
Total Instruction	1,594.20	1,546.61	1,449.55	1,462.43	1,527.77	1,504.34	1,534.33	1,657.00	1,693.79	1,585.44
Support Services										
Guidance and Counseling	145.43	161.85	179.51	186.97	210.01	205.82	221.96	148.60	159.36	270.10
Improvement of Instruction	101.50	96.64	126.03	143.53	156.32	152.42	174.80	183.49	179.35	136.78
General Administration	20.00	20.00	22.34	23.47	23.59	25.25	27.34	27.59	27.76	89.43
Building Administration	156.37	151.68	167.42	173.01	176.72	176.54	180.39	170.78	158.28	164.96
Business, Central Services	13.00	13.00	15.00	13.00	13.00	13.00	13.00	13.00	13.00	14.00
Operation of Plant	200.07	207.84	205.34	210.49	210.49	209.60	191.91	204.13	211.36	210.90
Pupil Transportation	1.00	1.00	1.00	2.25	1.25	1.25	1.25	1.25	1.25	1.00
Adult Education	1.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Community Services	35.75	41.84	70.87	74.00	71.92	75.80	75.90	80.39	77.36	80.37
Special Funded Programs	0.00	0.00	0.00	0.00	0.00	0.00	175.89	164.08	181.07	154.81
Total Support Services	674.12	693.85	787.51	826.72	863.30	859.68	1,062.44	993.31	1,008.79	1,122.35
Total Employees	2,268.32	2,240.46	2,237.06	2,289.15	2,391.07	2,364.02	2,596.77	2,650.31	2,702.58	2,707.79

Source: School District Final Budget 2019-2020

**COLUMBIA PUBLIC SCHOOL DISTRICT
EXPENDITURES PER AVERAGE DAILY ATTENDANCE
GOVERNMENTAL FUNDS
LAST TEN FISCAL YEARS**

<u>School Year</u>	<u>Current Operating Expenditures</u>	<u>Average Daily Attendance</u>	<u>Expenditures Per Average Daily Attendance</u>
2010	\$ 153,586,910	16,442	\$ 9,341
2011	153,195,120	16,263	9,420
2012	152,432,172	16,183	9,419
2013	163,124,513	16,311	10,001
2014	174,626,639	16,649	10,488
2015	178,519,743	16,671	10,709
2016	182,617,935	16,689	10,942
2017	202,132,968	16,828	12,012
2018	204,444,648	17,114	11,946
2019	211,869,414	17,372	12,196

The current operating expenditures is a number that the Missouri Department of Elementary and Secondary Education calculates using our financial information. Average daily attendance is a standardized pupil count used by all Missouri school districts based on the number of hours of total attendance during a school year.

Source: Financial Statements
Missouri Department of Elementary and Secondary Education

**COLUMBIA PUBLIC SCHOOL DISTRICT
TEACHER BASE SALARIES
LAST TEN FISCAL YEARS**

Fiscal Year		Minimum Salary		Maximum Salary		Average Salary		Statewide Average
2010	\$	34,353	\$	66,478	\$	46,230	\$	45,148
2011		34,353		66,663		46,936		45,311
2012		34,353		66,848		47,435		45,709
2013		34,353		66,848		47,050		46,213
2014		34,353		66,848		46,918		46,754
2015		34,353		66,848		47,469		47,394
2016		34,353		66,848		47,487		47,955
2017		35,500		71,135		50,286		47,956
2018		35,500		71,866		50,265		48,619
2019		37,500		75,375		50,958		49,301

Amounts do not include additional salary based on extended contracts, Career Ladder, and extra duty pay.

Source: District Records
Missouri Department of Elementary and Secondary Education

**COLUMBIA PUBLIC SCHOOL DISTRICT
COMPARISON TO MISSOURI SCHOOL DISTRICTS
VARIOUS STUDENT AND STAFF FINANCIAL FACTORS**

The Missouri Department of Elementary and Secondary Education (DESE) collects financial and student information for comparison to all Missouri school districts. For school year 2018-19, there were 555 school districts in Missouri.

The table below compares various ratios and financial factors of the Columbia Public School District with all Missouri School Districts for the last six (6) years.

	Columbia Public School District							Missouri School Districts					
	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19		2013-14	2014-15	2015-16	2016-17	2017-18	2018-19
Students per Teacher	13	13	13	13	13	13		13	13	13	13	13	13
Students per Classroom Teacher	18	18	18	17	17	17		18	17	17	17	17	17
Average Teacher Salary (Total)	\$47,916	\$48,429	\$48,995	\$51,866	\$51,845	\$52,594		\$47,849	\$48,493	\$49,061	\$49,761	\$49,763	\$50,484
Students per Administrator	221	237	230	225	222	224		194	191	188	184	184	181
Average Administrator Salary	\$85,854	\$86,862	\$86,210	\$95,922	\$96,152	\$96,440		\$87,190	\$88,806	\$90,112	\$90,092	\$91,519	\$92,738
Students Eligible for Free/Reduced Lunch	40.10%	41.20%	45.00%	45.40%	45.40%	46.40%		50.30%	51.70%	51.70%	51.20%	51.20%	50.70%

Amounts for average teacher's salary include additional salary for extended contracts, career ladder, and extra duty pay.

Source: Missouri Department of Elementary and Secondary Education

**COLUMBIA PUBLIC SCHOOL DISTRICT
SCHOOL BUILDING INFORMATION
LAST TEN FISCAL YEARS**

<u>School</u>	<u>Fiscal Year</u>									
	<u>2019</u>	<u>2018</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>	<u>2014</u>	<u>2013</u>	<u>2012</u>	<u>2011</u>	<u>2010</u>
Elementary										
Alpha Hart (2010)										
Building Square Feet	90,842	90,842	90,842	90,842	90,842	90,842	90,842	90,842	90,842	N/A
Capacity (without trailers)	650	650	650	650	650	650	650	650	650	N/A
Enrollment	433	447	489	516	752	602	659	700	731	N/A
Benton (1926)										
Building Square Feet	29,527	29,527	29,527	29,527	29,527	29,527	29,527	29,527	29,527	29,527
Trailer Square Feet	5,040	5,040	4,032	4,032	4,032	4,032	4,032	4,032	4,032	4,032
Capacity (with trailers)	385	385	360	360	360	360	360	360	360	360
Capacity (without trailers)	260	260	260	260	260	260	260	260	260	260
Enrollment	245	309	319	316	316	288	299	294	244	249
Beulah Ralph (2017)										
Building Square Feet	89,796	89,796	89,796	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Capacity	650	650	600	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Enrollment	657	592	508	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Blue Ridge (1965)										
Building Square Feet	54,925	54,925	54,925	54,925	54,925	54,925	54,925	54,925	54,925	54,925
Trailer Square Feet	0	0	5,040	5,040	5,040	5,040	5,040	5,040	5,040	9,072
Capacity (with trailers)	N/A	N/A	524	524	500	500	500	500	500	700
Capacity (without trailers)	500	500	524	524	630	630	630	630	630	500
Enrollment	442	425	472	543	523	483	512	478	436	541
Cedar Ridge (2018)										
Building Square Feet	89,400	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Capacity	650	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Enrollment	398	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Derby Ridge (1991)										
Building Square Feet	79,310	79,310	79,310	79,310	79,310	79,310	79,310	79,310	79,310	79,310
Trailer Square Feet	0	0	7,650	7,650	9,072	10,080	10,080	10,080	10,080	14,112
Capacity (with trailers)	N/A	N/A	656	656	745	795	795	795	795	875
Capacity (without trailers)	556	556	556	556	600	600	600	600	600	600
Enrollment	427	457	510	582	548	564	552	569	544	691
Eliot Battle (2016)										
Building Square Feet	77,035	77,035	77,035	77,035	N/A	N/A	N/A	N/A	N/A	N/A
Capacity (without trailers)	450	450	450	450	N/A	N/A	N/A	N/A	N/A	N/A
Enrollment	453	414	411	398	N/A	N/A	N/A	N/A	N/A	N/A
Fairview (1964)										
Building Square Feet	55,410	55,410	55,410	55,410	55,410	55,410	55,410	55,410	55,410	55,410
Trailer Square Feet	3,456	3,456	3,456	3,456	3,456	3,456	3,456	3,456	3,456	3,418
Capacity (with trailers)	635	635	620	620	650	650	650	650	650	650
Capacity (without trailers)	550	550	551	551	550	550	550	550	550	550
Enrollment	514	525	528	553	601	583	565	561	552	561

**COLUMBIA PUBLIC SCHOOL DISTRICT
SCHOOL BUILDING INFORMATION
LAST TEN FISCAL YEARS
(continued)**

<u>School</u>	<u>Fiscal Year</u>									
	<u>2019</u>	<u>2018</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>	<u>2014</u>	<u>2013</u>	<u>2012</u>	<u>2011</u>	<u>2010</u>
Elementary (cont.)										
Grant (1910)										
Building Square Feet	46,762	46,762	29,566	29,566	28,222	28,222	28,222	28,222	28,222	26,926
Trailer Square Feet	0	0	4,032	4,032	5,040	5,040	5,040	5,040	5,040	5,040
Capacity (with trailers)	N/A	N/A	375	375	375	375	375	375	375	375
Capacity (without trailers)	375	302	302	302	250	250	250	250	250	250
Enrollment	314	306	336	394	394	333	281	315	304	303
Locust Street (1934)										
Building Square Feet	29,265	29,265	29,265	29,265	29,265	29,265	29,265	29,265	29,265	29,265
Trailer Square Feet	7,056	7,056	7,056	7,056	6,048	6,048	6,048	6,048	6,048	5,040
Capacity (with trailers)	358	425	358	358	375	375	375	375	375	375
Capacity (without trailers)	250	250	235	235	250	250	250	250	250	250
Enrollment	255	354	333	335	336	313	294	297	305	347
Midway Heights (1956)										
Building Square Feet	34,885	34,885	34,885	34,885	34,885	34,885	34,885	34,885	34,885	34,885
Capacity	295	295	295	295	375	375	375	375	375	375
Enrollment	212	222	225	243	275	265	268	313	295	295
Mill Creek (1988)										
Building Square Feet	89,067	89,067	89,067	89,067	89,067	89,067	89,067	89,067	89,067	89,067
Trailer Square Feet	0	0	7,056	7,056	7,056	6,048	6,048	6,048	6,048	6,048
Capacity (with trailers)	N/A	N/A	748	748	900	850	850	850	850	850
Capacity (without trailers)	673	673	673	673	700	700	700	700	700	700
Enrollment	660	648	645	752	743	859	864	844	769	765
New Haven (1954)										
Building Square Feet	49,170	49,170	49,170	49,170	49,170	49,170	49,170	49,170	49,170	49,170
Trailer Square Feet	0	0	1,008	1,008	1,008	1,008	1,008	1,008	1,008	1,008
Capacity (with trailers)	N/A	N/A	293	293	350	350	350	350	350	350
Capacity (without trailers)	293	293	293	293	325	325	325	325	325	325
Enrollment	258	263	246	268	308	306	287	302	329	325
Parkade (1958)										
Building Square Feet	53,800	53,800	53,800	53,800	53,800	53,800	53,800	53,800	53,800	53,800
Trailer Square Feet	0	0	3,024	3,024	3,024	4,032	4,032	4,032	4,032	4,032
Capacity (with trailers)	N/A	N/A	525	525	525	575	575	575	575	575
Capacity (without trailers)	478	478	478	478	450	450	450	450	450	450
Enrollment	463	428	420	476	469	482	527	463	565	522
Paxton Keeley (2001)										
Building Square Feet	98,060	98,060	98,060	98,060	98,060	98,060	98,060	98,060	98,060	98,060
Capacity	723	723	723	723	650	650	650	650	650	650
Enrollment	699	693	691	726	737	676	682	649	695	690

**COLUMBIA PUBLIC SCHOOL DISTRICT
SCHOOL BUILDING INFORMATION
LAST TEN FISCAL YEARS
(continued)**

<u>School</u>	<u>Fiscal Year</u>									
	<u>2019</u>	<u>2018</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>	<u>2014</u>	<u>2013</u>	<u>2012</u>	<u>2011</u>	<u>2010</u>
Elementary (cont.)										
Ridgeway (1922)										
Building Square Feet	32,353	32,353	32,353	32,353	32,353	32,353	32,353	32,353	32,353	32,353
Capacity	247	247	247	247	280	280	280	280	280	280
Enrollment	234	240	240	239	238	242	243	251	261	259
Rock Bridge Elementary (1957)										
Building Square Feet	47,535	47,535	50,235	50,235	50,235	50,235	50,235	50,235	50,235	47,535
Trailer Square Feet	7,488	7,488	6,048	6,048	4,464	4,464	4,464	4,464	4,464	3,168
Capacity (with trailers)	602	602	602	602	620	620	620	620	620	620
Capacity (without trailers)	502	502	502	502	520	520	520	520	520	520
Enrollment	506	552	499	635	625	605	594	563	524	506
Russell Boulevard (1957)										
Building Square Feet	52,435	52,435	52,435	52,435	52,435	52,435	52,435	52,435	52,435	52,435
Trailer Square Feet	0	0	5,040	5,040	5,040	5,040	5,040	5,040	5,040	5,040
Capacity (with trailers)	N/A	N/A	582	582	625	625	625	625	625	625
Capacity (without trailers)	482	482	482	482	500	500	500	500	500	500
Enrollment	421	417	403	569	558	545	589	570	601	588
Shepard Boulevard (1968)										
Building Square Feet	69,863	69,863	69,863	69,863	42,185	42,185	42,185	42,185	42,185	42,185
Trailer Square Feet	0	0	0	0	12,960	12,960	12,960	12,960	12,960	12,900
Capacity (with trailers)	N/A	N/A	652	652	650	650	650	650	650	650
Capacity (without trailers)	652	652	652	652	300	300	300	300	300	300
Enrollment	495	556	557	548	586	592	597	549	504	588
Two Mile Prairie (1972)										
Building Square Feet	22,235	22,235	22,235	22,235	22,235	22,235	22,235	22,235	22,235	22,235
Trailer Square Feet	3,024	3,024	5,040	5,040	9,072	6,048	6,048	6,048	6,048	5,040
Capacity (with trailers)	275	275	245	245	425	325	325	325	325	325
Capacity (without trailers)	195	195	195	195	200	200	200	200	200	200
Enrollment	175	171	177	226	339	329	336	366	327	327
West Boulevard (1949)										
Building Square Feet	62,498	62,498	62,498	62,498	41,725	41,725	41,725	41,725	41,725	41,725
Trailer Square Feet	0	0	0	0	6,480	6,480	6,480	6,480	6,480	6,480
Capacity (with trailers)	N/A	N/A	438	438	475	475	475	475	475	475
Capacity (without trailers)	438	438	438	438	300	300	300	300	300	300
Enrollment	258	338	357	358	391	369	375	386	365	330
Middle										
Gentry Middle School (1985)										
Building Square Feet	118,335	118,335	118,335	118,335	118,335	118,335	118,335	118,335	118,335	118,335
Trailer Square Feet	14,112	14,112	14,300	14,300	13,104	13,104	13,104	13,104	13,104	13,536
Capacity (with trailers)	1,125	1,125	871	871	850	1,100	1,100	1,100	1,100	1,100
Capacity (without trailers)	706	706	706	706	706	775	775	775	775	775
Enrollment	944	906	868	812	837	843	899	776	787	798

**COLUMBIA PUBLIC SCHOOL DISTRICT
SCHOOL BUILDING INFORMATION
LAST TEN FISCAL YEARS
(continued)**

<u>School</u>	<u>Fiscal Year</u>									
	<u>2019</u>	<u>2018</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>	<u>2014</u>	<u>2013</u>	<u>2012</u>	<u>2011</u>	<u>2010</u>
Middle (cont.)										
Lange Middle School (1997)										
Building Square Feet	123,359	123,359	123,359	123,359	118,335	118,335	118,335	118,335	118,335	118,335
Trailer Square Feet	0	0	0	0	0	12,096	12,096	12,096	12,096	12,096
Capacity (with trailers)	N/A	N/A	715	715	1,075	1,075	1,075	1,075	1,075	1,075
Capacity (without trailers)	715	715	715	715	775	775	775	775	775	775
Enrollment	643	629	626	610	588	656	777	855	781	776
Smithton Middle School (1996)										
Building Square Feet	123,627	123,627	123,627	123,627	123,627	123,627	123,627	123,627	123,627	123,627
Trailer Square Feet	9,072	9,072	16,128	16,128	15,120	15,120	15,120	15,120	15,120	17,360
Capacity (with trailers)	960	960	806	806	1,175	1,175	1,175	1,175	1,175	1,175
Capacity (without trailers)	704	704	704	704	775	775	775	775	775	775
Enrollment	719	723	714	748	732	748	918	932	893	903
Jefferson Middle School (1910)										
Building Square Feet	131,346	131,346	131,346	131,346	131,346	131,346	131,346	131,346	131,346	131,346
Capacity	659	659	659	659	900	900	900	900	900	900
Enrollment	674	622	597	543	543	512	817	826	812	819
Oakland Middle School (1971)										
Building Square Feet	106,785	106,785	106,785	106,785	106,785	106,785	106,785	106,785	106,785	106,785
Trailer Square Feet	3,024	3,024	3,024	3,024	4,032	10,080	10,080	10,080	10,080	11,088
Capacity (with trailers)	675	675	677	677	875	875	875	875	875	875
Capacity (without trailers)	642	642	642	642	600	600	600	600	600	600
Enrollment	542	569	529	528	511	490	798	753	774	739
West Middle School (1961)										
Building Square Feet	130,225	130,225	130,225	130,225	130,225	130,225	130,225	130,225	130,225	130,225
Trailer Square Feet	0	0	0	0	0	8,064	8,064	8,064	8,064	7,056
Capacity (with trailers)	N/A	N/A	777	777	1,200	1,200	1,200	1,200	1,200	1,200
Capacity (without trailers)	777	777	777	777	1,025	1,025	1,025	1,025	1,025	1,025
Enrollment	640	634	646	636	576	594	875	936	910	896
High										
Douglass High School (1916)										
Building Square Feet	49,540	49,540	49,540	49,540	49,540	49,540	49,540	49,540	49,540	49,540
Capacity	250	250	250	250	250	250	250	250	250	250
Enrollment	185	188	176	189	148	146	166	160	215	140
Hickman High School (1925)										
Building Square Feet	327,555	327,555	327,555	327,555	278,364	278,364	278,364	278,364	278,364	276,444
Trailer Square Feet	0	0	0	0	0	7,056	7,056	7,056	7,056	7,056
Capacity (with trailers)	N/A	N/A	2,125	2,125	2,125	2,300	2,300	2,300	2,300	2,300
Capacity (without trailers)	2,125	2,125	2,125	2,125	2,125	2,125	2,125	2,125	2,125	2,125
Enrollment	1,741	1,712	1,658	1,689	1,676	1,813	1,920	1,882	1,942	2,016

**COLUMBIA PUBLIC SCHOOL DISTRICT
SCHOOL BUILDING INFORMATION
LAST TEN FISCAL YEARS
(continued)**

School	Fiscal Year									
	2019	2018	2017	2016	2015	2014	2013	2012	2011	2010
High (cont.)										
Rock Bridge High School (1970)										
Building Square Feet	324,275	324,275	324,275	324,275	302,115	302,115	302,115	302,115	302,115	298,275
Capacity	1,800	1,800	1,800	1,800	1,800	1,800	1,800	1,800	1,800	1,800
Enrollment	2,026	1,985	1,966	1,906	1,866	2,011	1,715	1,790	1,820	1,811
Battle High School (2013)										
Building Square Feet	316,740	316,740	316,740	316,740	310,296	310,296	310,296	N/A	N/A	N/A
Capacity	1,800	1,800	1,800	1,800	1,800	1,800	1,800	N/A	N/A	N/A
Enrollment	1,493	1,506	1,412	1,393	1,417	1,080	N/A	N/A	N/A	N/A
Other										
Administration (1981)										
Square Feet	56,284	56,284	52,606	52,606	52,606	52,606	52,606	52,606	12,606	12,606
Capacity	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Enrollment	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Bus Barn/Carpenter Shop (1966)										
Square Feet	15,801	15,801	15,801	15,801	13,768	13,768	13,768	13,768	13,768	13,768
Capacity	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Enrollment	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Career Center (1978)										
Square Feet	102,895	102,895	102,895	102,895	102,895	102,895	102,895	102,895	102,895	74,092
Capacity	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Enrollment	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Center of Responsive Education (1992)										
Square Feet	16,186	16,186	16,186	16,186	16,186	16,186	16,186	16,186	16,186	N/A
Capacity	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Enrollment	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Center for Early Learning - North (2017)										
Square Feet	53,743	53,743	53,743	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Capacity	311	311	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Enrollment	366	448	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Early Childhood Discovery Center (2004)										
Square Feet	7,340	7,340	7,340	7,340	7,340	7,340	7,340	N/A	N/A	N/A
Capacity	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Enrollment	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Field (1916)										
Building Square Feet	26,295	26,295	26,295	26,295	26,295	26,295	26,295	26,295	26,295	26,295
Trailer Square Feet	0	0	5,040	5,040	5,040	7,056	7,056	7,056	7,056	7,056
Capacity (with trailers)	N/A	N/A	375	375	375	425	425	425	425	425
Capacity (without trailers)	250	250	250	250	250	250	250	250	250	250
Enrollment	48	54	65	65	N/A	N/A	N/A	N/A	N/A	299

**COLUMBIA PUBLIC SCHOOL DISTRICT
SCHOOL BUILDING INFORMATION
LAST TEN FISCAL YEARS
(continued)**

<u>School</u>	<u>Fiscal Year</u>									
	<u>2019</u>	<u>2018</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>	<u>2014</u>	<u>2013</u>	<u>2012</u>	<u>2011</u>	<u>2010</u>
Other (cont.)										
Roseta Avenue Learning Center (1978)										
Building Square Feet	18,095	18,095	18,095	18,095	18,095	18,095	18,095	18,095	18,095	18,095
Trailer Square Feet	0	7,056	7,056	7,056	7,056	7,056	7,056	7,056	7,056	7,056
Capacity (with trailers)	N/A	275	275	275	275	275	275	275	275	275
Capacity (without trailers)	N/A	100	100	100	100	100	100	100	100	100
Enrollment	N/A	205	220	212	197	177	193	192	196	205
Ground Shop (1985)										
Square Feet	N/A	N/A	N/A	N/A	5,320	5,320	5,320	5,320	5,320	5,320
Capacity	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Enrollment	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Services Building (2010)										
Square Feet	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	N/A
Capacity	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Enrollment	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Services Building (1981)										
Square Feet	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	18,500
Capacity	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Enrollment	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A

Source: School District Records

Note: In 2016, a capacity study was performed and the capacity numbers above have been reflected to show the adjustments.

In 2010, the District sold the previous Services Building and purchased a separate, more expansive services facility.

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State Compliance Section

SCHEDULES FOR STATE COMPLIANCE

**COLUMBIA PUBLIC SCHOOL DISTRICT
COMBINED SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES
FOR THE YEAR ENDED JUNE 30, 2019**

			Incidental Fund	
	General	Food Services	Student Activities	Adult Education
REVENUES				
Local	\$ 64,715,361	\$ 2,931,837	\$ 2,658,163	\$ 758,794
County	968,795	-	-	-
State	21,410,564	57,935	-	28,779
Federal	4,207,686	5,788,388	-	195,814
Other	25,881	-	-	-
Tuition Other Districts	25,500	-	-	-
Total Revenues	<u>91,353,787</u>	<u>8,778,160</u>	<u>2,658,163</u>	<u>983,387</u>
EXPENDITURES				
Regular Instruction	8,667,578	-	-	-
Special Instruction	5,610,364	-	-	-
Vocational Instruction	514,459	-	-	-
Student Activities	842,797	-	2,594,641	-
Tuition Other Districts	-	-	-	-
Total Instruction	<u>15,635,198</u>	<u>-</u>	<u>2,594,641</u>	<u>-</u>
Attendance	419,835	-	-	-
Guidance and Counseling	578,936	-	-	-
Health and Ancillary Services	4,254,885	-	-	-
Improvement of Instruction	2,368,520	-	-	3,497
Media Services	3,914,572	-	-	-
Board Services	529,734	-	-	-
General Administration	6,708,963	-	-	-
Building Administration	4,493,902	-	-	10,523
Business, Central Services	1,407,705	-	-	-
Operation of Plant	21,050,583	-	-	-
Pupil Transportation	12,745,225	-	30,124	687
Food Services	-	9,079,182	-	-
Total Pupil Support Services	<u>58,472,860</u>	<u>9,079,182</u>	<u>30,124</u>	<u>14,707</u>
Adult Education	19,628	-	-	1,027,580
Community Services	2,123,820	-	-	215,128
Debt Service	-	-	-	-
Capital Outlay and Construction	-	-	-	-
Total Other	<u>2,143,448</u>	<u>-</u>	<u>-</u>	<u>1,242,708</u>
Total Expenditures	<u>76,251,506</u>	<u>9,079,182</u>	<u>2,624,765</u>	<u>1,257,415</u>
EXCESS (DEFICIT) REVENUES OVER EXPENDITURES	15,102,281	(301,022)	33,398	(274,028)
OTHER FINANCING SOURCES (USES)				
General Obligation Bonds Issued	-	-	-	-
Premium on Bonds Issued	-	-	-	-
Transfers In	-	-	15,510	-
Transfers Out	(1,880,155)	(6,152)	(83,342)	-
NET CHANGES IN FUND BALANCES	13,222,126	(307,174)	(34,434)	(274,028)
FUND BALANCE, JULY 1	<u>61,411,417</u>	<u>1,119,787</u>	<u>1,315,358</u>	<u>316,457</u>
FUND BALANCE, JUNE 30	<u>\$ 74,633,543</u>	<u>\$ 812,613</u>	<u>\$ 1,280,924</u>	<u>\$ 42,429</u>

Grants and Donations		Special Revenue Teachers Fund	Debt Service Fund	Capital Projects Fund	Total	
\$	2,313,981	\$ 73,378,136	\$ 81,655,073	\$ 25,412,704	\$ 3,744,220	\$ 184,190,133
	-	968,795	592,515	308,082	10,735	1,880,127
	708,382	22,205,660	52,937,507	-	268,419	75,411,586
	591,080	10,782,968	6,518,160	157,838	6,885	17,465,851
	-	25,881	-	-	-	25,881
	-	25,500	24,485	-	-	49,985
	3,613,443	107,386,940	141,727,740	25,878,624	4,030,259	279,023,563
	685,386	9,352,964	75,597,869	-	-	84,950,833
	209,530	5,819,894	28,712,708	-	-	34,532,602
	26,679	541,138	3,466,276	-	-	4,007,414
	879,063	4,316,501	1,708,476	-	-	6,024,977
	-	-	482,367	-	-	482,367
	1,800,658	20,030,497	109,967,696	-	-	129,998,193
	-	419,835	-	-	-	419,835
	15,636	594,572	5,686,666	-	-	6,281,238
	-	4,254,885	-	-	-	4,254,885
	78,125	2,450,142	4,424,886	-	-	6,875,028
	143,411	4,057,983	3,780,785	-	-	7,838,768
	-	529,734	-	-	-	529,734
	-	6,708,963	2,372,964	-	-	9,081,927
	-	4,504,425	9,250,484	-	-	13,754,909
	17,434	1,425,139	369,473	-	-	1,794,612
	-	21,050,583	-	-	-	21,050,583
	107,288	12,883,324	-	-	-	12,883,324
	4,405	9,083,587	-	-	-	9,083,587
	366,299	67,963,172	25,885,258	-	-	93,848,430
	235,958	1,283,166	-	-	-	1,283,166
	939,626	3,278,574	3,394,965	-	-	6,673,539
	-	-	-	24,875,317	943,747	25,819,064
	-	-	-	-	23,839,713	23,839,713
	1,175,584	4,561,740	3,394,965	24,875,317	24,783,460	57,615,482
	3,342,541	92,555,409	139,247,919	24,875,317	24,783,460	281,462,105
	270,902	14,831,531	2,479,821	1,003,307	(20,753,201)	(2,438,542)
	-	-	-	-	30,000,000	30,000,000
	-	-	-	-	1,367,670	1,367,670
	114,385	129,895	37,505	-	2,099,883	2,267,283
	(297,634)	(2,267,283)	-	-	-	(2,267,283)
	87,653	12,694,143	2,517,326	1,003,307	12,714,352	28,929,128
	2,636,169	66,799,188	683,175	66,152,839	42,017,733	175,652,935
\$	2,723,822	\$ 79,493,331	\$ 3,200,501	\$ 67,156,146	\$ 54,732,085	\$ 204,582,063

**COLUMBIA PUBLIC SCHOOL DISTRICT
SCHEDULE OF REVENUES CLASSIFIED BY SOURCE
FOR THE YEAR ENDED JUNE 30, 2019**

	Incidental Fund	Special Revenue Fund	Debt Service Fund	Capital Projects Fund	Total
LOCAL SOURCES:					
Current Tax	\$ 48,521,401	\$ 71,356,636	\$ 22,996,133	\$ 2,366,253	\$ 145,240,423
Delinquent Tax	1,459,171	2,011,729	673,436	68,971	4,213,307
School District Trust Fund	11,310,643	6,786,386	-	-	18,097,029
Financial Institution Tax	94,037	120,165	47,021	-	261,223
In Lieu of Tax	-	-	207,308	207,308	414,616
Surtax	732,724	1,075,809	346,712	35,672	2,190,917
Tuition, K-12	39,998	-	-	-	39,998
Summer School Tuition K-12	31,770	-	-	-	31,770
Tuition, Post Secondary	745,862	-	-	-	745,862
Earnings on Investments	1,859,984	272,595	1,142,094	2,416,282	5,690,955
Food Service Sales	2,870,119	-	-	-	2,870,119
Student Activities	3,314,641	-	-	-	3,314,641
Rentals	147,223	-	-	-	147,223
Offset Printing	179,380	-	-	-	179,380
Donations/Fundraising	1,229,554	-	-	-	1,229,554
MO-T Grant	219,686	-	-	-	219,686
Sale of Miscellaneous Items	142,903	-	-	-	142,903
Other Local Sources	479,040	31,753	-	17,404	528,197
Total Local Sources	73,378,136	81,655,073	25,412,704	5,111,890	185,557,803
COUNTY SOURCES:					
Fines, Escheats, Etc.	-	461,581	-	-	461,581
State Assessed Utilities	940,801	89,848	294,841	9,373	1,334,863
County Stock Insurance Fund	27,994	41,086	13,241	1,362	83,683
Total County Sources	968,795	592,515	308,082	10,735	1,880,127
STATE SOURCES:					
Basic Formula-State Monies	14,559,142	43,677,426	-	-	58,236,568
Transportation	2,253,101	-	-	-	2,253,101
Early Childhood	1,770,894	2,599,094	-	-	4,369,988
Basic Formula - Classroom Trust Fund	1,754,736	5,241,399	-	83,359	7,079,494
Parents as Teachers	598,030	-	-	-	598,030
Vocational, Technical	88,226	675,131	-	185,060	948,417
Career Education Enhancement	-	-	-	-	0
Excess Cost	47,244	102,498	-	-	149,742
Adult Basic Education	23,621	-	-	-	23,621
Food Service	57,935	-	-	-	57,935
High Need Fund	426,879	640,319	-	-	1,067,198
A+ Schools Grant	24,734	-	-	-	24,734
MPP Technical Assistance	556,901	-	-	-	556,901
Readers for the Blind	538	789	-	-	1,327
Other State Sources	43,679	851	-	-	44,530
Total State Sources	22,205,660	52,937,507	-	268,419	75,411,586

**COLUMBIA PUBLIC SCHOOL DISTRICT
SCHEDULE OF REVENUES CLASSIFIED BY SOURCE
FOR THE YEAR ENDED JUNE 30, 2019
(continued)**

	Incidental Fund	Special Revenue Fund	Debt Service Fund	Capital Projects Fund	Total
FEDERAL SOURCES:					
Pell Grants	83,565	-	-	-	83,565
Perkins Basic Grant, Career Education	263,306	250,950	-	6,885	521,141
Title I - ESEA	872,917	3,460,432	-	-	4,333,349
Ind With Disabilities Ed Act	1,502,243	2,135,251	-	-	3,637,494
Early Childhood	201,976	296,435	-	-	498,411
Adult Basic Education	199,831	-	-	-	199,831
Direct Loan	104,479	-	-	-	104,479
School Lunch Program	3,833,323	-	-	-	3,833,323
School Breakfast Program	1,332,148	-	-	-	1,332,148
After School Snack Program	856	-	-	-	856
Fresh Fruits and Vegetables Program	80,958	-	-	-	80,958
Childcare Development	70,885	-	-	-	70,885
Title IV, Drug Free Schools	87,554	42,352	-	-	129,906
Title II, Part A	358,399	332,740	-	-	691,139
ERATE	349,802	-	-	-	349,802
Title III - ESEA	180,491	-	-	-	180,491
Medicaid	697,144	-	-	-	697,144
QSCB Interest Reimbursement	-	-	157,838	-	157,838
Summer Food Service Program	540,104	-	-	-	540,104
Other Federal Sources	22,987	-	-	-	22,987
Total Federal Sources	10,782,968	6,518,160	157,838	6,885	17,465,851
OTHER SOURCES:					
Sale of Bonds	-	-	-	30,000,000	30,000,000
Net Insurance Recovery	25,881	-	-	-	25,881
Total Other Sources	25,881	-	-	30,000,000	30,025,881
TUITION OTHER DISTRICTS:					
Tuition Other Districts	-	24,485	-	-	24,485
Area Vocational School Fees	25,500	-	-	-	25,500
Total Tuition Other Districts	25,500	24,485	-	-	49,985
Total Revenues	\$ 107,386,940	\$ 141,727,740	\$ 25,878,624	\$ 35,397,929	\$ 310,391,233

**COLUMBIA PUBLIC SCHOOL DISTRICT
SCHEDULE OF EXPENDITURES BY OBJECT
FOR THE YEAR ENDED JUNE 30, 2019**

	Incidental Fund	Special Revenue Fund	Debt Service Fund	Capital Projects Fund	Total
SALARIES:					
Certificated Salaries	\$ 1,657,129	\$ 99,454,440	\$ -	\$ -	\$ 101,111,569
Non-Certificated Salaries	28,216,432	4,862,096	-	-	33,078,528
Total Salaries	<u>29,873,561</u>	<u>104,316,536</u>	<u>-</u>	<u>-</u>	<u>134,190,097</u>
FRINGE BENEFITS:					
Teacher Retirement	225,539	16,002,286	-	-	16,227,825
Non-Teacher Retirement	2,276,026	485,193	-	-	2,761,219
Social Security	1,727,940	472,341	-	-	2,200,281
Medical and Dental Benefits	6,526,198	16,768,732	-	-	23,294,930
Workers' Compensation	720,297	720,364	-	-	1,440,661
Total Fringe Benefits	<u>11,476,000</u>	<u>34,448,916</u>	<u>-</u>	<u>-</u>	<u>45,924,916</u>
PURCHASED SERVICES:					
Instructional Services	1,939,558	482,467	-	-	2,422,025
Professional Services	8,014,993	-	-	-	8,014,993
Property Services	3,093,744	-	-	-	3,093,744
Contracted Transportation	10,758,151	-	-	-	10,758,151
Other Transportation, Non-Route	829,666	-	-	-	829,666
Travel	2,293,139	-	-	-	2,293,139
Insurance	1,145,340	-	-	-	1,145,340
Communications and Printing	1,367,417	-	-	-	1,367,417
Dues and Fees	545,609	-	-	-	545,609
Service Charges	306,413	-	380	-	306,793
Total Purchased Services	<u>30,294,030</u>	<u>482,467</u>	<u>380</u>	<u>-</u>	<u>30,776,877</u>
SUPPLIES:					
General Supplies	12,046,875	-	-	-	12,046,875
Regular Textbook	315,038	-	-	-	315,038
Library Books	304,090	-	-	-	304,090
Food Supplies	4,058,273	-	-	-	4,058,273
Energy Supplies	4,187,542	-	-	-	4,187,542
Total Supplies	<u>20,911,818</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>20,911,818</u>
CAPITAL OUTLAY:					
Land	-	-	-	500	500
Buildings and Additions	-	-	-	20,326,412	20,326,412
Improvements to Sites	-	-	-	1,951,552	1,951,552
Equipment and Vehicles	-	-	-	1,561,249	1,561,249
Total Capital Outlay	<u>-</u>	<u>-</u>	<u>-</u>	<u>23,839,713</u>	<u>23,839,713</u>
DEBT SERVICE:					
Principal	-	-	11,610,000	758,019	12,368,019
Interest	-	-	13,249,272	44,778	13,294,050
Professional Fees	-	-	15,665	140,950	156,615
Total Debt Service	<u>-</u>	<u>-</u>	<u>24,874,937</u>	<u>943,747</u>	<u>25,818,684</u>
Total Expenditures	<u>\$ 92,555,409</u>	<u>\$ 139,247,919</u>	<u>\$ 24,875,317</u>	<u>\$ 24,783,460</u>	<u>\$ 281,462,105</u>

**COLUMBIA PUBLIC SCHOOL DISTRICT
ASSESSED VALUATION AND TAX LEVY
JUNE 30, 2019**

The assessed valuation of the tangible taxable property for the calendar years 2018 and 2017 for purposes of local taxation was as follows:

	<u>Current Year</u>	<u>Prior Year</u>
Real Estate:		
Residential	\$ 1,472,352,907	\$ 1,420,958,114
Agriculture	12,883,711	13,056,429
Commercial	567,309,167	554,963,596
Personal Property	427,985,446	414,331,899
TOTAL	\$ <u>2,480,531,231</u>	\$ <u>2,403,178,367</u>

The tax levy per \$100 of the assessed valuation of tangible taxable property for the calendar year 2018 for purposes of local taxation was as follows:

	<u>Adjusted</u>	<u>Unadjusted</u>
Operating Fund	\$ 2.0548	\$ 2.3592
Teachers Fund	3.0158	3.0158
Debt Service Fund	0.9719	0.9719
Capital Projects Fund	0.1000	0.1000
TOTAL	\$ <u>6.1425</u>	\$ <u>6.4469</u>



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**Independent Accountants' Report on Compliance with
Specified Requirements of Missouri Laws and Regulations**

Board of Education
Columbia Public School District

We have examined Columbia Public School District's compliance with the requirements of Missouri laws and regulations regarding budgetary and disbursement procedures; accurate disclosure by the Columbia Public School District's records of average daily attendance and average daily transportation of pupils and other statutory requirements as listed in the Schedule of Selected Statistics for the year ended June 30, 2019. Management of Columbia Public School District is responsible for Columbia Public School District's compliance with the specified requirements. Our responsibility is to express an opinion on Columbia Public School District's compliance with the specified requirements based on our examination.

Our examination was conducted in accordance with attestation standards established by the American Institute of Certified Public Accountants. Those standards require that we plan and perform the examination to obtain reasonable assurance about whether Columbia Public School District complied, in all material respects, with the specified requirements referenced above. An examination involves performing procedures to obtain evidence about whether Columbia Public School District complied with the specific requirements. The nature, timing, and extent of the procedures selected depend on our judgment, including an assessment of the risks of material noncompliance, whether due to fraud or error. We believe that the evidence we obtained is sufficient and appropriate to provide a reasonable basis for our opinion.

Our examination does not provide a legal determination on Columbia Public School District's compliance with the specified requirements.

In our opinion, Columbia Public School District complied, in all material respects, with the aforementioned requirements for the year ended June 30, 2019.

This report is intended solely for the information and use of the members of the Board of Education, District management, the Missouri Department of Elementary and Secondary Education and other audit agencies and is not intended to be and should not be used by anyone other than these specified parties.

Kerber, Eck & Braeckel LLP

St. Louis, Missouri
December 9, 2019

**COLUMBIA PUBLIC SCHOOL DISTRICT
SCHEDULE OF SELECTED STATISTICS - UNAUDITED
JUNE 30, 2019**

1. Calendar (Sections 160.041, 171.029, 171.031, and 171.033, RSMo)

<u>School Code</u>	<u>Begin Grade</u>	<u>End Grade</u>	<u>Half Day Indicator</u>	<u>Standard Day Length</u>	<u>Days</u>	<u>Hours in Session</u>
	K	K	-	6.3500	172	1,073.60
	1	5	-	6.3500	174	1,086.30
	6	8	-	6.3500	174	1,128.90
	PK	PK	-	6.3500	170	1,080.00
1015	6	12	-	6.2500	174	1,068.00
1020	9	12	-	6.2000	174	1,059.60
1050	9	12	-	6.6500	174	1,137.45
1060	9	12	-	6.6500	174	1,137.00
1075	9	12	-	6.6500	174	1,137.60
1100	10	12	-	6.6500	174	1,137.90
2075	6	8	-	6.6500	174	1,137.60
5060	K	5	-	6.3500	174	1,086.30
6080	1	5	-	6.2500	174	1,068.00

**COLUMBIA PUBLIC SCHOOL DISTRICT
SCHEDULE OF SELECTED STATISTICS - UNAUDITED
JUNE 30, 2019**

2. Average Daily Attendance (ADA)

<u>School Code</u>	<u>Grade Level</u>	<u>Full-Time</u>	<u>Part-Time</u>	<u>Remedial Hours</u>	<u>Other</u>	<u>Summer School</u>	<u>Total</u>
1015	6-12	9.8694	1.3801	-	-	-	11.2495
1020	PK	-	20.1698	-	-	-	20.1698
1020	9-12	106.0191	5.6146	-	-	1.2389	112.8726
1050	9-12	1,348.0727	133.3045	-	-	52.7933	1,534.1705
1060	9-12	1,072.6661	145.0104	-	-	46.4440	1,264.1205
1075	9-12	1,680.0167	111.9130	-	-	48.0633	1,839.9930
2050	6-8	635.5898	6.6202	-	-	19.5051	661.7151
2060	6-8	488.9625	8.0027	-	-	16.2890	513.2542
2075	6-8	197.8965	401.6507	-	-	30.7291	630.2763
3000	6-8	869.1130	18.6834	-	-	29.4273	917.2237
3040	6-8	677.9080	4.5222	-	-	24.4123	706.8425
3060	6-8	579.2931	4.8756	-	-	13.2303	597.3990
4020	K-5	226.3018	1.1787	-	-	21.7580	249.2385
4030	PK-5	359.1299	11.5846	-	-	35.8993	406.6138
4040	K-5	417.0309	0.7901	-	-	0.1063	417.9273
4050	K-5	375.8516	0.5756	-	-	13.1769	389.6041
4055	K-5	397.8841	2.1031	-	-	0.2664	400.2536
4060	PK-5	454.5009	1.6624	-	-	-	456.1633
4070	K-5	426.3352	2.4002	-	-	41.3144	470.0498
5000	K-5	299.2271	0.0297	-	-	-	299.2568
5010	K-5	658.2724	0.5533	-	-	69.8635	728.6892
5020	K-5	240.5095	0.9232	-	-	17.9687	259.4014
5025	K-5	205.8834	-	-	-	14.4416	220.3250
5030	K-5	630.6747	0.0806	-	-	59.7041	690.4594
5035	K-5	241.8219	9.1837	-	-	14.9640	265.9696
5040	K-5	429.1674	1.4952	-	-	-	430.6626
5050	K-5	631.1643	-	-	-	60.4166	691.5809
5060	K-5	220.5686	0.2332	-	-	14.4201	235.2219
5080	PK-5	447.8607	4.6322	-	-	48.1229	500.6158
6000	PK-5	376.1025	2.3575	-	-	0.0323	378.4923
6010	PK-5	442.9390	5.7968	-	-	33.0775	481.8133
6020	PK-5	304.3063	15.6538	-	1.8463	25.3751	347.1815
6040	PK-5	163.0076	-	-	-	10.4244	173.4320
6080	1-5	0.1399	7.5189	-	-	14.8176	22.4764
7500	PK	-	0.5681	-	-	-	0.5681
Total		<u>15,614.0866</u>	<u>931.0681</u>	<u>-</u>	<u>1.8463</u>	<u>778.2823</u>	<u>17,325.2833</u>

COLUMBIA PUBLIC SCHOOL DISTRICT
SCHEDULE OF SELECTED STATISTICS - UNAUDITED
JUNE 30, 2019

3. September Membership

<u>School</u> <u>Code</u>	<u>Grade</u> <u>Level</u>	<u>Full-Time</u>	<u>Part-Time</u>	<u>Other</u>	<u>Total</u>
1015	8-11	13.00	-	-	13.00
1020	9-12	125.00	2.43	-	127.43
1020	PK	31.00	-	-	31.00
1050	PK	-	8.00	-	8.00
1050	9-12	1,533.00	112.30	-	1,645.30
1060	PK	3.00	-	-	3.00
1060	9-12	1,305.00	109.97	-	1,414.97
1075	PK	-	6.00	-	6.00
1075	9-12	1,803.00	121.64	-	1,924.64
2050	6-8	667.00	2.97	-	669.97
2060	6-8	532.00	5.28	-	537.28
2075	6-8	632.00	3.69	-	635.69
3000	6-8	917.00	19.58	-	936.58
3040	6-8	716.00	0.55	-	716.55
3060	6-8	639.00	0.87	-	639.87
4020	K-5	243.00	0.88	-	243.88
4030	PK	17.00	-	-	17.00
4030	K-5	402.00	-	-	402.00
4040	K-5	440.00	1.10	-	441.10
4050	K-5	397.00	0.63	-	397.63
4055	K-5	425.00	1.74	-	426.74
4060	K-5	486.00	-	-	486.00
4070	K-5	449.00	2.66	-	451.66
5000	K-5	311.00	0.80	-	311.80
5010	K-5	695.00	0.16	-	695.16
5020	K-5	254.00	0.87	-	254.87
5025	K-5	212.00	-	-	212.00
5030	K-5	659.00	0.08	-	659.08
5035	K-5	245.00	9.84	-	254.84
5040	K-5	461.00	0.79	-	461.79
4050	K-5	657.00	-	-	657.00
5060	K-5	234.00	-	-	234.00
5080	PK	8.00	-	-	8.00
5080	K-5	468.00	-	-	468.00
6000	PK	-	4.00	-	4.00
6000	K-5	395.00	-	-	395.00
6010	PK	5.00	-	-	5.00
6010	K-5	477.00	2.32	-	279.32
6020	PK	25.00	-	-	25.00
6020	K-5	325.00	-	-	325.00
6040	K-5	173.00	-	-	173.00
6080	1-5	-	8.64	-	8.64
	Total	<u>17,379.00</u>	<u>431.79</u>	<u>-</u>	<u>17,810.79</u>

**COLUMBIA PUBLIC SCHOOL DISTRICT
SCHEDULE OF SELECTED STATISTICS - UNAUDITED
JUNE 30, 2019**

4. Free and Reduced Priced Lunch FTE Count

School Code	Free Lunch	Reduced Lunch	Deseg In Free	Deseg In Reduced	Total
N/A	41.85	-	N/A	N/A	41.85
1050	3.00	1.00	N/A	N/A	4.00
1020	104.87	14.55	N/A	N/A	119.42
1050	407.79	92.87	N/A	N/A	500.66
1060	599.34	112.06	N/A	N/A	711.40
1075	349.79	80.49	N/A	N/A	430.28
2050	241.69	41.00	N/A	N/A	282.69
2060	309.89	46.88	N/A	N/A	356.77
2075	211.41	47.00	N/A	N/A	258.41
3000	128.00	56.00	N/A	N/A	184.00
3040	222.48	43.87	N/A	N/A	266.35
3060	337.61	61.00	N/A	N/A	398.61
4020	145.62	6.00	N/A	N/A	151.62
4030	242.51	19.00	N/A	N/A	261.51
4040	291.00	43.00	N/A	N/A	334.00
4050	158.00	30.00	N/A	N/A	188.00
4055	267.00	34.00	N/A	N/A	301.00
4060	116.00	23.00	N/A	N/A	139.00
4070	244.00	23.00	N/A	N/A	267.00
5000	109.01	13.00	N/A	N/A	122.01
5010	189.00	49.00	N/A	N/A	238.00
5020	93.00	17.00	N/A	N/A	110.00
5025	33.00	14.00	N/A	N/A	47.00
5030	93.00	26.00	N/A	N/A	119.00
5035	123.00	15.00	N/A	N/A	138.00
5040	239.02	37.00	N/A	N/A	276.02
5050	130.00	33.00	N/A	N/A	163.00
5060	24.00	5.00	N/A	N/A	29.00
5080	109.00	34.00	N/A	N/A	143.00
6000	82.00	20.00	N/A	N/A	102.00
6010	219.02	50.00	N/A	N/A	269.02
6020	228.00	10.00	N/A	N/A	238.00
6040	48.00	19.00	N/A	N/A	67.00
6080	0.54	-	N/A	N/A	0.54
Total	6,141.44	1,116.72	-	-	7,258.16

**COLUMBIA PUBLIC SCHOOL DISTRICT
SCHEDULE OF SELECTED STATISTICS - UNAUDITED
JUNE 30, 2019**

5. Finance

5.1	The District maintained a calendar in accordance with 160.041, 171.029, 171.031, and 171.033, RSMo and all attendance hours were reported.	True
5.2	The District maintained complete and accurate attendance records allowing for the accurate calculation of Average Daily Attendance for all students in accordance with all applicable state rules and regulations. Sampling of records included those students receiving instruction in the following categories:	
	Academic Programs Off-Campus	N/A
	Career Exploration Program – Off Campus	True
	Cooperative Occupational Education (COE) or Supervised Occupational Experience Program	N/A
	Dual enrollment	True
	Homebound instruction	True
	Missouri Options	True
	Prekindergarten eligible to be claimed for state aid	True
	Remediation	N/A
	Sheltered Workshop participation	N/A
	Students participating in the school flex program	N/A
	Traditional instruction (full and part-time students)	True
	Virtual instruction (MOCAP or other option)	True
	Work Experience for Students with Disabilities	True
5.3	The District maintained complete and accurate attendance records allowing for the accurate calculation of September Membership for all students in accordance with all applicable state rules and regulations.	True
5.4	The District maintained complete and accurate attendance and other applicable records allowing for the accurate reporting of the State FTE count for Free and Reduced Lunch for all students in accordance with all applicable state rules and regulations.	True
5.5	As required by Section 162.401, RSMo, a bond was purchased for the Districts' treasurer in the total amount of:	\$100,000
5.6	The District's deposits were secured during the year as required by Sections 110.010 and 110.020, RSMo.	True
5.7	The District maintained a separate bank account for 211 Debt Service Fund monies in accordance with Section 108.180 and 165.011, RSMo.	True
5.8	Salaries reported for educators in the October MOSIS Educator Core and Educator School files are supported by complete and accurate payroll and contract records.	True
5.9	If a \$162,326 or 7% x SAT x WADA transfer was made in excess of adjusted expenditures, the board approve a resolution to make the transfer, which identified the specific projects to be funded by the transfer and an expected date for the projects to be undertaken.	N/A

**COLUMBIA PUBLIC SCHOOL DISTRICT
SCHEDULE OF SELECTED STATISTICS - UNAUDITED
JUNE 30, 2019**

- 5.10 The district published a summary of the prior year's audit report within thirty days of the receipt of the audit pursuant to Section 165.121, RSMo. True
- 5.11 The District has a professional development committee plan adopted by the Board with the professional development committee plan identifying the expenditure of seventy-five percent (75%) of one percent (1%) of the current year basic formula apportionment. Remaining 25% of 1% if not spent must be restricted and spent on appropriate expenditures in the future. Spending requirement is modified to seventy-five percent (75%) of one half percent (1/2%) of the current year basic formula apportionment if through fiscal year 2024 the amount appropriated and expended to public schools for transportation is less than twenty-five percent (25%) of allowable cost. True
- 5.12 The amount spent for approved professional development committee plan activities was: \$1,049,182

All above "false answers must be supported by a finding or management letter comment.

Findings #: N/A

Management Letter Comment #: N/A

**COLUMBIA PUBLIC SCHOOL DISTRICT
SCHEDULE OF SELECTED STATISTICS - UNAUDITED
JUNE 30, 2019**

6. Transportation (Section 163.161, RSMO)

6.1	The school transportation allowable costs substantially conform to 5 CSR 30-261.040, Allowable Costs for State Transportation Aid.	<u>True</u>
6.2	The District's school transportation ridership records are so maintained as to accurately disclose in all material respects the average number of regular riders transported.	<u>True</u>
6.3	Based on the ridership records, the average number of students (non-disabled K-12, K-12 students with disabilities and career education) transported on a regular basis (ADT) was:	
	▪ Eligible ADT	<u>9,559.5</u>
	▪ Ineligible ADT	<u>417.5</u>
6.4	The District's transportation odometer mileage records are maintained in a manner to accurately disclose in all material respects the eligible and ineligible mileage for the year.	<u>True</u>
6.5	Actual odometer records show the total district-operated <u>and</u> contracted mileage for the year was:	<u>3,058,707</u>
6.6	Of this total, the eligible non-disabled and students with disabilities route miles and the ineligible non-route <u>and</u> disapproved miles (combined) was:	
	• Eligible Miles	<u>2,391,395</u>
	• Ineligible Miles (Non-Route/Disapproved)	<u>667,312</u>
6.7	Number of days the district operated the school transportation system during the regular school year:	<u>174</u>

All above "False" answers must be supported by a finding or management letter comment.

Findings #: N/A

Management Letter Comment #: N/A

**COLUMBIA PUBLIC SCHOOL DISTRICT
SCHEDULE OF STATE FINDINGS
JUNE 30, 2019**

Finding 2019-001

Condition: Actual expenditures exceeded budgeted expenditures in the Debt Service Fund.

Criteria: Chapter 67, RSMo, provides that no disbursement of public monies shall be made unless it is authorized in the budget.

Cause: The District does not have internal controls to ensure that the budget is amended prior to the actual expenditures being made that would exceed the previously approved budget.

Effect: The District is not in compliance with Chapter 67, RSMo.

Recommendation: We recommend the District establish necessary controls to ensure budget amendments are made prior to actual expenditures for a given fund exceeding the officially approved budget for that fund.

Management response: The District agrees with the auditor's findings. The over-budget amount in the Debt Service Fund was due to the escrow interest payment not included in the budget. In the future, the District will more closely monitor the appropriations and expenditures in the Debt Service Fund and will amend the budgets when necessary.

Single Audit Section

**COLUMBIA PUBLIC SCHOOL DISTRICT
SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS
JUNE 30, 2019**

<u>Federal Grantor/Pass-Through Grant or/Program or Cluster Title</u>	<u>Federal CFDA Number</u>	<u>Pass-Through Entity Number</u>	<u>Expenditures</u>
U.S. Department of Education			
Direct Programs:			
Pell Grant Program	84.063	N/A	\$ 83,565
Federal Direct Student Loans	84.268	N/A	104,479
Total Student Financial Assistance Cluster			<u>188,044</u>
Passed-through Missouri Department of Elementary and Secondary Education:			
Title I Part A, Grants to Local Education Agencies	84.010	010-093	3,188,005
Title I Part D, Grants to Local Educational Agencies	84.010	010-093	24,844
School Improvement Grant	84.010	010-093	75,356
Total Grants to Local Educational Agencies			<u>3,288,205</u>
Title II Part A, Supporting Effective Instruction State Grants	84.367	010-093	690,696
Special Education Cluster:			
Special Education – Grants to States (IDEA, Part B & High Needs Funds)	84.027A	010-093	4,135,905
Special Education – Grants to States (IDEA Preschool)	84.027A	010-093	-
Total Special Education Cluster			<u>4,135,905</u>
Career and Technical Education – Basic Grants to States	84.048	010-093	274,301
Rehabilitation Services Rehabilitation Grants to States	84.126	010-093	7,770
Adult Education – Basic Grants to States	84.002	010-093	199,831
Title III – LEP – English Language Acquisition State Grants	84.365	010-093	199,435
Title III – IMM – English Language Acquisition State Grants	84.365	010-093	3,427
Total U.S. Department of Education			<u>8,987,614</u>
National Science Foundation			
Passed-through Indian Hills Community College:			
MPEC – Education and Human Resources	47.076	N/A	1,933
U.S. Department of Agriculture			
Passed-through Missouri Department of Health:			
Team Nutrition Grant	10.574	N/A	1,000
Child and Adult Care Food Program	10.558	N/A	540,104
Total Passed through Missouri State Department of Health			<u>541,104</u>
Passed-through Missouri Department of Elementary and Secondary Education:			
Fresh Fruit and Vegetable Program	10.582	010-093	80,958
Child Nutrition Cluster			
National School Breakfast Program	10.553	010-093	1,332,148
National School Lunch Program	10.555	010-093	
Cash assistance			3,834,179
Non-cash assistance (food distribution)			468,788
Total National School Lunch Program			<u>4,302,967</u>
Total U.S. Department of Agriculture			<u>6,257,177</u>
U.S. Department of Health and Human Services			
Passed-through Missouri Department of Education:			
Child Care and Development Block Grant	93.575	N/A	<u>70,885</u>
National Endowment for the Arts & Humanities			
Passed-through Missouri Secretary of State:			
LSTA Show Me Steps to Continuing Education	45.310	N/A	12,285
TOTAL EXPENDITURES OF FEDERAL AWARDS			<u>\$ 15,329,894</u>

The accompanying notes are an integral part of this schedule.

COLUMBIA PUBLIC SCHOOL DISTRICT
NOTES TO SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS
JUNE 30, 2019

NOTE 1 – BASIS OF PRESENTATION

The accompanying schedule of expenditures of federal awards includes the federal award activity of the District under programs of the federal government for the year ended June 30, 2019. The information in this schedule is presented in accordance with the requirements of Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Because the schedule presents only a selected portion of the operations of the District, it is not intended to and does not present the financial position, changes in net position, or cash flows of the District.

NOTE 2 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Expenditures reported on the schedule are reported on the modified accrual basis of accounting, which is described in Note 1 to the District's financial statements. Such expenditures are recognized following the cost principles contained in the Uniform Guidance, wherein certain expenditures are not allowable or are limited as to reimbursement. Negative amounts shown on the Schedule represent adjustments or credits made in the normal course of business to amounts reported as expenditures in prior years.

The District has not elected to use the 10 percent *de minimis* indirect cost rate as allowed under the Uniform Guidance.

NOTE 3 – SUBRECIPIENTS

There have been no awards passed through to subrecipients.

NOTE 4 – FOOD DISTRIBUTION

Nonmonetary assistance is reported in the Schedule at fair market value of the commodities received and disbursed during the fiscal year ended June 30, 2019.

**Independent Auditors' Report on Internal Control
Over Financial Reporting and on Compliance and Other Matters
Based on an Audit of Financial Statements
Performed in Accordance with Government Auditing Standards**

Board of Education
Columbia Public School District

We have audited the financial statements of the governmental activities, the business-type activities, the aggregate discretely presented component unit, each major fund, and the aggregate remaining fund information of the Columbia Public School District, as of and for the year ended June 30, 2019, and the related notes to the financial statements, which collectively comprise the Columbia Public School District's basic financial statements, and have issued our report thereon dated December 9, 2019. We conducted our audit in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States. The financial statements of the Columbia Public School District Foundation were not audited in accordance with *Government Auditing Standards*, and accordingly, this report does not include reporting on internal control over financial reporting or instances of reportable noncompliance associated with the Columbia Public School District Foundation.

Internal Control over Financial Reporting

In planning and performing our audit of the financial statements, we considered the Columbia Public School District's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Columbia Public School District's internal control. Accordingly, we do not express an opinion on the effectiveness of the Columbia Public School District's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected, on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Columbia Public School District's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

St. Louis, Missouri
December 9, 2019

Keiser, Eck & Braeckel LLP



Kerber, Eck & Braeckel LLP

CPAs and
Management Consultants

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St. Louis, MO 63102
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www.kebcpa.com

**Independent Auditors' Report on Compliance For Each Major Program
and on Internal Control Over Compliance Required by The Uniform Guidance**

Board of Education
Columbia Public School District

Report on Compliance for Each Major Federal Program

We have audited the Columbia Public School District's compliance with the types of compliance requirements described in the *OMB Compliance Supplement* that could have direct and material effect on each of the Columbia Public School District's major federal programs for the year ended June, 30 2019. Columbia Public School District's major federal programs are identified in the summary of auditors' results section of the accompanying schedule of findings and questioned costs.

Management's Responsibility

Management is responsible for compliance with federal statutes, regulations, and the terms and conditions of its federal awards applicable to its federal programs.

Auditors' Responsibility

Our responsibility is to express an opinion on compliance for each of the Columbia Public School District's major federal programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and the audit requirements of Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Those standards and the Uniform Guidance require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about the Columbia Public School District's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major federal program. However, our audit does not provide a legal determination of the Columbia Public School District's compliance.

Opinion on Each Major Federal Program

In our opinion, the Columbia Public School District complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended June 30, 2019.

Report on Internal Control over Compliance

Management of the Columbia Public School District is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered the Columbia Public School District's internal control over compliance with the types of requirements that could have a direct and material effect on each major federal program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major federal program and to test and report on internal control over compliance in accordance with the Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the Columbia Public School District's internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. *A material weakness in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. A *significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies and therefore, material weaknesses or significant deficiencies may exist that have not been identified. We did not identify certain deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose.

Keiter, Eck & Braeckel LLP

St. Louis, Missouri
December 9, 2019

**COLUMBIA PUBLIC SCHOOL DISTRICT
SCHEDULE OF FINDINGS AND QUESTIONED COSTS
JUNE 30, 2019**

SECTION I – SUMMARY OF AUDITORS' RESULTS

Financial Statements

Type of report issued on financial statements: Unmodified opinion

Internal control over financial reporting:

Material weaknesses identified? No

Significant deficiency identified that is not considered to be material weaknesses? No

Noncompliance material to the financial statements noted? No

Federal Awards

Internal control over major programs:

Material weakness identified? No

Significant deficiency identified that is not considered to be material weaknesses? No

Type of auditors' report issued on compliance for major programs: Unmodified

Any audit findings disclosed that are required to be reported under 2 CFR Section 200.516(a) of the Uniform Guidance? No

The programs tested as a major program are as follows:

<u>CFDA Number(s)</u>	<u>Name of Program or Cluster</u>
84.010	Title I Grants to Local Education Agencies
84.032, 84.268	Student Financial Assistance Cluster
10.553, 10.555	Child Nutrition Center

The dollar threshold used to distinguish between type A and type B programs: \$750,000

Auditee qualified as a low-risk auditee? No

**COLUMBIA PUBLIC SCHOOL DISTRICT
SCHEDULE OF FINDINGS AND QUESTIONED COSTS
JUNE 30, 2019**

SECTION II – FINANCIAL STATEMENT FINDINGS

There were no findings which are required to be reported in accordance with Generally Accepted Government Auditing Standards.

SECTION III – FEDERAL AWARD FINDINGS AND QUESTIONED COSTS

There were no findings and questioned costs related to Federal Awards.

SECTION IV - SUMMARY SCHEDULE OF PRIOR YEAR FINDINGS

Finding 2018-001

Condition: We noted that the financial aid director is responsible for compliance over the student financial assistance program.

Recommendation: We recommend the District implement an internal control policy over the student financial assistance program.

Current Status: No similar findings noted in the current year.

APPENDIX C

FORM OF CONTINUING DISCLOSURE UNDERTAKING

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CONTINUING DISCLOSURE UNDERTAKING

This **CONTINUING DISCLOSURE UNDERTAKING** dated as of _____, 2020 (this “**Continuing Disclosure Undertaking**”), is executed and delivered by **THE SCHOOL DISTRICT OF COLUMBIA, BOONE COUNTY, STATE OF MISSOURI** (the “**Issuer**”).

RECITALS

1. This Continuing Disclosure Undertaking is executed and delivered by the Issuer in connection with the issuance by the Issuer of \$_____ **Taxable General Obligation Refunding Bonds (Missouri Direct Deposit Program), Series 2020** (the “**Bonds**”), pursuant to a Resolution adopted by the governing body of the Issuer (the “**Resolution**”).

2. The Issuer is entering into this Continuing Disclosure Undertaking for the benefit of the Beneficial Owners of the Bonds and in order to assist the Participating Underwriter in complying with Rule 15c2-12 of the Securities and Exchange Commission under the Securities Exchange Act of 1934 (the “**Rule**”). The Issuer is the only “**obligated person**” with responsibility for continuing disclosure hereunder.

The Issuer covenants and agrees as follows:

Section 1. Definitions. In addition to the definitions set forth in the Resolution, which apply to any capitalized term used in this Continuing Disclosure Undertaking unless otherwise defined in this Section, the following capitalized terms shall have the following meanings:

“**Annual Report**” means any Annual Report provided by the Issuer pursuant to, and as described in, **Section 2** of this Continuing Disclosure Undertaking.

“**Beneficial Owner**” means any registered owner of any Bonds and any person which (a) has the power, directly or indirectly, to vote or consent with respect to, or to dispose of ownership of, any Bonds (including persons holding Bonds through nominees, depositories or other intermediaries), or (b) is treated as the owner of any Bonds for federal income tax purposes.

“**Business Day**” means a day other than (a) a Saturday, Sunday or legal holiday, (b) a day on which banks located in any city in which the principal office or designated payment office of the paying agent or the Dissemination Agent is located are required or authorized by law to remain closed, or (c) a day on which the Securities Depository or the New York Stock Exchange is closed.

“**Dissemination Agent**” means any entity designated in writing by the Issuer to serve as dissemination agent pursuant to this Continuing Disclosure Undertaking and which has filed with the Issuer a written acceptance of such designation.

“**EMMA**” means the Electronic Municipal Market Access system for municipal securities disclosures established and maintained by the MSRB, which can be accessed at www.emma.msrb.org.

“**Financial Obligation**” means a (a) debt obligation; (b) derivative instrument entered into in connection with, or pledged as security or a source of payment for, an existing or planned debt obligation; or (c) guarantee of (a) or (b) in this definition; *provided however*, the term Financial Obligation shall not include municipal securities as to which a final official statement has been provided to the MSRB consistent with the Rule.

“Fiscal Year” means the **12-month** period beginning on **July 1** and ending on **June 30** or any other **12-month** period selected by the Issuer as the Fiscal Year of the Issuer for financial reporting purposes.

“Material Events” means any of the events listed in **Section 3** of this Continuing Disclosure Undertaking.

“MSRB” means the Municipal Securities Rulemaking Board, or any successor repository designated as such by the Securities and Exchange Commission in accordance with the Rule.

“Participating Underwriter” means any of the original underwriter(s) of the Bonds required to comply with the Rule in connection with the offering of the Bonds.

Section 2. Provision of Annual Reports.

- (a) The Issuer shall, not later than 180 days after the end of the Issuer’s Fiscal Year, commencing with the year ending June 30, 2020, file with the MSRB, through EMMA, the following financial information and operating data (the **“Annual Report”**):
 - (1) The audited financial statements of the Issuer for the prior Fiscal Year, prepared in accordance with accounting principles generally accepted in the United States. If audited financial statements are not available by the time the Annual Report is required to be provided pursuant to this Section, the Annual Report shall contain unaudited financial statements in a format similar to the financial statements contained in the final Official Statement relating to the Bonds, and the audited financial statements shall be provided in the same manner as the Annual Report promptly after they become available.
 - (2) Updates as of the end of the Fiscal Year of certain financial information and operating data contained in the final Official Statement related to the Bonds, as described in **Exhibit A**, in substantially the same format contained in the final Official Statement with such adjustments to formatting or presentation determined to be reasonable by the Issuer.

Any or all of the items listed above may be included by specific reference to other documents, including official statements of debt issues with respect to which the Issuer is an **“obligated person”** (as defined by the Rule), which have been provided to the MSRB and are available through EMMA or the Securities and Exchange Commission. If the document included by reference is a final official statement, it must be available from the MSRB on EMMA. The Issuer shall clearly identify each such other document so included by reference.

In each case, the Annual Report may be submitted as a single document or as separate documents comprising a package, and may cross-reference other information as provided in this Section; provided that the audited financial statements of the Issuer may be submitted separately from the balance of the Annual Report and later than the date required above for the filing of the Annual Report if they are not available by that date. If the Issuer’s Fiscal Year changes, it shall give notice of such change in the same manner as for a Material Event under **Section 3**.

- (b) The Annual Report shall be filed with the MSRB in such manner and format as is prescribed by the MSRB.

If the Issuer has not submitted the Annual Report to the MSRB by the date required by **Section 2(a)**, the Issuer shall send a notice to the MSRB of the failure of the Issuer to file on a timely basis the Annual Report, which notice shall be given by the Issuer in accordance with **Section 3**.

Section 3. Reporting of Material Events. Not later than **10** Business Days after the occurrence of any of the following events, the Issuer shall give, or cause to be given to the MSRB, through EMMA, notice of the occurrence of any of the following events with respect to the Bonds (“**Material Events**”):

- (1) principal and interest payment delinquencies;
- (2) non-payment related defaults, if material;
- (3) unscheduled draws on debt service reserves reflecting financial difficulties;
- (4) unscheduled draws on credit enhancements reflecting financial difficulties;
- (5) substitution of credit or liquidity providers, or their failure to perform;
- (6) adverse tax opinions, the issuance by the Internal Revenue Service of proposed or final determinations of taxability, Notices of Proposed Issue (IRS Form 5701-TEB) or other material notices or determinations with respect to the tax status of the Bonds, or other material events affecting the tax status of the Bonds;
- (7) modifications to rights of bondholders, if material;
- (8) bond calls, if material, and tender offers;
- (9) defeasances;
- (10) release, substitution or sale of property securing repayment of the Bonds, if material;
- (11) rating changes;
- (12) bankruptcy, insolvency, receivership or similar event of the Issuer;
- (13) the consummation of a merger, consolidation, or acquisition involving the Issuer or the sale of all or substantially all of the assets of the Issuer, other than in the ordinary course of business, the entry into a definitive agreement to undertake such an action or the termination of a definitive agreement relating to any such actions, other than pursuant to its terms, if material;
- (14) appointment of a successor or additional trustee or the change of name of the trustee, if material;
- (15) incurrence of a Financial Obligation of the Issuer, if material, or agreement to covenants, events of default, remedies, priority rights, or other similar terms of a Financial Obligation of the Issuer, any of which affect security holders, if material; and
- (16) default, event of acceleration, termination event, modification of terms, or other similar events under the terms of a Financial Obligation of the Issuer, any of which reflect financial difficulties.

If the Issuer has not submitted the Annual Report to the MSRB by the date required in **Section 2(a)**, the Issuer shall send a notice to the MSRB of the failure of the Issuer to file on a timely basis the Annual Report, which notice shall be given by the Issuer in accordance with this **Section 3**.

Section 4. Termination of Reporting Obligation. The Issuer’s obligations under this Continuing Disclosure Undertaking shall terminate upon the legal defeasance, prior redemption or payment in full of all of the Bonds. If the Issuer’s obligations under this Continuing Disclosure Undertaking are assumed in full by some other entity, such person shall be responsible for compliance with this Continuing Disclosure Undertaking in the same manner as if it were the Issuer, and the Issuer shall have no further responsibility hereunder. If such termination or substitution occurs prior to the final maturity of the Bonds, the Issuer shall give notice of such termination or substitution in the same manner as for a Material Event under **Section 3**.

Section 5. Dissemination Agents. The Issuer may, from time to time, appoint or engage a Dissemination Agent to assist it in carrying out its obligations under this Continuing Disclosure Undertaking, and may discharge any such Dissemination Agent, with or without appointing a successor Dissemination Agent. Any Dissemination Agent may resign as dissemination agent hereunder at any time upon **30** days prior written notice to the Issuer. The Dissemination Agent shall not be responsible in any manner for the content of any notice or report (including without limitation the Annual Report) prepared by the Issuer pursuant to this Continuing Disclosure Undertaking.

Section 6. Amendment; Waiver. Notwithstanding any other provision of this Continuing Disclosure Undertaking, the Issuer may amend this Continuing Disclosure Undertaking and any provision of this Continuing Disclosure Undertaking may be waived, provided that Bond Counsel or other counsel experienced in federal securities law matters provides the Issuer with its written opinion that the undertaking of the Issuer contained herein, as so amended or after giving effect to such waiver, is in compliance with the Rule and all current amendments thereto and interpretations thereof that are applicable to this Continuing Disclosure Undertaking.

In the event of any amendment or waiver of a provision of this Continuing Disclosure Undertaking, the Issuer shall describe such amendment or waiver in the next Annual Report, and shall include, as applicable, a narrative explanation of the reason for the amendment or waiver and its impact on the type (or, in the case of a change of accounting principles, on the presentation) of financial information or operating data being presented by the Issuer. In addition, if the amendment relates to the accounting principles to be followed in preparing financial statements, (1) notice of such change shall be given in the same manner as for a Material Event under **Section 3**, and (2) the Annual Report for the year in which the change is made should present a comparison (in narrative form and also, if feasible, in quantitative form) between the financial statements as prepared on the basis of the new accounting principles and those prepared on the basis of the former accounting principles.

Section 7. Additional Information. Nothing in this Continuing Disclosure Undertaking shall be deemed to prevent the Issuer from disseminating any other information, using the means of dissemination set forth in this Continuing Disclosure Undertaking or any other means of communication, or including any other information in any Annual Report or notice of occurrence of a Material Event, in addition to that required by this Continuing Disclosure Undertaking. If the Issuer chooses to include any information in any Annual Report or notice of occurrence of a Material Event, in addition to that specifically required by this Continuing Disclosure Undertaking, the Issuer shall have no obligation under this Continuing Disclosure Undertaking to update such information or include it in any future Annual Report or notice of occurrence of a Material Event.

Section 8. Default. If the Issuer fails to comply with any provision of this Continuing Disclosure Undertaking, any Participating Underwriter or any Beneficial Owner of the Bonds may take such actions as may be necessary and appropriate, including seeking mandamus or specific performance by court order, to cause the Issuer to comply with its obligations under this Continuing Disclosure Undertaking. A default under this Continuing Disclosure Undertaking shall not be deemed an event of default under the Resolution or the Bonds, and the sole remedy under this Continuing Disclosure Undertaking in the event of any failure of the Issuer to comply with this Continuing Disclosure Undertaking shall be an action to compel performance.

Section 9. Beneficiaries. This Continuing Disclosure Undertaking shall inure solely to the benefit of the Issuer, the Participating Underwriter, and the Beneficial Owners from time to time of the Bonds, and shall create no rights in any other person or entity.

Section 10. Severability. If any provision in this Continuing Disclosure Undertaking, the Resolution or the Bonds shall be invalid, illegal or unenforceable, the validity, legality and enforceability of the remaining provisions shall not in any way be affected or impaired thereby.

Section 11. Electronic Transactions. The arrangement described herein may be conducted and related documents may be sent, received, or stored by electronic means. Copies, telecopies, facsimiles, electronic files and other reproductions of original documents shall be deemed to be authentic and valid counterparts of such original documents for all purposes, including the filing of any claim, action or suit in the appropriate court of law.

Section 12. Governing Law. This Continuing Disclosure Undertaking shall be governed by and construed in accordance with the laws of the State of Missouri.

IN WITNESS WHEREOF, the Issuer has caused this Continuing Disclosure Undertaking to be executed as of the day and year first above written.

**THE SCHOOL DISTRICT OF COLUMBIA,
BOONE COUNTY, STATE OF MISSOURI**

By: _____
Title: President of the Board of Education

**EXHIBIT A
TO CONTINUING DISCLOSURE UNDERTAKING**

**FINANCIAL INFORMATION AND OPERATING DATA TO BE
INCLUDED IN ANNUAL REPORT**

The financial information and operating data contained in the tables under the following sections in *Appendix A* of the final Official Statement relating to the Bonds:

GENERAL AND ECONOMIC INFORMATION CONCERNING THE DISTRICT:

Other District Statistics (*only Average Daily Attendance and Current Expenditures per Average Daily Attendance*)

DEBT STRUCTURE OF THE DISTRICT:

Current Long-Term General Obligation Indebtedness

History of General Obligation Indebtedness

PROPERTY TAX INFORMATION CONCERNING THE DISTRICT:

Property Valuations:

Current Assessed Valuation

History of Property Valuations

Tax Rates:

History of Tax Levies

Tax Collection Record

* * *

APPENDIX D

BOOK-ENTRY ONLY SYSTEM

The Bonds are available in book-entry only form. Purchasers of the Bonds will not receive certificates representing their interests in the Bonds. Ownership interests in the Bonds will be available to purchasers only through a book-entry system (the **“Book-Entry System”**) maintained by The Depository Trust Company, New York, New York.

The information in this section concerning DTC and DTC’s book-entry system has been obtained from sources that the District believes to be reliable, but the District takes no responsibility for the accuracy thereof.

The Depository Trust Company (**“DTC”**), New York, New York, will act as securities depository for the Bonds. The Bonds will be issued as fully-registered securities registered in the name of Cede & Co. (DTC’s partnership nominee) or such other name as may be requested by an authorized representative of DTC. One fully-registered Bond certificate will be issued for each maturity of the Bonds, each in the aggregate principal amount of such maturity, and will be deposited with DTC.

DTC, the world’s largest securities depository, is a limited-purpose trust company organized under the New York Banking Law, a **“banking organization”** within the meaning of the New York Banking Law, a member of the Federal Reserve System, a **“clearing corporation”** within the meaning of the New York Uniform Commercial Code, and a **“clearing agency”** registered pursuant to the provisions of Section 17A of the Securities Exchange Act of 1934. DTC holds and provides asset servicing for over 3.5 million issues of U.S. and non-U.S. equity issues, corporate and municipal debt issues, and money market instruments (from over 100 countries) that DTC’s participants (**“Direct Participants”**) deposit with DTC. DTC also facilitates the post-trade settlement among Direct Participants of sales and other securities transactions in deposited securities, through electronic computerized book-entry transfers and pledges between Direct Participants’ accounts. This eliminates the need for physical movement of securities certificates. Direct Participants include both U.S. and non-U.S. securities brokers and dealers, banks, trust companies, clearing corporations, and certain other organizations. DTC is a wholly-owned subsidiary of The Depository Trust & Clearing Corporation (**“DTCC”**). DTCC is the holding company for DTC, National Securities Clearing Corporation and Fixed Income Clearing Corporation, all of which are registered clearing agencies. DTCC is owned by the users of its regulated subsidiaries. Access to the DTC system is also available to others such as both U.S. and non-U.S. securities brokers and dealers, banks, trust companies, and clearing corporations that clear through or maintain a custodial relationship with a Direct Participant, either directly or indirectly (**“Indirect Participants”**). DTC has a Standard & Poor’s rating of AA+. The DTC Rules applicable to its Participants are on file with the Securities and Exchange Commission. More information about DTC can be found at www.dtcc.com.

Purchases of Bonds under the DTC system must be made by or through Direct Participants, which will receive a credit for the Bonds on DTC’s records. The ownership interest of each actual purchaser of each Bond (**“Beneficial Owner”**) is in turn to be recorded on the Direct and Indirect Participants’ records. Beneficial Owners will not receive written confirmation from DTC of their purchase. Beneficial Owners are, however, expected to receive written confirmations providing details of the transaction, as well as periodic statements of their holdings, from the Direct or Indirect Participant through which the Beneficial Owner entered into the transaction. Transfers of ownership interests in the Bonds are to be accomplished by entries made on the books of Direct and Indirect Participants acting on behalf of Beneficial Owners. Beneficial Owners will not receive certificates representing their ownership interests in Bonds, except in the event that use of the book-entry system for the Bonds is discontinued.

To facilitate subsequent transfers, all Bonds deposited by Direct Participants with DTC are registered in the name of DTC's partnership nominee, Cede & Co., or such other name as may be requested by an authorized representative of DTC. The deposit of Bonds with DTC and their registration in the name of Cede & Co. or such other DTC nominee do not effect any change in beneficial ownership. DTC has no knowledge of the actual Beneficial Owners of the Bonds; DTC's records reflect only the identity of the Direct Participants to whose accounts such Bonds are credited, which may or may not be the Beneficial Owners. The Direct and Indirect Participants will remain responsible for keeping account of their holdings on behalf of their customers.

Conveyance of notices and other communications by DTC to Direct Participants, by Direct Participants to Indirect Participants, and by Direct Participants and Indirect Participants to Beneficial Owners will be governed by arrangements among them, subject to any statutory or regulatory requirements as may be in effect from time to time. Beneficial Owners of Bonds may wish to take certain steps to augment the transmission to them of notices of significant events with respect to the Bonds, such as redemptions, tenders, defaults, and proposed amendments to the Bond documents. For example, Beneficial Owners of Bonds may wish to ascertain that the nominee holding the Bonds for their benefit has agreed to obtain and transmit notices to Beneficial Owners. In the alternative, Beneficial Owners may wish to provide their names and addresses to the registrar and request that copies of notices be provided directly to them.

Redemption notices will be sent to DTC. If less than all of the Bonds within a maturity are being redeemed, DTC's practice is to determine by lot the amount of the interest of each Direct Participant in such issue to be redeemed.

Neither DTC nor Cede & Co. (nor any other DTC nominee) will consent or vote with respect to Bonds unless authorized by a Direct Participant in accordance with DTC's MMI Procedures. Under its usual procedures, DTC mails an Omnibus Proxy to the District as soon as possible after the record date. The Omnibus Proxy assigns Cede & Co.'s consenting or voting rights to those Direct Participants to whose accounts Bonds are credited on the record date (identified in a listing attached to the Omnibus Proxy).

Redemption proceeds and distributions of principal and interest payments on the Bonds will be made to Cede & Co., or such other nominee as may be requested by an authorized representative of DTC. DTC's practice is to credit Direct Participants' accounts upon DTC's receipt of funds and corresponding detail information from the District or the Paying Agent, on the payment date in accordance with their respective holdings shown on DTC's records. Payments by Participants to Beneficial Owners will be governed by standing instructions and customary practices, as is the case with securities held for the accounts of customers in bearer form or registered in "**street name**," and will be the responsibility of such Participant and not of DTC, the Paying Agent, or the District, subject to any statutory or regulatory requirements as may be in effect from time to time. Payment of redemption proceeds and distributions of principal and interest payments to Cede & Co. (or such other nominee as may be requested by an authorized representative of DTC) is the responsibility of the District or the Paying Agent, disbursement of such payments to Direct Participants will be the responsibility of DTC, and disbursement of such payments to the Beneficial Owners will be the responsibility of Direct and Indirect Participants.

DTC may discontinue providing its services as depository with respect to the Bonds at any time by giving reasonable notice to the District or the Paying Agent. Under such circumstances, in the event that a successor depository is not obtained, Bond certificates are required to be printed and delivered. See the section captioned "**THE BONDS - Registration, Transfer and Exchange of Bonds Upon Discontinuance of Book-Entry Only System**" in the Official Statement.

The District may decide to discontinue use of the system of book-entry-only transfers through DTC (or a successor securities depository). In that event, Bond certificates will be printed and delivered to DTC.

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APPENDIX E

FORM OF OPINION OF BOND COUNSEL

The School District of Columbia,
Boone County, State of Missouri
Columbia, Missouri

[Underwriter]

Re: \$54,410,000* The School District of Columbia, Boone County, State of Missouri, Taxable
General Obligation Refunding Bonds (Missouri Direct Deposit Program), Series 2020

Ladies and Gentlemen:

We have acted as bond counsel to The School District of Columbia, Boone County, State of Missouri (the “**District**”) in connection with the issuance by the District of the above-captioned bonds (the “**Bonds**”).

We have examined the law and such certified proceedings and other documents as we deem necessary to render this opinion. As to questions of fact material to our opinion, we have relied upon the certified proceedings and other certifications of public officials furnished to us without undertaking to verify the same by independent investigation.

Based upon and subject to the foregoing, we are of the opinion, under existing law, as follows:

The Bonds are valid and legally binding general obligations of the District, payable as to both principal and interest from ad valorem taxes which may be levied without limitation as to rate or amount upon all the taxable tangible property, real and personal, within the territorial limits of the District.

We express no opinion regarding the accuracy, completeness or sufficiency of the Official Statement or other offering material relating to the Bonds (except to the extent, if any, stated in the Official Statement). Further, we express no opinion regarding tax consequences arising with respect to the Bonds other than as expressly set forth in this opinion.

The rights of the owners of the Bonds and the enforceability of the Bonds may be limited by bankruptcy, insolvency, reorganization, moratorium and other similar laws affecting creditors’ rights generally and by equitable principles, whether considered at law or in equity.

This opinion is given as of its date, and we assume no obligation to revise or supplement this opinion to reflect any facts or circumstances that may come to our attention or any changes in law that may occur after the date of this opinion.

Very truly yours,

* * *

* Preliminary, subject to change.